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U.S. AIR NATIONAL GUARD PHOTO BY MASTER SGT. MATT HECHT

U.S. Army UH-60L Black Hawks from the New Jersey National Guard's 1-150th Assault Helicopter Battalion sit on the flight line during sunset at the Army Aviation Support Facility, Joint Base McGuire-Dix-Lakehurst, N.J., Nov. 8.

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HONORING SERVICE

Fort Rucker hosts Veterans Day ceremony

By Jim Hughes

Fort Rucker Public Affairs

Fort Rucker honored the nation's veterans, past and present, and their family members during its Veterans Day ceremony Nov. 9 at the U.S. Army Aviation Museum.

Col. William A. Ryan III, U.S. Army Aviation Center of Excellence deputy commander, hosted the event and used the words of President Calvin Coolidge to explain why the nation continues to remember the service and sacrifices of its veterans year after year.

"The nation which forgets its defenders will itself be forgotten," Ryan said. "Today, we honor those who served this country in its highest form, as a veteran."

He added that it is important note that Veterans Day is not just a day for veterans, but is a day for all Americans.

"I want to thank you who are not veterans for observing this event today with us in this special place. Our Army is the people's Army, your Army, and we must continually work to ensure we maintain a strong bond and trust with the citizens we serve," Ryan said. "It was, after all, President Abraham Lincoln who reminded us that we veterans and citizens serve the same cause. Thank you for being here and for your incredible support of those who currently serve, and to the veterans who have served and call the Wiregrass home."

He then referred to historian Stephen Ambrose's writing that "America's wars have been like rungs on a ladder by which it rose to greatness."

"No other country has triumphed for so long, so consistently or on such a vast scale through the force of arms. Our nation's veter-



PHOTOS BY JIM HUGHES

Col. William A. Ryan III, USAACE deputy commander; CW5 Joseph B. Roland, chief warrant officer of the Aviation Branch; and Command Sgt. Maj. Antoine D. Williams, 1st Aviation Brigade command sergeant major, salute a wreath they laid in honor of all the nation's veterans, past and present, at the Fort Rucker Veterans Day ceremony Nov. 9 at the U.S. Army Aviation Museum.

ans have held those arms not just over the last 100 years since World War I ended, but from our founding," Ryan added. "And since then, each generation of veterans has ensured the ladder of our nation continues to rise to new heights when the security of its citizens or its sovereignty have been threatened."

And that service often continues even after many veterans take off their uniform for the last time, he said.

"That noble calling and sense of duty does not go away," Ryan said. "It's seen by ex-

ample of service in our communities every day as many veterans serve their fellow citizens in different ways. Right now, all around the country and in the surrounding communities to Fort Rucker, veterans serve as teachers, doctors, engineers, social workers, community leaders, police, first responders and even elected officials.

"They continue to serve our country by making positive impacts, building stronger futures and inspiring future generations," he added. "And the experiences and stories of

service that they can share with younger generations can spur a sense of appreciation and an inspired call to service to the country as citizen Soldiers or in other important ways.

"In many respects, our veterans are the backbone of our very identity as a nation," Ryan continued. "But this backbone is only kept strong by the sacrifices and strength of our service members, and the veterans' families. Their unshakable commitment while often living with uncertainty, and the burdens they have bared throughout our his-

CEREMONY CONT.

tory in supporting their veterans cannot be overstated and likely never fully appreciated. Like the veterans they support, they are a national treasure and they deserve our thanks and admiration. To all veterans and service members' family members here today, thank you – this is your day, too.”

He closed by saying that just as this nation has depended on its veterans in the past, it will continue to do so, “as we move into a challenging, but bright future which awaits us – our veterans will lead the way.”



A group of veterans applauds during the Fort Rucker Veterans Day ceremony Nov. 9 at the U.S. Army Aviation Museum.



A formation of Soldiers observes the Fort Rucker Veterans Day ceremony Nov. 9 at the U.S. Army Aviation Museum.

Enterprise JROTC cadets deliver steak dinners to post security officers



PHOTO BY JIM HUGHES

Fort Rucker security officers Tylor Land and Caleb Demery accept steak dinners from Enterprise High School JROTC cadets Jacob Rowan, Daniel Chamberlin and Johnathan Rowley Nov. 15 at the Enterprise Gate.

By Jim Hughes
Fort Rucker Public Affairs

Enterprise High School Junior Reserve Officer Training Corps cadets treated Fort Rucker security guards to a steak dinner Nov. 15.

Three cadets delivered the 18 dinners to the Enterprise Gate where they were accepted by security officers Tylor Land and Caleb Demery, and then arrangements were made to distribute the rest of the dinners to other security personnel on post, according to Directorate of Public Safety Command Sgt. Maj. Steven Rogers.

The cadets were hosting a fundraising event at the school and had extra dinners, so they decided to coordinate providing the meals to Fort Rucker gate security personnel, said Johnathan Rowley, JROTC cadet.

“We knew they were out here working in the cold – for us,” he said. “So, we decided to bring the dinners out here to make sure they have full stomachs.”

And the gesture was greatly appreciated, Demery said while accepting his own dinner.

“I think it’s very nice,” he said. “I like

steak, and I know Officer Land likes steak, so I think it’s very nice what these young men have done for us. I don’t think we’ll be waiting long to get into these.”

As a Marine Corps veteran and security officer, Demery did have some words of wisdom for the cadets.

“Follow all the rules, of course,” he said. “And definitely stay in great shape, stay in school and try the best you can – learn as much as you can, so you can be the best that you can be for what you do in the future.”

Providing a quality citizenship, character and leadership development program is the stated goal on the Army JROTC website, and this gesture by the cadets is evidence that the program at Enterprise High School is apparently doing just that, and that warms the heart of Rogers.

He personally thanked the cadets for their efforts, praised them for thinking of others and assured them that the security officers on duty would greatly appreciate the gesture.

WINGED CHINOOK

BV-347 experiment led to Army Aviation fleet improvements

Fort Rucker Public Affairs Staff Report

When building the world's finest aircraft for the world's finest fighting force, experimentation is key to getting it right, and one aircraft provided the trial and error necessary to keep Army Aviation's heavy lifter flying high.

In 1969, the Army and then-Boeing Vertol entered into a partnership to improve upon their cargo helicopter fleet, and thus the BV-347 was borne from a CH-47A Chinook that was provided by the Army as a technology demonstrator, according to retired CW5 Jim Kale, a tour guide for the U.S. Army Aviation Museum.

The aircraft, which sits on the west lawn of the museum, was created for the sole purpose of trying out new technologies, said Kale.

"Within the program, they took an existing aircraft that they knew had real history and they tried a bunch of new technologies on it to see how it would work," he said.

The most noticeable experimental feature of the aircraft is its wings that extend from the center of the helicopter. The wings were added as a means to improve lift, and although the addition served its purpose, the added weight canceled out any positive effects it provided, said Kale.

The BV-347 was tested for more than two years and flew about 350 hours with the intention of meeting five primary goals:



FILE PHOTO

The BV-347, also referred to as the winged Chinook, sits on the west lawn of the U.S. Army Aviation Museum. It was a technology demonstrator that was retrofitted with improvements from a CH-47A model.

improve flying qualities with external loads and instrument flight; improve stability, control and maneuverability in hover flight and forward flight with high gross weight; reduce rotor noise; reduce vibration stress; and create a modern cockpit environment with improved instrument and navigation displays.

While attempting to reach these goals, improvements made to the test helicopter included extending the fuselage about 110 inches, raising the aft pylon 30 inches, installing a four-blade rotor system, installing retracting landing gear, installing an enclosed flight engineering station, testing advanced

fly-by-wire control systems and installing an advanced moving map navigation system.

Many of the additions did improve upon the aircraft, said Kale, but the gains were negated by other drawbacks, such as cost or inconvenience.

For example, in an attempt to reduce the noise of the aircraft, a four-bladed rotor system was installed, which helped to reduce noise and vibration by splitting the load between more rotor blades, he said. The issue with installing the new rotor system was that it required the aircraft's fuselage to be extended and the aft pylon to be raised, essen-

tially rebuilding the entire aircraft.

"The problem with that was that it was too expensive to make the change to the entire fleet of aircraft, so it wasn't feasible," said Kale. "It's advantageous, but just too expensive. The next time (the Army) builds another big helicopter, they can go back and revisit that."

That's what the benefit of a program like this is, he added. The Army may not be able to use it in the near future, but in the far future it may be something developers can utilize.

Another improvement that was installed on the aircraft was the moving maps that used paper maps on rollers to pinpoint the location of the aircraft. The issue with the new navigation system was that it took too much additional training and setup to implement across the entire fleet, and the idea was eventually scrapped. The introduction of GPS later negated the need for the paper map system, added Kale.

Not all of the technology that was put into the BV-347 was scrapped, though. The quality of flight was much improved with the addition of fly-by-wire systems, which improved on the control stability of the aircraft and was later incorporated into the CH-47D and later models.

"It's programs like the BV-347 that lead the industry to innovate aircraft into the fleet that Army Aviation uses today," said Kale.

Be the leader you want to be led by

By Arpi Dilanian and Matthew Howard

Army Sustainment Magazine

As the commander of the Training and Doctrine Command, Gen. Stephen J. Townsend is leading the charge in building today's Soldiers while changing the Army for the future. Throughout a career spanning more than 36 years, Townsend deployed to combat at every rank from second lieutenant to general officer, and he commanded some of the Army's most historic units.

While responsible for the training of more than 500,000 service members each year in his current assignment, he still makes a point to stay in touch with Soldiers at all levels and build the Army team from the ground up. Here are his insights on teamwork and the role sustainers play in the success of the total Army.

Q: How important has teamwork been throughout your career, and what role have sustainers played in the teams you've led?

A: Teamwork is the cornerstone of any organization, especially the Army. Whether you're talking about a fellow Soldier or an allied nation, teamwork is always essential to mission success and goes hand in hand with leadership.

From my own experiences, I have a long list of war stories of logisticians contributing to the team's success. Broadly speaking, across my four tours in Afghanistan, I saw countless examples of sustainers on the ground and in the air coming through for our Soldiers in the fight. I couldn't tell you how many times I saw pinnacle landings on mountaintop peaks, shoving out resupply, or convoys driving down IED [improvised explosive device]-ridden roads, getting supplies through to the troops.

One specific instance that comes to mind

occurred in Baghdad in January of 2007. I was in a Stryker brigade at the time, and my mobile command group was struck by an IED. I noticed the IED as my truck was driving by it, but it didn't go off on us. I shouted a warning over the radio to the Stryker behind us, but it was too late; it hit them. Some of our Soldiers were wounded, and the Stryker was taken out of action, so we called for help.

We called for medevac and set up a landing zone and a little while later called for recovery. We were prepared to self-recover the vehicle back, but my brigade support battalion had a recovery quick reaction force they had put together.

Pretty soon a medevac aircraft showed up and took our wounded away, and literally about the time the aircraft was departing, up rolled a small convoy of Humvees and some wreckers at high speed. They collected our damaged Stryker and departed, and we were able to continue on our mission. Our maintainers were then able to repair that Stryker and return it to service a few days later.

That's just one example of the kind of experience I've had with Army sustainers over the course of my career, and there are countless others. They always get the job done on time.

Q: What is the Army doing to develop the leaders we need to be successful on tomorrow's battlefield?

A: At the institutional level, which TRADOC is responsible for, leader development is integrated everywhere. Every course a Soldier takes, from their initial entry training and basic combat training until the end of their career, whether that be three years or 30 years, it's all about leader development.



PHOTO BY MARKEITH HORACE

Gen. Stephen J. Townsend, commanding general of U.S. Army Training and Doctrine Command, toured the Maneuver Center of Excellence and Fort Benning, Ga., led by the MCoE and Fort Benning commanding general, Maj. Gen. Gary M. Brito, Aug. 15. The group observed squad situational training exercise lanes with E Company, 3rd Battalion (Officer Candidate School), 11th Infantry Regiment, and Townsend provided guidance to the cadets.

The Army has also created a talent management task force to review policies for leader development and assignments Army-wide. It's allowing us to see if we need to change some of our processes and really update the way we're doing things.

At the operational level, our field units and the experience you get in the field Army are absolutely critical to leader development. There's a lot that goes on out there, and we have a system of after action reviews to capture lessons learned from all across our Army. That information can be spread Army-wide so that leaders, Soldiers, and units can learn from the experiences of others, not just their own.

The other pillar to that is self-development. It's a way to increase your own repetitions because it's not possible for you to fight enough battles in peacetime. So you have to read those after action reviews from other people's battles, and then you have to read

history. I think that's really an important part of leader development.

Q: As commander of the XVIII Airborne Corps, "America's Contingency Corps," how did you ensure sustainment units were incorporated into the team to maintain readiness for rapid deployment?

A: This really wasn't as difficult as you might think. I'm reminded of an old saying sometimes attributed to Gen. Omar Bradley: Amateurs talk about tactics, but professionals study logistics. Every leader I worked with in the XVIII Airborne Corps was intimately familiar with both the requirements of operations and the logistical demands to support them.

This pattern held true in other units, too. In addition to the XVIII Airborne Corps, in each of my three final operational units (the 101st Airborne Division [Air Assault], the 10th Mountain Division, and Combined Joint Task Force-Operation Inherent Re-

LEADER CONT.

solve), sustainment was absolutely critical to the success of all the operations we conducted. Sustainment leaders were completely integrated into everything we did.

About 14 years ago, we started modularizing our brigades into brigade combat teams. In my opinion, that initiative has better integrated sustainment into our operations at the brigade level and below. And I think brigade combat teams are more effective at sustainment than I was as a battalion commander in an infantry-pure brigade as a result.

Q: How critical is effective training for building capable sustainment units?

A: Absolutely critical. German Field Marshal Erwin Rommel once said, “The best form of welfare for the troops is first-class training.” So what does first-class training do? First-class training makes sure you apply combat service support and sustainment to training just as you would combat arms.

First-class training is relevant, it’s realistic, and it’s tough. It improves and hones not only individual Soldier skills but also collective skills from smaller units all the way up to the BCT [brigade combat team] and beyond. And it strengthens resilience in both individual Soldiers and units, making those Soldiers and units tougher in facing the demands of the battlefield. When it comes to training, sustainers have to be just as involved as combat arms leaders for units to be successful.

I think the proof of training and the integration of sustainment is in the pudding. The last time I failed due to a lack of logistics or sustainment was in 1987; to this day, I can recall it instantly. My unit was on a training exercise, and we had expended our ammunition in an engagement with the opposing force. We were displaced on the battlefield and called for resupply, but it was hours and hours late in coming and arrived only after

we had another engagement with the enemy while I was out of ammo.

Beyond that training experience, which is seared into my memory, I haven’t had another failure due to a lack of sustainment throughout the course of the rest of my career. So I think we’ve done a pretty good job of integrating sustainment into our training and our operations.

Q: Can you discuss the importance of team building with our joint and coalition partners, especially as we prepare for complex, multi-domain operations?

A: I don’t think building a team with our joint and multinational partners is really any more difficult than doing so with Army partners. From the very beginning, you first have to explain to them what we have to do; that’s the mission. Then you have to tell them what you want to accomplish; that’s commander’s intent.

Finally, you need to tell them that we’re all going to operate as one team; I don’t care what service or branch is above your pocket, what color your uniform is, or what the flag is on your shoulder. In the end, you just have to lead them from the front. And I’ve found Soldiers and leaders universally respond to this kind of leadership.

Q: Looking toward the future, how are we redeveloping the way the Army builds the greatest team in the world?

A: The Army is evolving at a number of different levels. At the organizational level, we just stood up the Army Futures Command, the first new major command since 1973, when TRADOC was created. Futures Command will be responsible for all things future, with a particular emphasis on materiel and how we’re going about equipping. We’ve activated six cross-functional teams that are looking at a range of the Army’s highest priority materiel acquisition programs.

In the area of training, we’re improving

initial entry training for Soldiers. We’re making basic combat training tougher, and we’re making one station unit training longer, starting with the infantry course and moving on to other courses after that. In our units, we’re increasing the demands of home-station training because home station is where we actually train and certify units for war. And at combat training centers, we’ve introduced a full-spectrum, hybrid, near-peer threat that is really stressing our units in their full-up collective training.

Lastly, we’re also introducing the new Army combat fitness test. The new test will improve individual fitness and readiness for deployment, and it’s also going to change the culture of the Army.

Q: Do you foresee innovation and emerging technologies impacting mission command?

A: I think innovation will play out in a lot of areas, but particularly when it comes to mission command. Innovation will improve not only our situational awareness at both the individual and team levels but also our common understanding between commanders and the whole team. It will also increase the speed and quality of our decision-making.

Now, all of that sounds really good; it sounds like we should have perfect information and make great decisions all the time. But the problem goes back to this near-peer, hybrid threat we train for and might have to operate against. That threat has the ability to deny our communications and degrade our understanding and situational awareness.

If our mission command system fails or is denied to us, we have to operate off of our philosophy of mission command: commanders issuing mission orders with clear commander’s intent, and subordinate leaders using their disciplined initiative to accomplish that intent. All of it is enabled by trust.

Q: You have commanded at every echelon. What advice would you give a Soldier entering the Army today to be a successful teammate?

A: First, keep your honor clean. Every decision you make and every action you take needs to be based on a foundation of our Army values, your service values, or your national values.

Second, live on amber; be ready. Ready for what? Ready for anything. You should be physically ready and mentally ready. Be ready as an individual Soldier and ready as a member of your Army unit. Be comfortable with uncertainty, and expect the unexpected.

Third, act with disciplined initiative. Our Army has a philosophy of mission command. Leaders give mission orders with a clear commander’s intent, which empowers subordinates to act with their disciplined initiative. Subordinates and subordinate leaders have to be smart enough to recognize when their plan is failing; they need to be smart enough to come up with a plan that will work, and then they need to have the guts to do it. And they need to have the trust and backing up and down the chain of command to empower that disciplined initiative.

Last, lead by example. That applies to leaders, but also to Soldiers as well. Sometimes I’ll say that, and privates will ask, “Sir, what do you mean by that? I’m not a leader.” I believe every Soldier in the United States Army is a role model for somebody. Clearly, officers and noncommissioned officers are role models for their units, but even privates are a role model for somebody. It may be a teammate in their squad or section, or it may be a family member back home, but they are a role model nonetheless. So to every Soldier: lead by example and model what you think a Soldier ought to be. In the end, be the leader you want to be led by.



THROWBACK TO WWII

Army Greens uniform aims to instill pride in today's generation

By Sean Kimmons

Army News Service

WASHINGTON -- The Army plans to issue a new World War II-style uniform starting the summer of 2020, as senior leaders look to sharpen the professional appearance of Soldiers and inspire others to join them.

The Army Greens uniform, a version of the uniform once worn by the greatest generation, will now be worn by today's generation as they lead the service into the future.

"As I go around and talk to Soldiers... they're very excited about it," said Sgt. Maj. of the Army Daniel A. Dailey. "They're excited for the same reasons why we wanted to do this. This uniform is very much still in the minds of many Americans."

The Army Service Uniform will revert to a dress uniform for more formal events, while the Operational Camouflage Pattern uniform will still be used as a duty uniform.

The Army does not plan to get rid of the ASU or have Soldiers wear the Army Greens uniform in the motor pool, Dailey said Monday during a media roundtable at the Pentagon.

"The intent is to not replace the duty uniform," he said. "You're still going to have a time and place to wear the duty uniform every day."

Ultimately, it will be up to the unit commander what Soldiers will wear.

"It's going to be a commander's call," said Brig. Gen. Anthony Potts, who is in charge of PEO Soldier, the lead developer of the uniform. "Each commander out there will have

the opportunity to determine what the uniform is going to be."

The Greens uniform, Potts said, will provide a better option to Soldiers who work in an office or in public areas.

"What we found is that the ASU itself doesn't really dress down well to a service uniform with a white shirt and stripes on the pants," the general said Friday in a separate interview.

In the summer of 2020, fielding is expected to start with Soldiers arriving to their first duty assignments. The uniform will also be available for Soldiers to purchase at that time. The mandatory wear date for all Soldiers is set for 2028.

The new uniform will be cost-neutral for enlisted Soldiers, who will be able to purchase it with their clothing allowance.

Before any of that, the Greens uniform will begin a limited user evaluation within 90 days to help finalize the design of the uniform.

The first uniforms will go out to about 200 Soldiers, mainly recruiters, who interact with the public on a daily basis.

"Every time you design a new uniform, the devil is in the details," Potts said.

PEO Soldier teams will then go out and conduct surveys and analysis with those wearing the uniform.

"What that does is that helps us fix or correct any of the design patterns that need to be corrected," he said, "or any potential qual-



U.S. ARMY PHOTO

A pair of Soldier demonstrators wear prototypes of the Army Greens uniform. Initial fielding of the new uniform is expected to occur in the summer of 2020.

ity problems you might see with some of the first runs of new materials."

PEO Soldier worked with design teams at the Army Natick Soldier Research, Development and Engineering Center to modernize the WWII-era uniform. Some of the updates make the uniform more durable and comfortable, he said.

"There will be differences," Potts said. "Differences in materials, slight differences in design, but keeping the authentic feel of that time period and that original uniform."

The Army Uniform Board, part of the Army G-4 office, also sought and addressed feedback from the service's first all-female uniform board.

One approved change the female board recommended was the slacks and low-quarter dress shoes instead of the skirt and pumps for female Soldiers.

"It was a more comfortable uniform for them during the day," Potts said of what he had heard from female demonstrators who have worn the uniform. "And they really felt

like it was a very sharp uniform that they were proud to wear."

While the uniform is issued with an all-weather coat, there will be optional jackets for Soldiers to purchase and wear.

An Eisenhower or "Ike" waist-length jacket will be available as well as a green-colored tanker jacket and a leather bomber jacket.

Options for headgear will include the garrison cap and the beret, both of which will be issued. Soldiers will also have the option to purchase a service cap.

For Soldiers who do wear the uniform, they will help honor those who came before them.

"This nation came together during World War II and fought and won a great war," Dailey said. "And that's what the secretary and the chief want to do, is capitalize on that Greatest Generation, because there's another great generation that is serving today and that's the Soldiers who serve in the United States Army."

FROM DFMWR

AAFES GIVE AND GET BACK CAMPAIGN

The final opportunity to donate to Army Emergency Relief this year through the Army and Air Force Exchange Service Give and Get Back Campaign is quickly approaching. Shoppers have the opportunity to donate in increments of \$5 to AER or Air Force Aid Society, then receive a coupon for each \$5 donation from AAFES for \$5 off of a \$25 purchase. The donation period continues through Dec. 5 with the redemption period running from Dec. 6-12.

SPRING SOCCER REGISTRATION

Youth spring soccer registration runs Dec. 1 through Jan. 18. Cost is \$25 for ages 3-4 and \$45 for ages 5-14. Children must meet the age requirements by Nov. 30, 2018, and the age groups are 3-4, 5-6, 7-8, 9-10, 11-12 and 13-14. Youth must be a Fort Rucker Child and Youth Services member and have a current sports physical to register. Parent's meeting will be Jan. 23 at 6 p.m. at the youth center, Bldg. 2800. Practices for soccer will begin on or about Jan. 28. Coaches are needed. People interested in coaching should call 255-2254 or 255-2257.

For more information on youth soccer, call 255-2257 or 255-9638.

STUFFED ANIMAL SLEEPOVER

The Center Library invites children and caregivers alike to enjoy stories and songs at its regular monthly Pajama Story Time Dec. 6 at 6 p.m. When story time is over, your stuffed animal can stay for a sleepover in the library. Your stuffed animal can be picked up the next day at story time at 10:15 a.m. where you can view a slide show of all the stuffed animals' antics the night before. A photo album will also be provided. This program is for all ages and open to autho-

rized patrons.

For more information, visit the Center Library or call 255-3885.

EMPLOYMENT READINESS PROGRAM WORKSHOP

Army Community Service will host its employment readiness program workshop Dec. 6 from 8:45-11:30 a.m. at Bldg. 5700 in the ACS Multipurpose Room. Patrons will meet in Rm. 350 at 8:45 a.m. for paperwork and attendance prior to the session. You'll get the essentials about how to conduct a successful job campaign, to include crafting a winning resume, prepping for job interviews and other helpful tips. Advance registration is required.

For more information and to reserve a seat, call 255-2594.

VIDEO GAME, DODGE BALL TOURNAMENTS

Calling all gamers ages 11-18 and in grades 6-12 -- the youth center will host video game and dodgeball tournaments Dec. 7 from 4-9 p.m. Includes food, drinks and prizes.

For more information, call 255-2260.

UGLY CHRISTMAS SWEATER PARTY

Put on your best ugly sweater and join Mother Rucker's Dec. 7 from 8-11 p.m. for its Ugly Christmas Sweater Party and a night full of fun. You must be 18 years or older to attend.

For more information, call 255-3916.

REINDEER CERAMICS CRAFT

The Fort Rucker Arts and Crafts Center is helping paint Santa's reindeer army and the staff needs your help Dec. 8 for a ceramic reindeer children's craft painting session from 9 a.m. to 2 p.m. The cost is \$3 per mini reindeer and there are three different types

to choose from. There is also a large reindeer available for painting for \$9 each.

For more information, call 255-9020.

BREAKFAST WITH SANTA

The Landing will host Breakfast with Santa Dec. 8 from 9 a.m. to noon. Children get to meet Santa and enjoy breakfast, including favorites like pancakes, eggs, bacon, hash browns, fruit and more. The Military Family Special is available for \$32.99, which includes tickets for two adults and up to two children, ages 12 and under. Individual pricing is \$12.99 for ages 13 and older, \$6.99 for ages 3-12, and ages 2 and under eat for free. Reservations are highly recommended.

For more information or to make a reservation, call 255-0769.

SKETCHING AT THE LIBRARY

Center Library invites sketching artists of all levels to come out Dec. 8 from 2-3:30 p.m. for a free sketching event -- all you need to bring is your enthusiasm for art. The event is Exceptional Family Member Program friendly and open to authorized patrons.

For more information, visit the Center Library or call 255-3885.

BLENDED RETIREMENT SYSTEM SEMINAR

ACS accredited financial counselors will present a Blended Retirement System Seminar Dec. 11 from 6-7 p.m. in the Soldier Service Center, Bldg. 5700, in Rm. 350. A discussion of the significant changes to the current military retirement system including continuation pay and the Thrift Saving Plan with matching government contributions. Pre-registration is required by Dec. 10. Free child care is available with registration.

For more information and to register,

FORT RUCKER MOVIE SCHEDULE

FOR NOV. 29- DEC. 16

Thursday, Nov. 29

Ralph Breaks the Internet (PG) 7 p.m.

Friday, Nov. 30

Ralph Breaks the Internet 3D (PG) 7 p.m.

Saturday, Dec. 1

Goosebumps 2: Haunted Halloween (PG) 4 p.m.
The Old Man and The Gun (PG-13) 7 p.m.

Sunday, Dec. 2

Small Foot (PG) 1 p.m.
Bohemian Rhapsody (PG-13) 4 p.m.

Thursday, Dec. 6

Life Itself (R) 7 p.m.

Friday, Dec. 7

Bad Times at the El Royale (R) 7 p.m.

Saturday, Dec. 8

Small Foot (PG) 4 p.m.
First Man (PG-13) 7 p.m.

Sunday, Dec. 9

Small Foot (PG) 1 p.m.
A Star is Born (R) 4 p.m.

Thursday, Dec. 13

First Man (PG-13) 7 p.m.

Friday, Dec. 14

The Hate U Give (PG-13) 7 p.m.

Saturday, Dec. 15

The Nutcracker and the Four Realms (PG) 4 p.m.
Halloween (R) 7 p.m.

Sunday, Dec. 16

Aquaman (PG-13) 1 p.m.
The Hate U Give (PG-13) 4 p.m.

TICKETS ARE \$6 FOR ADULTS AND \$5 FOR CHILDREN, 12 AND UNDER. MILITARY I.D. CARDHOLDERS AND THEIR GUESTS ARE WELCOME. SCHEDULE SUBJECT TO CHANGE. FOR MORE INFORMATION, CALL 255-2408.

DFMWR



Visit Fort Rucker Army Community Service on Facebook for a calendar of our activities!



OPEN TO THE PUBLIC
In case of inclement weather, event will take place in The Landing. Not a pet friendly event.

Christmas Tree Lighting Ceremony

December 3 • 5 - 6 pm
Howze Field, Fort Rucker

Lighting of the Post Christmas Tree
Complimentary Cocoa & Cookies
Special Visitor from the North Pole
Music by Local Choirs

Complimentary Photos with Santa in The Landing

Spaghetti Dinner

December 3
6:00 pm - 7:30 pm
The Landing Ballroom
Dinner Includes: choice of pasta & sauce, salad, garlic bread, assorted cookies, tea and coffee.

- \$8 per Person, Ages 13 and over
- FREE ages 12 and under with paying adult (Limit 2 children per adult)

The Landing, (334) 255-0769

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call 255-9631 or 255-2341. Registration can also be completed by going to <http://rucker.armymwr.com/us/rucker/programs/army-community-service>.

FAMILY MEMBER RESILIENCE TRAINING

ACS will host a family member resilience training workshop Dec. 11 from 8:30 a.m. to 2:30 p.m. in Bldg. 5700, Rm. 371F. The training is designed to provide family members and civilians with the tools to better cope and overcome adversity and challenges, as well as perform better in stressful situations. Our goal is for our students to thrive when facing life challenges, not just bounce back.

For more information, call 255-9578 or 255-3161.

HOLIDAY CARD CREATION WORKSHOP

Center Library will be combining its monthly craft and Mad Scientist Workshop into one fun activity for the whole family Dec. 11 at 4 p.m. where attendees will learn how to make light-up holiday cards. This event is free, open to all ages, and all materials will be provided. Registration is requested.

For more information or to register, visit the Center Library or call 255-3885.

FRG LEADERSHIP TRAINING

ACS will host family readiness group leader training Dec. 12 from 8:30 a.m. to 1 p.m. at Bldg. 5700, Rm. 371F. The training

will teach about Department of Defense instructions, Army regulations and other policy guidance, down to local guidance, that are relevant to the FRG leadership role. The training has been established to provide FRG leaders with an awareness of their role, the responsibilities of the commander and how they can best assist commanders in establishing and maintaining FRG programs. Pre-registration is required and can be done by calling 255-9578 or 255-3161. Free child care will be available with registration by calling 255-3564.

WWI PRESENTATION

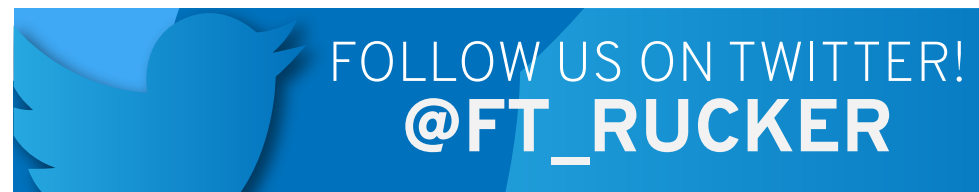
The Center Library will offer a special WWI presentation by Christopher Braund titled "Aftermath of World War I." Dec. 13 at noon at the Aviation Technical Library as part of a year-long commemoration of America's entry into WWI. The presentation is open to authorized patrons and EFMP friendly.

For more information, call 255-3885.

BASKETBALL COACHES MEETING

People interested in coaching basketball for an intramural sports league should attend one of the meetings being held Dec. 13 and 18 at 9:30 a.m. and 5:30 p.m. in the Fort Rucker Physical Fitness Center Conference Room.

For additional information, call 255-2296.



NEWS IN BRIEF

TREE LIGHTING CEREMONY

Fort Rucker ushers in the holiday season with its annual Christmas Tree Lighting Ceremony Dec. 3 at 5 p.m. on Howze Field. The event will feature complimentary hot cocoa and cookies, music by local choirs and a special visitor from the North Pole. The event is free and open to the public. In the event of inclement weather, the ceremony will take place inside The Landing. Pets are not allowed at the event. For more information, call 255-1749.

CG'S HOLIDAY CONCERT

The Maneuver Center of Excellence Band and Fort Rucker proudly present the Commanding General's Holiday Concert "Tis the Season" Dec. 3, at 7 p.m. at the post theater. The event is free and open to the public. Tickets are available at the Fort

Rucker MWR Tickets and Travel Office.

FORCE PROTECTION EXERCISE

Fort Rucker will conduct a force protection exercise during the duty day Dec. 11. People may experience delays at all gates, so they should plan accordingly and allow additional travel time for business on post.

ARMY WELLNESS CENTER

The Army Wellness Center offers free health and wellness classes to all Soldiers, family members, retirees and Department of Defense civilians. All classes are held at the Army Wellness Center in Bldg. 4102. Click here to view a current schedule of AWC health and wellness classes. For a current schedule and more information, visit www.rucker.army.mil/cr2c/.



PHOTO BY JIM HUGHES

VOLUNTEERS OF THE QUARTER

Fort Rucker and U.S. Army Aviation Center of Excellence officials paid homage to those who give their time and efforts freely to help out the Army, Soldiers, civilian employees and family members during the quarterly volunteer recognition ceremony Nov. 8 at the U.S. Army Aviation Museum. The volunteers of the quarter were: Sara Arrendondo, Sgt. Gavin Cornish, Staff Sgt. Willie Jones, Capt. Daniel Prial, Jodi Coyle, Maggie Coyle, Brittany Correa, Donald Flynn, Kristia Blow, Amy Taylor, Mary Apel, Albert Apel, Robert Nand, CW4 Thomas Rudolph, Shelley Slider, Jenna Anderson, Yulia Roe, Sara Oliamot, Alex Shed, Sara Ortiz, Laurie Robishaw and Kiersten Steinkraus. Nominations for the fiscal year 2019 first quarter volunteers of the quarter are due Dec. 14. For more information about nominations or volunteering on post, call 255-1429.

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The PAO staff reserves the right to edit

submissions selected for publication.

For more information about the "Army Flier," call 334-255-1239.

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