



DEPARTMENT OF THE ARMY
U.S. ARMY MANEUVER SUPPORT CENTER OF EXCELLENCE
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ATZT-CSW (1e)

11 June 2024

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Maneuver Support Center of Excellence (MSCoE) Foreign Liaison Officer Engagement Plan (FLOEP)

1. References.24-001 OPORD (MSCoE FY24 Command Guidance).
2. Purpose. To define a common and collective approach in areas of interest between Maneuver Support Center of Excellence (MSCoE) and the nations represented by Foreign Liaison Officers (FLO) within MSCoE to allow for greater exploitation of opportunities and synergy of efforts, in order to continually deliver improving interoperability and greater understanding between nations.
3. Background. The FLOs are assigned to MSCoE to represent their countries' armed forces and develop the bilateral relationship between their armed forces and the U.S. Army. They are affiliated to the HQ MSCoE for administrative management with direct liaison to Engineer, Chemical, and Military Police Schools.
4. General Information.
 - a. FLO participation or attendance at any event is subject to the appropriate approval and will be done in accordance with the appropriate guidelines.
 - b. To have better knowledge on how the U.S. Army educates, trains and fights, the FLOs should be enabled to participate in training, planning, execution, experimentation, and social activities across MSCoE when authorized and with appropriate approval.
 - c. The release of information is possible on a need-to-know basis as stated in the appropriate guidelines.
 - d. The FLOs, in coordination with their nations, will support MSCoE to answer any requests for information (RFI). The FLOs are able to support training, upon request, through the presentation of specific briefs about their force capabilities and their countries' cultural/general aspects.
 - e. Synchronization with multinational allies and partners is a key element of the MSCoE's overall approach to successfully enhance international engagement and contributes to a better understanding, interoperability, and exchange of information with Coalition partners.

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f. RFIs from FLOs will be coordinated through the appropriate Contact Officer (CO) and the Foreign Disclosure Officer (FDO). The RFIs will be distributed to requested organizations and are expected to be answered in a timely fashion.

5. Collective Topics of Interest (CTI). CTIs are areas where the FLOs will be integrated in MSCoE operations when authorized and with appropriate approval.

a. FLOs will have the following MSCoE Senior Leader Engagements:

(1) Quarterly MSCoE CG engagement.

(2) Quarterly MSCoE CoS Engagement.

b. Core Professional Protection Interest Forum. Quarterly updates with directors and key staff of core MSCoE Directorate, with the purpose to facilitate the exchange of information, understand the priorities and key topics of interest, and if required contribute to a Joint/Multinational approach in specific areas.

c. FLOs may have annual introductions/overviews of MSCoE entities. Ideally held early spring. These will be guided group visits. These introductions/overviews will additionally be held upon arrival of a new FLO.

(1) HQ MSCoE.

(2) Force Fielded Integration Directorate (FFID).

(3) Schools and Brigades.

(4) Non-Commissioned Officer Academy (NCOA).

(5) 43d AG Battalion.

(6) Other entities upon request when authorized and with appropriate approval.

d. FLOs may have annual visits to MSCoE training facilities. Ideally held in early fall. These will be guided group visits.

(1) Digital Training Facility.

(2) Counter Explosives Hazards Center.

(3) Sapper School.

(4) Brown Hall (Hz CNST).

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(5) TA 250.

(6) Chemical Defense Training Facility.

(7) 1st LT Joseph Terry Facility.

(8) Nord Hall.

(9) Stem Village.

(10) K9 School.

(11) Evasive Driving Course.

(12) Other facilities upon request when authorized and with appropriate approval.

e. FLOs will have the following reoccurring meetings:

(1) Bi-weekly FLO sit-down with COs, G-2, and the Assistant Chief of Staff (ACOS).

(2) Quarterly Allied Lunch.

f. FLOs may receive invitations to participate in the following MSCoE battle rhythm events as scheduled:

(1) CG Stand-Up.

(2) CoS Sync.

(3) FFID Updates.

(4) School/BDE Commandant Update Briefs.

(5) Other battle rhythm events upon request when authorized and with appropriate approval.

g. FLOs may participate in the following conferences and activities as scheduled:

(1) Protection Forum.

(2) Regimental Weeks and Senior Leader Forums.

(3) Professional Conferences as opportunities arise.

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- (4) Collective training and other lessons learned visits as opportunities arise.
 - (5) Other conferences and activities upon request when authorized and with appropriate approval.
 - h. FLOs may contribute to working groups and discussions for MSCoE courses and individual/collective training when appropriate.
 - i. FLOS may participate in the following field training events taking place at FLW:
 - (1) Field Training Exercises and simulation training.
 - (2) Experimentation activities (MSPIX, etc.)
 - (3) Other training events upon request when authorized and with appropriate approval.
 - j. FLOs will request engagements and participation in CTIs with FLW entities outside of MSCoE, TRADOC through appropriate channels. Such entities include Air Force, Navy, Marine Detachment, Prime Power School, CDID/AFC
6. Verification of applicable guidance or procedures will be conducted by the G-2. The G-2 office is the subject matter expert in foreign disclosure and relations with the FLOs. Any questions or concerns of involvement or distribution of a FLO will be reviewed and approved by the G-2.
7. Proponency: The proponent for this MOI is the MSCoE CO, Sarah Martin, 573-563-4000, sarah.b.martin13.civ@army.mil.



MARK E. GLASPELL
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