

Sexual Assault Awareness Month events educate on prevention

By Nathan Pfau Army Flier Staff Writer

Even though people across the world are becoming more outspoken about combating sexual assault, for many others, the fear of speaking out remains difficult to overcome.

Fort Rucker is dedicated to bringing awareness to sexual harassment and sexual assault, and during Sexual Assault Awareness Month in April it will host events to

educate people on what to look out for and where to turn if they are a victim, according to Sgt. 1st Class David Hedgepeth, 110th Aviation Brigade Sexual Assault Response Coordinator.

Although Hedgepeth said awareness about the issue can't be limited to just one month, it's a good place to start.

"This is just to bring awareness that there is a problem," said the SARC. "You look on the news and there are always issues of sexual harassment and sexual assault, and I



PHOTO BY NATHAN PFAL

Warrant officer candidates of class 17-10 wash cars during the SHARP car wash last year to raise awareness to sexual assault prevention. This year's car wash is scheduled for March 31 from 8:30 a.m. to 3:30 p.m. on Shamrock Street.

believe that there is a change with this new generation, and (sexual harassment and sexual assault) won't be tolerated anymore."

The educational opportunities will begin Friday during Children's Fest, where unit SARCs and victim advocates will team up with Army Community Service to educate people on sexual assault and harassment, said Holli Miller, 110th Avn. Bde. victim advocate.

"We will talk to the kids about bullying and the things that can lead up to sexual harassment," she said. "It's all about education."

March 28, Maj. Gen. William K. Gayler, U.S. Army Aviation Center of Excellence and Fort Rucker commanding general, will sign the official proclamation to pledge his and Fort Rucker's dedication to the cause, said Hedgpeth.

When it comes to sexual harassment and assault, self defense is an important part of protecting oneself from predators, said the SARC, and people will have the opportunity to learn self defense techniques during a class April 12 from 5-7 p.m. at The Commons.

"The class will be taught by Joshua Cheek, mixed-martial arts instructor, who volunteered to teach the class and go over basic self-defense techniques," said

Hedgepeth, adding that taking part in something interactive is a great way for people to come together to learn about how to combat sexual assault.

The Warrant Officer Career College will host a sexual assault awareness run April 20 at 6 a.m. following "Reveille," where people are invited to wear teal in recognition of Sexual Assault Awareness Month. Soldiers are able to participate in civilian dress, as well, as long as they wear teal, added Hedgepeth.

Following the run, the 110th Avn. Bde. will host a motorcycle ride for awareness at 9 a.m. beginning at the Lemon Lot. The ride is open to the public and will take riders on a course through Daleville, Enterprise and Ozark.

April 25, beginning around 11:30 a.m., there will be the Denim Day Walk, where different units will begin at different staging areas to march, clad in denim, and converge at Sgt. Ted E. Bear.

The denim represents an Italian student who was raped by her instructor in Italy, said Hedgepeth, and although the instructor was convicted, eventually the Italian Supreme Court justices overturned the conviction, citing that "the victim's jeans were

SEE PREVENTION, PAGE A7

AL AND ERR



Prayer breakfast brings together people of faith

By Nathan Pfau Army Flier Staff Writer

PHOTO BY NATHAN PFAU

Eli Rich, second grader, attempts launching marshmallows into dedicated aide Melissa Baguley's mouth after completing his catapult during STEM FEST at the Fort Rucker Primary School Tuesday.

Students learn about engineering process during STEM FEST

By Nathan Pfau

Army Flier Staff Writer

Marshmallows flying through the air and buckets of water splashing to the ground were just a couple of ways Fort Rucker Schools' students learned about the engineering process during STEM week.

The school system held its STEM FEST Tuesday, which

technology, engineering and mathematics, by providing activities that had the students utilizing critical-thinking skills while working together on projects to reach a certain goal. Although the schools have celebrated STEM FEST before, this year's event was the first time both schools combined their efforts to work together, according to

celebrates lessons in science,

Dr. Vicki Gilmer, Fort Ruck- only the tools provided. er Schools principal.

"Both schools are designated STEM schools ... and these focus areas are critical for success in our highly evolving world," said the principal. "Fort Rucker schools have weekly STEM classes that all students participate in.

"Richard Greybull is the STEM teacher for Fort Rucker Schools and he provides classes each week that help students expand their skills in problem solving, design, creativity and more," she said. "One week each year is designated STEM week, and this year, Tuesday was dedicated STEM FEST day for a combined school event."

Throughout the day, students were challenged with different activities, one of which included building a means to carry a bucket of water a set distance using lenge, students had to use newspapers to create a device to deliver their designated bucket of water across a course without spilling. Although not all buckets made it across the course, the lessons learned were about more than just succeeding, but also about going through the process of trial and error to get the right design, said Gilmer.

During the bucket chal-

For Hailey Henderson, fifth grade student, the bucket challenge was a way that she and her fellow students were able to work together to create a design that worked.

"We were thinking about rolling it up and keep on tying it to make a chain to hold the bucket up," she said. "When we tied it, it made it strong and we could run with it."

With their design, they

SEE STEM, PAGE A7

Prayer, for many people, is a powerful tool that helps them through difficult times, and for one Army chaplain, it helped him and his family to get through one the most frightening moments of their lives.

Soldiers and civilians came together to offer prayers during the National Prayer Breakfast March 15 at The Landing's Ballroom where retired Chaplain (Col.) Scott McChrystal, former senior chaplain at the U.S. Military Academy in West Point, New York, spoke and offered lessons on how prayer can help in times of crisis, and also reinforce one's faith.

During the event, scriptures were read and prayers were said for the nation, the U.S. military and for Fort Rucker, and according to William G. Kidd, Fort Rucker deputy to the commanding general, the prayers are a way to bring people together in something many share - faith.

"The National Prayer Breakfast is on in its 66th year, and why has that carried on? Because there is a need for prayer," said the deputy to the commanding general. "Looking around in the room, you

SEE BREAKFAST, PAGE A7



PHOTO BY NATHAN PFAU

Retired Chaplain (Col.) Scott McChrystal, former senior chaplain at the U.S. Military Academy in West Point, New York, speaks to people during the National Prayer Breakfast at The Landing's **Ballroom March 15.**



Sophia Castillo, second grader, and Moriah Wesley, sixth grader, test out their catapult as they launch marshmallows.

PERSPECTIVE • A2

COMMUNITY - C1-8

PERSPECTIVE

SOLDIER FOR LIFE Soldiers should plan future before making transition

By Bryan Tharpe, SFL-TAP TSM *Fort Rucker Soldier for Life Center*

What strengths do you have a result of military service? What have you done to improve your work place? What are your greatest achievements in the Army?

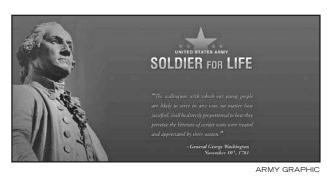
These are questions I have posed many times to groups of transitioning Soldiers. Think about it from a civilian employer's perspective. Will your experience in the Army make you a better civilian employee after you separate? Many civilian employers are counting on it!

Think of what you will have to offer after years of challenging assignments.

You are flexible, adaptable, team oriented, healthy, certified drug free, disciplined, safety-conscious and trainable. You are great leaders, teachers, public speakers, motivators, mentors and quality control inspectors.

You have the ability to work long hours under adverse conditions, to perform multiple tasks with minimum supervision, to meet deadlines, to give and take directives and communicate effectively in the most culturally diverse organization in the United States. You have a security clearance, a global perspective, and technical training.

But how long do you need to serve in order to make the most of these skills and attributes? Two years? Five? Twenty? Serving even one enlistment is commendable, but there are more benefits to re-enlistment than you might have expected.



Acquiring the transferable skills and experience listed above doesn't happen overnight. It does take years. Extended military service may just double or triple your employment options after you do separate.

So, what should you do after you re-enlist to maximize your strengths of military service? I have a few suggestions: skill build, volunteer, make improvements, seek responsibility and go to school.

Look for opportunities to learn new tasks on the job. There are always new things to learn right in front of you that you may have overlooked. Learn how to use a new piece of machinery or equipment. Identify a process or management problem and then use IT to solve it. Practice troubleshooting.

Increase your typing speed. Design a course outline and then teach the class. Spearhead a committee. Look for ways to make your office more efficient or less costly. Devise a new safety or quality control measure.

Be the best supervisor or manager that you can be and make notes documenting times when you successfully used strong leadership ability to overcome a difficult situation.

After hours, take college courses. Re-enlist for several more years then start a specific educational program. Plan now so that when you separate you'll be bilingual, MSCE certified, halfway through a degree or whatever educational goal is right for you.

Now is the right time to think about your future. Don't wait until your separation to evaluate yourself.

If you had to write your resume today what would it look like? Would it be a list of accomplishments or just a description of your MOS?

Imagine your answers to typical interview questions, such as "What did you do to improve your office?" "What were your three greatest achievements in the Army?" and "What strengths do you have as a result of your military service?"

Let these questions be a guide as you continue to serve your country and make the most of opportunities for selfimprovement. As a result, you will find both your Army experience and your transition to civilian employment much more rewarding.

Call SFL-TAP at (334) 255-2558 to schedule your preseparation briefing. Spouses of transitioning Soldiers are invited and encouraged to attend.

Transitioning: Don't forget about your capstone appointment

Fort Rucker Soldier for Life Center Staff Report

By definition, the word capstone points to a culmination. As it pertains to the Soldier for Life program, the Capstone is a very important part of the process-but one that is often forgotten.

It is not uncommon for Soldiers to complete the workshop and assume that they have completed their requirements. However, service members need to remember to complete a capstone appointment at least 90 days before their separation.

One might ask, "What's the big deal?" This appointment is the point at which your career counselor will be looking to see that service members have met the Career Readiness Standards set forth by Congress. This includes having a completed resume, three professional references, a completed individual transition plan and a job package: either job offer letter or two completed job applications.

Even if the service member does not plan to pursue employment right away, these baseline standards need to be completed.

Finally, this is the point at which the eForm, the digital 2648, would be completed. Once the service member and the counselor have signed on the form, it is sent to a commander or designee for signature. That signature completes the form – the site will then send a message to the service member's email to let them know the form has been completed. The service member needs to have a copy of the completed form to turn in at the main transition office in Bldg. 5700.

For questions about the transition process or to schedule your capstone appointment, call 255-2558 or the virtual center at 1-800-325-4715.



April is Sexual Assault Awareness Month.

Why do you feel it's important to bring awareness to issues like sexual harassment and sexual assault?⁹⁹



Kerrie Rymer, military spouse

"It's important so that people can speak out about it and know that it's not something they just have to take or have no say in."



Deanna Duane, military family member

"No one should have to go through that – it's not right. If they do go through it, they should speak up about it."



Donna Carter, retired military

"People need to be made aware that if there are unwelcome advances toward you, then they need to let it be known."



Pfc. Dominique Lunsford, 1st Bn., 11th Avn. Regt.

"A lot of people don't know that (it still exists in our Army). People think that just because we have certain standards that it doesn't happen, but it's real and it does happen."



Sgt. 1st Class Jeff Runion, Aviation Center Logistics Command

"It's important to keep the team and the overall team concept together, and (sexual harassment and assault) brings the team down, and you can't have that."

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Jim Hughes COMMAND INFORMATION OFFICER

David C. Agan Jr. COMMAND INFORMATION OFFICER ASSISTANT

EDITORIAL STAFF

Jeremy P. Henderson SYSTEMS & DESIGN EDITOR... 255-2253 jhenderson@armyflier.com

BUSINESS OFFICE

Jerry Morgan REGIONAL SALES DIRECTOR 702-2631 jmorgan@dothaneagle.com

classifieds@dothaneagle.com CLASSIFIED ADS.....(800) 779-2557

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UNCASING COLORS 1st SFAB begins train, advise, assist mission in Afghanistan

By Maj. Matthew Fontaine For Army News Service

ADVISOR PLATFORM LIGHTNING, Afghanistan -The 1st Security Force Assistance Brigade and its six battalions uncased their colors across Afghanistan March 15, symbolically beginning their mission to train, advise, and assist the Afghan national defense and security forces.

The deployment of 1st SFAB marks the first time the Army's newest unit - specially designed to partner with and enable allied conventional forces - is operationally employed by a combatant command.

The 1st SFAB's brigade headquarters uncased their colors during a ceremony at Advisor Platform Lightning in the southeastern province of Paktiya. An uncasing ceremony is an Army tradition in which a unit removes their colors from a protective case symbolizing their readiness to begin their mission in a deployed location.

The brigade's six battalions, which are spread all across Afghanistan in seven of the NATO Resolute Support Mission's train, advise, assist commands and task forces, uncased their colors the same day.

"I couldn't be more proud of this great team of combat advisers," said Col. Scott Jackson, the 1st SFAB Commander. "In less than a year, these outstanding professionals came together and built a brigade from the ground



PHOTO BY MAJ. MATTHEW FONTAINE

The 1st SFAB command team, Col. Scott Jackson and Command Sgt. Maj. Christopher Gunn, uncase the unit's colors on Advisor Platform Lightning, Afghanistan, March 15. Brig. Gen. David Hamilton, Task Force Southeast Commander. left. presided over the ceremony.

have Afghanistan combat de-

ployments under their belts, are

culturally astute, and, after under-

going special training, have now

volunteered to return. What dif-

ferentiates the SFAB from other

up, completed an intense training program and deployed to Afghanistan, fully ready to partner with the ANDSF.'

The unit's advising capacity represents an augmentation of the existing capability that exists across the seven facets of advising already resident in the Resolute Support Mission. 1st SFAB takes advising to a lower tactical level to expand the advising effort across the ANDSF.

Resolute Support elements is not just the U.S. Soldiers' experience, but the fact they will be working closer to the conflict's front lines than trainers have done in recent years. With focused teams dedicated to specific units, command-The majority of SFAB Soldiers ers will be able to tailor support to the Afghan National Army for a specific situation.

Advisers in 1st SFAB will partner with Afghan national army kandaks – the ANA equivalent of a battalion – in each of the train, advise, assist commands task forces in Afghanistan. Conventional force advising at this level of operation has not been seen for several years.

The advisers will also partner with several ANA brigade headquarters, and the 1st SFAB brigade headquarters will partner with the ANA's 203rd Corps headquarters in Task Force Southeast.

In addition to the advisers from 1st SFAB, several hundred Soldiers from 1st Battalion, 28th Infantry Regiment, 3rd Infantry Division, deployed with 1st SFAB to serve as their security force element. The security force helps the advisors focus on their partners while keeping both advisers and their Afghan partners safe.

The 1st SFAB, which activated in August and cased its colors in February at Fort Benning, Georgia, conducted an extensive training program to prepare for this mission. The training included the newly formed Military Advisor Training Academy and culminated in a unique security force assistance-focused mission readiness exercise at the Joint Readiness Training Center at Fort Polk.

The SFAB concept comes directly from Army Chief of Staff, Gen. Mark Milley, who envisioned new, specially-trained formations built to enable combatant commanders to accomplish theater security objectives by, with and through allied and partnered indigenous security forces.

The SFAB will enable offensive operations in multiple ANA corps simultaneously. As such, they will serve as a key element of the Resolute Support campaign to apply constant military pressure against the enemy. It is a full, integrated approach to the battle space which will drive us and the Afghan military to attain our objectives.

Army: Investments in modernization, people increasing readiness

By David Vergun Army News Service

WASHINGTON — The fiscal year 2019 budget will contribute substantially to improved readiness and modernization, Army leaders told lawmakers.

Secretary of the Army Mark T. Esper and Chief of Staff of the Army Gen. Mark A. Milley provided that assessment of the Fiscal Year 2019 budget request during testimony March 15 before the House Appropriations



platforms, a mobile and expeditionary Army network, air and missile defense capabilities, and Soldier lethality.

With respect to Soldier lethality, Esper said that synthetic training will increase readiness because it will allow Soldiers to repetitively train and rehearse for combat at home station.

"It's a very important initiative," he said. Future vertical lift is another huge priority, the secretary added. The Army is already looking at prototypes and plans to make de-

Committee's subcommittee on defense.

SOLDIER READINESS

With just two brigade combat teams deemed ready 2 1/2 years ago when he assumed his post, Milley said at the time he was not confident the Army could at the same time meet demands against possible peer threats and deal with counterinsurgency efforts.

Today, the chief said, he's confident and that the Army is on a path to get to 66 percent readiness of all active-duty BCTs and 33 percent of BCTs in the Guard and Reserve.

"Readiness cannot be built overnight," he cautioned. Insufficient budgets in years past resulted in fewer combat training rotations. That has changed and more rotations are taking place, but it will take some time to recoup the lost readiness.

Given continued sufficient budgets and barring unforeseen global events, Milley said he thinks full readiness is achievable in the 2021-2022 time frame.

The creation of Security Force Assistance Brigades will enable the Army to continue its advise, train and assist mission in Afghanistan and elsewhere without gutting BCTs of people and equipment, he said.

In the event of a peer-threat scenario, those SFABs will be able to rapidly expand and redeploy as part of the maneuver force, he added.

The best way to deter aggression from peer competitors, the chief said, is to have

PHOTO BY STAFE SGT. BRANDY N. MEJIA

Secretary of the Army Dr. Mark T. Esper, right, meets with military senior leaders during his visit to Fort Belvoir, Va., March 14,

a strong presence on the ground. That is the plan with the European Deterrence Initiative. In the Pacific, there are about 70,000 Soldiers who could be called upon should they be needed in the region, not including surge forces being trained and equipped on the U.S. mainland.

Regarding North Korea, both the secretary and chief expressed cautious optimism for diplomacy, adding that the Army will provide a full range of options for the president if needed.

Asked about the challenges of lower unemployment and increased end-strength goals, Esper agreed that recruitment and retention were issues the Army is focused on. Less than 5 percent of America's youth are eligible to serve and have a proclivity for service, he noted.

The Army is doing a number of things to make service more attractive, he said, such as looking for ways to take care of families, providing Soldiers with professional development opportunities and renovating its talent management system.

There must also be more flexibility with regards to moving Soldiers into and out of the Army and between the three components, particularly in the Cyber Branch, Esper said. So perhaps a Soldier who is eager to serve but is also looking for personal development could take a hiatus from the Army to study or work in the commercial sector and then later return to the Army with improved skills.

"Soldiers need to be considered as important investments," he added.

The chief added that the Army also wants to retain its Soldiers, many of whom have valuable combat experience and tremendous knowledge.

"These are remarkably talented youngsters who are open to new ideas," he said, noting that Albert Einstein and Stephen Hawking both made their most significant scientific discoveries when they were in their 20s.

"It's important that we at the top remain open to fresh ideas to solve age-old problems," he added.

MODERNIZATION PRIORITIES

The secretary and chief both expounded upon the Army's six modernization priorities: long-range precision fires, a next-generation combat vehicle, future vertical lift cisions on the program's advancements by summer or fall.

The reason future vertical lift is so important, is because in analysis of peer threats, the aircraft the Army uses today would have survivability challenges, he said.

A manned and unmanned version of future vertical lift is needed, he said, something that can fly faster and farther than current helicopters and that can also be agile enough to evade ground fire coming into a hot landing zone. "That's a stiff requirement."

Asked about Russia and China's push to develop hypersonic weapons, Milley said the Army is concerned about that threat and that it falls within the first priority: longrange precision fires.

The chief predicted that long-range precision fires will be developed in the near future which will be "significantly longer in range than any artillery system on earth today."

Lawmakers also were interested in the Army network. The chief warned that the current network works well in fixed locations like forward operating bases, but is not adequate to meet the task of a maneuver force going up against a peer adversary in a fluid environment.

A complete analysis of the network is being done by its cross functional team, Milley said. First, the team will get rid of what doesn't work. Second, it will improve upon what doesn't work but can be made to work. And finally, the team will look at what's available in the commercial sector that might be incorporated into the tactical network.

News Briefs

Honoring Vietnam veterans

In partnership with the United States of America Vietnam War Commemoration, the Army and Air Force Exchange Service and Defense Commissary Agency at Fort Rucker will honor all who served during the Vietnam War with free commemorative lapel pins marking the war's 50th anniversary

Any Vietnam-era Veteran who served on active duty between Nov. 1, 1955 and May 15, 1975, regardless of location, is invited to visit the main exchange from 11 a.m. to 1 p.m. March 29, National Vietnam War Veterans Day, to receive a Vietnam War Commemoration Vietnam Veteran Lapel Pin. Complimentary Vietnam Veteran bumper stickers will also be available at the event.

Those unable to come to Fort Rucker for a lapel pin can visit http://www.vietnamwar50th.com/ events/ to find an upcoming event or find a commemorative partner in their area at http://www. vietnamwar50th.com/partners/partner_map/.

If you still need assistance locating an opportunity to receive a lapel pin on behalf of a grateful nation, call 877-387-9951 or send an email to whs.vnwar50th@mail.mil.

For more information, contact the Fort Rucker Exchange at 503-9044.

Retirement ceremony

Fort Rucker will host its quarterly retirement ceremony April 20 at 2 p.m. in the U.S. Army Aviation Museum. Everyone is welcome to attend

and honor this quarter's retirees for their service.

Faulkner Gate hours

The operating hours for Faulkner Gate are Mondays-Fridays from 4:30 a.m. to 8:30 p.m. The gate will be closed on weekends, holidays and days of no scheduled activity. People should plan their travel accordingly.

USAACE Aviation Ball

The U.S. Army Aviation Center of Excellence's 35th Aviation Ball is scheduled for April 14 from 6-11 p.m. at The Landing ballroom. Cost is \$31 for sergeants and below; \$36 for staff sergeants to master sergeants, second lieutenants to captains, warrant officers 1 to chief warrant officers 2, and GS-12s and below; and \$41 for sergeants major, GS-13s, and majors, chief warrant officers 3 and above. Dress for military is mess or ASU with white shirt and bow tie. For civilians, it is formal attire.

Tickets can be purchased online at https:// usaaceball.regfox.com/register. People needing assistance can contact their unit representative.

Army Emergency Relief

Fort Rucker is conducting its Army Emergency Relief fundraising campaign through May 15. The motto for this year's campaign is There for Those Who Serve, according to local AER officials.

For more information, call 255-2341.

IT'S NOT DELIVERY Army scientists develop pizza MREs – slated for assembly this month

By Jane Benson NSRDEC Public Affairs

NATICK, Mass. – It's ready, set, dough for the Meals, Ready-to-Eat pizza.

Scientists in the Combat Feeding Directorate at the Natick Soldier Research, Development and Engineering Center have overcome the obstacles inherent in creating and producing a shelf-stable pizza to be included in the MRE.

Most people are used to eating pizza that's fresh or frozen, but creating a pizza for the warfighter in the field, in remote areas, or in combat presents a series of unique scientific challenges. MREs must stay shelf-stable for three years in temperatures up to 80 degrees Fahrenheit. Moreover, achieving this extended shelf life with the combination of traditional pizza ingredients is particularly difficult.

Prior to NSRDEC's Combat Feeding Directorate taking on the challenge, developing a pizza that meets all these requirements had never been done before. Fortunately for the Soldier, CFD was up to the task. CFD scientists are longtime experts in developing foods for the military and NASA.

CFD used a combination of technologies involving water activity, pH levels and innovative packaging to create a shelf-stable pizza. Initial pizza prototypes developed by CFD were successful at the lab level.

Difficulties arose when the commercial food industry began larger scale production of the pizza. Foods made for the commercial market do not need to withstand the stringent requirements of foods developed for the military or the space program. CFD's expertise and experience were needed to solve the problems posed by larger scale production.

CFD conducted three large-scale tests to make sure the pizza was producible at two different food processing plants. The tests were also carried out to verify the capability of the plants to produce pizza that adhered to the detailed military specification. CFD then updated the specification to improve pizza quality.

Combat feeding subject matter experts provided on the ground technical support during the multiple large-scale production tests to ensure the pizza's success.

"Partnership with industry is essential to ensure that what works in government





PHOTO BY SGT. LIZETTE HART

Capt. Rinaldo Manago, Base Defense Operations Center commander, hands a freshly made pizza to a Soldier at Bagram Air Field, Afghanistan, May 29, 2011. Army scientists at Natick Soldier Systems Center recently developed a pizza MRE that will go to full-scale production in March.

laboratories is practical and achievable in a commercial full-scale production setting," said Stephen Moody, director of NSRDEC's CFD.

CFD then conducted a user evaluation of the commercially produced item with troops. Based on positive results, CFD recommended the pizza for inclusion in the MRE.

"This product is a great example of using food science to meet the challenging and unique requirements for military rations," said Moody.

The first shelf-stable pepperoni pizza will be assembled into MREs beginning in March.

Thanks to the hardworking military food experts at CFD, Soldiers will get their piece of the pie and then some, in the near future.



Scientists in the Combat Feeding Directorate at the Natick Soldier Research, Development and Engineering Center have overcome the obstacles inherent in creating and producing a shelf-stable pizza to be included in the MRE.



PHOTO BY MICHAEL STEPIEN

A Soldier enjoys an MRE pizza developed by scientists in the Combat Feeding Directorate at the Natick Soldier Research, Development and Engineering Center.



MEANS STOP!

Motorists are reminded to obey all traffic signs.



- Have a family disaster plan and supply kit.
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PREEMPTIVE STRIKE EUCOM commander discusses counteracting Russian disinformation

By Jim Garamone

Defense Media Activity

WASHINGTON — Russia is using all aspects of government power to overthrow the existing international rules-based infrastructure and especially trying to subvert NATO, Gen. Curtis M. Scaparrotti said during a roundtable with reporters at the Pentagon March 15.

The general is dual-hatted in Europe as the commander of U.S. European Command and NATO's supreme allied commander for Europe. He has been in Washington testifying before Congress on the situation in Europe.

The command's mission includes deterrence and defense of the European theater. A decade ago, this looked like a mission that was going away. Russia seemed to be embracing the rules-based international norms and moving toward economic inclusion on the European continent.

Then came Russia's invasion of Georgia in 2008 and its illegal annexation of Crimea from Ukraine in 2012, followed by continued conflict in Eastern Ukraine. Russia flexed its muscles using cyberattacks against Estonia in 2007 and used computers to infiltrate electrical grids throughout Western Europe and North America.

Through all this, Russia used disinformation to subvert solidarity inside and among countries. Russia also launched widespread efforts to interfere in democratic elections.

Russia also likely launched a nerve agent attack against a former spy in Great Britain last week. The United States joined Great Britain, France and Germany in condemning the incident as an attack on national sovereignty.

DISINFORMATION

"Russia is consistently using disinformation in Europe," Scaparrotti said. "Within EUCOM itself and also within NATO ... we have structures that work on information operations."

This includes information operations channels in the military and the U.S. State Department. These contacts run through NATO and the European Union, as well as through individual countries.

This web of contacts serves to counteract Russian propaganda, he said. "All of this really is about being truthful and factual about the news," the general said.

Western nations also need to underscore the importance of democratic values, appropriate democratic government, freedom of speech, individual rights and all that these entail, "because Russia's disinformation campaign is largely centered on undermining the West, our way of life, our rules-based structure," Scaparrotti said.

The military aspect of this effort plays a really small part, the general said. "Most of this is the connections with our [public affairs] and diplomacy and their messages to ensure we all know the environments and what the



PHOTO BY GERTRUD ZACH

Soldiers assigned to Cobra Battery, Field Artillery Squadron, 2nd Cav. Regt., conduct sling load operations with support from the 12th CAB during Exercise Dynamic Front II at the 7th Army Training Command's Grafenwoehr Training Area, Germany, March 9.

facts are," he said.

The general said he has noticed a difference in coverage in just the last year. Western leaders see the Russian disinformation and understand they have to quickly respond. They know how to track down the truth and how to work together to counteract the disinformation. "They know how to work together on a response to something," Scaparrotti said. "You get a little faster, you work more closely together, you get facts out a little bit quicker."

GETTING AHEAD OF ATTACKS

to anticipate Russian disinformation attacks. The general said the commands were particularly successful during the Enhanced Forward Presence effort following the Warsaw Summit in 2016. These EFPs are multinational battle groups in the Baltic countries and Poland. Their mere presence signifies NATO's determination to defend all nations in the alliance, defense officials have said.

When the effort began, NATO officials were sure that the Russians would try to discredit the Enhanced Forward Presence. "That's what we thought, and sure enough, that's what they

tried to do," Scaparrotti said.

In advance, the alliance put out a framework of key messages and had a tabletop exercise that included public affairs and information operations specialists from all the entities and countries involved.

When the Russians launched their disinformation effort, NATO and the individual countries were prepared and responded within hours. "In the end, it's the country you are in that makes the decision about how you are going to react," the general said. "But it brought the entire group to bear on it and allowed us to get speed."

General discusses security cooperation reform, National Security Strategy

NATO and EUCOM are trying

By Jim Garamone

Defense Media Activity

WASHINGTON — Lt. Gen. Charles W. Hooper, the director of the Defense Security Cooperation Agency, discussed his agency's role in the new National Security Strategy, and its role in ongoing reform efforts within the security cooperation enterprise during a Center for Strategic and

lined several conditions necessary for success.

First, there is a need for a quality workforce, Hooper said, describing it as one that is fully trained, certified, resourced and managed.

Second, he said, there must be strategic guidance across the spectrum of security cooperation programs and activities that aligns with U.S. national security interests



International Studies panel event here Friday.

"The NSS directs the use of diplomatic, economic and military tools to assist and encourage aspiring partners to modernize, to create a network of states that advance our common interests and values," he said.

IMPROVING BUSINESS PRACTICES

As part of the NSS, Hooper quoted Defense Secretary James N. Mattis: "When we pool resources and share responsibilities for our common defense, our security cooperation burden becomes much lighter."

The drive for efficiency has become a significant portion of security cooperation reform for DSCA in an effort to improve DOD's business practices.

"The improvement of efforts under way within the security cooperation acquisition and program execution are important components of improving the department's business practices," Hooper said. "We collaborate very closely across the department to analyze the timeline and milestones associated with the execution of foreign military sales and other practices in order to ensure priorities are being met."

The overall goal of this reform is to reduce the duration spent between identifying a partner requirement and the delivery of a total package capability, he said.

To accomplish this goal, the general out-



PHOTO BY MONICA KING

and foreign policy priorities and objectives.

Combining these conditions ties in with a third condition: effective execution, the general said. "A qualified workforce and strategic guidance will enable responsive and innovative processes, supporting more effective and efficient execution of security cooperation," Hooper said.

The pinnacle condition, he said, is fullspectrum capability -- that is, delivering a capability to partners that includes defensive systems, enablers, personnel, strategy, doctrine plans and institutional support.

BECOMING MORE EFFICIENT, EFFECTIVE

During 2017, DSCA initiated the firstever security cooperation workforce inventory to enable a better understanding of size, composition, and functions of personnel within security cooperation responsibilities, Hooper said.

The agency created a workforce development directorate to focus on these efforts, he said, noting that the directorate has already completed the first step: to determine the scope of the security cooperation workforce. Next, it will create a DOD-wide defense competency assessment tool, and develop a revised education and training curriculum and a competency-based certification program.

Following the scope determination, the workforce increased from 10,000 to 18,000 personnel, the general said.

"I've made personnel and human resource development a central focus of my theme during my tenure in the agency," Hooper said. "Moving forward, workforce analysis will be a recurring function to ensure the department provides training and experienced-based opportunities necessary to develop and maintain security cooperation-related competencies within the workforce."

He added that this will ensure the DOD has a security cooperation workforce that is improved, certified and has the capacity in both personnel and skills to properly perform its mission.

Furthermore, the general said, this provides appropriate support to the assessment planning, monitoring, execution and evaluation of security cooperation, and is



A CH-47 Chinook crew assigned to B Co., 2nd GSAB, 227th Avn. Regt., 1st CAB, 1st Cav. Div., lifts an M777 howitzer as cannon crewmembers with Battery B, Field Artillery Squadron, 2nd Cav. Regt., observe at an airfield near Grafenwoehr, Germany March 6.

assigned in a manner that ensures personnel have the appropriate level of training and experience, as well as being assigned in sufficient numbers to fulfill the requirements for DOD security cooperation activities.

"I've been nothing but impressed by the great team and the great people I work with every day," Hooper said. "Nevertheless, we are going to work on codifying and certifying this workforce to make them more efficient and effective."

MOVING FORWARD

While the general praised the 2017 efforts of security cooperation, highlighting the more than \$40 billion in activities accomplished during that time frame, he said there is always a need to get better.

Hooper emphasized four values of DSCA's vision which hallmark the agency's approach to security cooperation: transparency, responsiveness, integrity and commitment.

"The U.S. remains committed to our partners," he said. "We have recognized a need to take a look at our practices and ensure those practices are as efficient and effective as they can, so that the U.S. may remain the partner of choice around the world for security cooperation needs and fulfill the needs of our allies and partners."





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Lt. Gen. Charles W. Hooper

Security Violations

JCS chairman arrives in Afghanistan to assess campaign plan

By Jim Garamone

Defense Media Activity

BAGRAM AIRFIELD, Afghanistan - Marine Corps Gen. Joe Dunford, the chairman of the Joint Chiefs of Staff, arrived Monday to assess the campaign plan now that all personnel are in place and the South Asia strategy is in full swing.

"I want to talk to the actual advisors who are working on the ground with the Afghans every day and make some conclusions about where we are," Dunford told reporters traveling with him.

The chairman is traveling with a larger than normal party, including senior officials on the Joint Staff who specialize in intelligence, strategy and logistics.

Command Sgt. Maj. John W. Troxell, the chairman's senior enlisted adviser, is also in the party. These officials will travel throughout Afghanistan to gather assessments for the chairman on how the effort is going, ultimately enabling Dunford to get a full picture of the various challenges ahead.

The general will meet with senior Afghan and U.S. officials to get a top-down look at the situation, but he really wants to meet with soldiers of the 1st Security Force Assistance Brigade, which deployed to Afghanistan in February and is now close to full strength. The SFAB is the heart and soul of the train, advise and assist mission.

Prevention

A Special Mission Wing helicopter delivers Crisis Response Unit 222 operators to the target during an exercise at the military training center in Kabul, Afghanistan, Feb. 3.

or assault, the first thing they need to do is to let the person

Harassment/Assault Response and Prevention) hotline.

People can call and ask questions if they feel that they're

being harassed at work or are the victim of a sexual assault,

and we can point them in the right direction (to get help)."

Oftentimes, victims have trouble speaking up because of

fear of retaliation or repercussions, but Hedgepeth says that

Members of the unit will advise Afghan units down to the kandak-level – about the size of a battalion.

The brigade is composed of officers and senior noncommissioned officers with deployments to Afghanistan in the past and experience working with Afghan forces.

They are all graduates of the Army's Military Advisor Training Academy at Fort Benning, Georgia. They will serve ninemonth tours of duty in Afghanistan.

PHOTO BY LAS

"With the advisory effort now, I want to get a good feel for the campaign plan and what they expect to do over the next

couple of months," Dunford said. "I also want to have a discussion on measures of effectiveness -- how will we know as this is going on over the next couple of months we are where we need to be in implementing the Afghan's plan."

This effort is all tied to the four-year plan promulgated by Afghan President Ashraf Ghani last year.

There are many moving parts, the chairman said. He wants to understand progress in building the Afghan military aviation enterprise.

The chairman will also get a chance to see NATO forces operating in the country. NATO and partner forces contribute to about a third of the train, advise and assist effort and are "inextricably linked" down to the tactical level, he said.

Dunford knows Afghanistan well, as he served as the commander of NATO's International Security Assistance Force from February 2013 to August 2014. This visit should give the chairman a good baseline for the new strategy as Afghan forces confront a period of high operational tempo.

The chairman said he also wants to ensure the effort is properly resourced, and to examine the Afghan government's reconciliation plan.

"There will always be refinements to the force and the better we can understand it, the better we can support them and provide advice to the secretary," Dunford said.

Continued from Page A1

too tight for her to have been raped."

In honor of the victim and in defiance of the ruling, people across the world organized to create Denim Day to bring awareness to sexual assault, said the SARC.

Because of incidents like that an so many others, it's important to bring awareness to the issues, said Hedgepeth, which is the reason for the events - to give people the courage to speak out.

"If people feel that they are a target of sexual harassment

STE

Continued from Page A1

were able to securely run with their bucket across the course without spilling a drop.

Another challenge the students had to work together on was designing and building a catapult, but through this challenge, the elementary school students were tasked with teaching and mentoring the primary



school students on how to create their contraptions, which for Mea Salg-Rawls, fifth grade student, was the most difficult aspect of the challenge.

"We designed it and we thought about it, but it took forever because it was hard to get the (primary school students) to concentrate on one thing," said Salg-Rawls. "Our first design didn't work out well, so

we had to redo it and redo it ... until we asked for a little help and figured out how to do it together. Then our catapult actually turned out pretty (well)."

That trial and error was one of the main lessons for the students, and they quickly learned it was the best way to reach their goal. But another lesson they were able to take away was the advantage of working together, said James Schley, fifth grader.

"You have to think about what you're going to do and how you're going to do it," he said.

"I learned that if you're going to be successful, you've got to keep trying," added Caleb Bryant, fourth grader, "And I learned a lot about what teachers go through each day, too. It takes a lot to work with kids."



know that the behavior they are encountering is unwanted," couraged to come forward to seek help in order to stop that said the SARC. "If it continues, they need to seek help, type of behavior from continuing. and there are multiple outlets people can turn to, including "When a person comes forward, I thank them," he said. Family Advocacy Programs, unit SARCs and the (Sexual

"It's very difficult to come forward in a situation like this, but in order for things to change, we have to know that something is going on. When someone comes in, we try to reassure them. Regardless what the situation is, we are always there for the victim."

those who have encountered such behavior should be en-

For more information, call 255-0566. For the 24-hour SHARP hotline, call 334-470-6629.

Continued from Page A1

see people from all walks of life gathered together for a single purpose – prayer. You understand that the only commonality is that we're uncommon, except for one thing, and that's faith.

"Faith in our creator, faith in our fellow man, our great nation, our communities and all of the things that the power of prayer brings, and so we're doing that today," he said. "Hopefully it will change your life just a little, because that's what it takes in this country - just a little by everybody."

For McChrystal, the message that he wanted to share with people is that although prayer can help people when they're in need, it is still up to them to make sure to execute God's plan.

"There's a time to pray, there's a time to plan and there's a time to press forward," he said. "I believe that if we will do all of these things, we will strengthen our faith in God, we'll have a brighter hope for the future and we'll have a greater love for people. If we're better people, we'll have a better community, a better state, a better nation and a better world.

"Will God hear our prayers? Absolutely," said the chaplain. "Will he answer our prayers? Scriptures say he will. Will he always answer the way and with the timing that we desire? I think I have to vote no on that one. He may say, 'yes,' to what we ask ... but sometimes, though, he may say, 'wait.''

McChrystal said that although God may know what people want, more importantly he knows what they need, and what they need may not necessarily be what they're praying for. But that shouldn't deter people from praying, because in one way or another, he will answer prayers.

"I also believe in prayer because I have been a recipient many, many times to answered prayer," he said, recounting one particular incident that he said he and his wife, Judy, will never forget.

One summer while living in Fort Bragg, North Carolina, he and his family decided to visit the pool at the Officer's Club. While there, his son, Rob, asked to go with his father to jump off the high dive.

"I'm standing on the pavement and I watch little Rob climb up the ladder, and I focus my eyes on the water where I thought his skinny little frame and blonde hair would be entering the water," said the retired chaplain. "All of the sudden out of my peripheral vision, I saw my son slip under the bar of that 10-foot diving board, fall and smack onto the pavement. It was the scariest moment of my entire life - it was a nightmare."

Although McChrystal said his immediate thought was to blame himself for not being able to catch his son, he had to do what he could to save his son and called an ambulance. On the way to the hospital, he said he and his family prayed, and while waiting in the waiting room, they continued to pray.

"We prayed. For three hours as we prayed and prayed and prayed, we had no idea (what was happening) - no report, no feedback, nothing," he said.

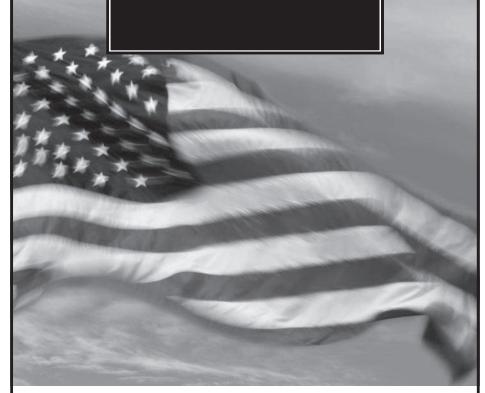
Eventually they were instructed to follow a doctor to a back room where their son was lying on a bed, and the doctor said to Rob, "Son, you're fine. You can get up and go home with your dad and your mom."

"God did a miracle," said McChrystal. "How's that 6-year-old-doing today? In another month, Rob is going to surrender command of the 1-508th at Fort Bragg, and he's going to go across the country and assume command of the 2nd Ranger Battalion, so I have to say that the miracle stuck.

"If you have any questions about whether or not God answers prayer ... what he's done for us, he will do for you," said the retired chaplain. "God's a planner. Start planning and plan with him - consult him.

There are going to be times when the plan may not be well executed, but God honors our efforts. God will honor your efforts. There is a season for everything under the sun."

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MARCH 22, 2018



PHOTO BY AIR FORCE TECH. SGT. GREGORY BROOK

An Army Task Force Brawler CH-47F Chinook waits on the flightline during a personnel recovery exercise with a Guardian Angel team assigned to the 83rd Expeditionary Rescue Squadron at Bagram Airfield, Afghanistan, Feb. 27. The Army crews and Air Force Guardian Angel teams conducted the exercise to build teamwork and procedures as they provide joint personnel recovery capability, aiding in the delivery of decisive airpower for U.S. Central Command.

INCREDIBLE SUCCESS

CENTCOM commander: Defeat of ISIS 'within our grasp'

By Lisa Ferdinando Defense Media Activity

WASHINGTON — The United States and its partners have made significant progress in Iraq and Syria, but investments are needed to ensure the gains endure, the commander of U.S. Central Command said March 13.

U.S., coalition and local partners have made immense contributions to security in the CENTCOM region, the "most complex area on the globe," Gen. Joseph L. Votel told the Senate Armed Services Committee in a fiscal year 2019 budget hearing.

"In the past year, we have achieved incredible success against [the Islamic State of



PHOTO BY TAD BROWNING

Soldiers with the 10th Mountain Division provide support by fire during a live-fire readiness exercise at Camp Taji, Iraq, March 8. The 10th Mountain Division, deployed to Iraq as part of Operation Inherent Resolve, is dedicated to defeating ISIS in Iraq and restoring stability and security for the Iraqi people.

Iraq and Syria] in both Iraq and Syria," the general told lawmakers.

Votel commended the Iraqi security forces and the Syrian Democratic Forces for their steadfast efforts, noting they are "operating at their most effective levels."

They have liberated over 98 percent of the

territory previously held by ISIS, he said. "The destruction of the ISIS physical caliphate is within our grasp," Votel said.

'CLEAR-EYED'ABOUT CHALLENGES

Investments in the security forces, rela-

tionships and capabilities are needed to hold territory and ensure the terrorists do not return, Votel said.

"As we consolidate our gains in places like Iraq, Syria, Lebanon and Yemen, we remain clear-eyed about the challenges that the region continues to present," Votel said.

He noted many areas of concern in the region, including terrorism, violent conflicts, massive refugee populations, economic stagnation, social upheaval, great power competition, nuclear and ballistic missile threats, humanitarian crises and radical violent ideologies.

FOCUS ON AFGHANISTAN

Bringing the defeat-ISIS campaign to a responsible close, according to Votel, would allow the prioritization of implementing the South Asia strategy in Afghanistan.

"Military success in the campaign presents us an opportunity to re-position forces from Iraq and Syria to Afghanistan in a manner that keeps the pressure on ISIS but also

SEE ISIS, PAGE B4

TAKUET UF UPPUKTUNTT

4-6th Cav. Regt. conducts live fire gunnery in California

By Sgt. Maricris C. McLane 16th Combat Aviation Brigade Public Affairs

FORT HUNTER LIGGETT, Calif. — The 4th Attack Reconnaissance Squadron, 6th Cavalry Regiment, 16th Combat Aviation Brigade at Joint Base Lewis-McChord is one of the few units within the Army that was reflagged as an attack reconnaissance squadron during the 2015 Army Aviation Restructuring Initiative.

As a squadron assigned with manned and unmanned aircraft, the 4-6th ARS trained and improved its unit readiness during a live-fire gunnery qualification training at Fort Hunter Liggett in early March. The



PHOTO B SGT. MARICRIS C. MCLANE

Soldiers with the 4-6th Cav. Regt., 16th CAB, 7th ID from Joint Base Lewis-McChord, Wash., reload rockets for an AH-64 Apache during a live-fire gunnery at Fort Hunter-Liggett, Calif., March 3.

SEE OPPORTUNITY, PAGE B4 Ma

Air Force delivers new Black Hawks to 12th CAB

By Capt. Jaymon Bell

12th Combat Aviation Brigade Public Affairs

WIESBADEN, Germany — The 1st Battalion, 214th Aviation Regiment, 12th Combat Aviation Brigade received three UH-60M Black Hawks March 7.

The UH-60M is an improved model over the UH-60 A/L that the 1-214th Avn. Regt. had in the past. The improvements include an all-digital cockpit, increased lift capacity



PHOTO BY CAPT. JAYMON BELL Maj. Juan Nieves, 1-214th Avn. Regt. battalion executive officer, prepares to move a UH-60M Black Hawk from an Air Force C-17.

and improved engine performance.

The all-digital cockpit reduces pilot workload through a flight director system, which is similar to an auto pilot function that can maintain altitude and airspeed. The system also increases situational awareness through a moving map system, which displays a two-dimensional representation of all the surroundings.

Rotors blades are also improved on the M model and have a dihedral swept tip that provides increased lift capacity.

The integrated vehicle health unit maintenance computer system is also an important addition to the UH-60M. The system monitors a variety of moving components and advises maintainers prior to any component failure. This means that parts are now replaced by actual wear and not by time.

"The UH-60M Black Hawk will allow 1-214th to shorten trips throughout Europe and to support USAREUR and EUCOM in a better capacity," said CW4 Stephen Randall, battalion Aviation maintenance officer for 1-214th Avn. Regt. "We can now fly almost all approaches here in Europe."

A Federated Air Navigation system improves the compliance with the European One Sky Initiative that allows for more precise traffic routes through Europe and helps deconflict an already crowded airspace.

Soldiers flex for Dynamic Front 18

By Lacey Justinger U.S. Army Europe Public Affairs

GRAFENWOEHR, Germany — With more than 3,000 multinational military members moving around Grafenwoehr Training Area for Exercise Dynamic Front 18, the Soldiers who work in GTA range operations have their hands, heads and desks filled with maps, zones, schedules and regulations to ensure one thing: the realistic and safe training of all who come here.

Military exercises take place at 7th Army Training Command's Grafenwoehr and Hohenfels training areas throughout the year, and all activities – including environmental and forestry, small arms, artillery, rockets and mortars, demolition and construction – must be accounted and planned for both months in advance and on a daily basis, according to Capt. Genti Sulaj, a field artillery officer at GTA range operations.

"Our biggest part here is ensuring all fires and Aviation assets are de-conflicted, and ensuring that everything is safe," Sulaj said. "This involves good team play between us here at the maneuver branch and with safety to ensure all is done correctly and safely."

Sulaj explained that his team has been working for weeks to plan the scope and resources needed for the

SEE DYNAMIC FRONT, PAGE B4



PHOTO BY GERTRUD ZACH

Aircrews with the 12th CAB conduct sling load operations during Exercise Dynamic Front 17 at the 7th Army Training Command's Grafenwoehr Training Area, Germany, March 9, 2017.



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PowerSouth Energy Cooperative, an electric generation and transmission cooperative serving Alabama and Northwest Florida, is seeking an entry level Civil or Mechanical Engineer for the Headquarters Office in Andalusia, Alabama. This position requires a bachelor's degree in Civil Engineering or Mechanical Engineering and will provide engineering support to the Engineering Division. Employment is subject to a negative drug test, background check, and completion of a comprehensive application for employment. PowerSouth offers a competitive salary and comprehensive benefits program. Interested persons who meet the above qualifications may apply through any Career Center or apply online at Alabama Job Link at: www.joblink.alabama.gov or on PowerSouth's website at: www.powersouth.com/careers by April 2, 2018.

EQUAL OPPORTUNITY EMPLOYER/VETS/DISABLED

PowerSouth Energy Cooperative, an electric generation and transmission cooperative serving Alabama and Northwest Florida, is seeking an entry level Electrical Engineer for the Headquarters Office in Andalusia, Alabama. This position requires a bachelor's degree in Electrical Engineering and will provide engineering support to the **Engineering Division.** Employment is subject to a negative drug test, background check, and completion of a comprehensive application for employment. PowerSouth offers a competitive salary and comprehensive benefits program. Interested persons who meet the above gualifications may apply through any Career Center or apply online at Alabama Job Link at: www.joblink.alabama.gov or on PowerSouth's website at: www.powersouth.com/careers by April 2, 2018.

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PowerSouth energy cooperative

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PowerSouth Energy Cooperative (PowerSouth) is seeking a Service Technician for the Transmission O&M Department at the Chipley District in Graceville, Florida. This position is responsible for performing maintenance and construction of transmission lines and also for performing inspection and general care of substation facilities. Candidate must have a high school diploma or equivalent.
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ISIS

Continued from Page B1

sets us up to break the stalemate in Afghanistan," he said.

The South Asia strategy reaffirms the enduring U.S. commitment to Afghanistan by reinforcing the two complementary military missions – the NATO-led train, advise and assist mission and the U.S. defeat-terrorism mission, he said.

"With our support, the Afghan national defense and security forces are well postured to begin operations to seize the initiative to

Opportunity

expand population control and secure credible elections," Votel said.

IRANIAN, RUSSIAN, CHINESE INFLUENCE

Iran's malign activities across the CENT-COM region pose a long-term threat to stability, Votel said. CENTCOM seeks to align military efforts with broader interagency and international activities to "neutralize, counterbalance and shape the destabilizing impact of Iran," he said.

The National Defense Strategy, he pointed

out, identifies the resurgence of great power competition as the principal national security challenge.

He pointed to Russian activities in Syria, saying Moscow's support of the Assad regime is propping up the regime and adding complexity to the defeat-ISIS campaign.

"Moscow plays both arsonist and firefighter, fueling tensions among the Syrian regime, Iran, Turkey, the Syrian Democratic Forces, the United States and other coalition partners, then serving as a supposed arbiter to resolve disputes," he said. Russia's "manipulative behavior" has placed progress at risk with activities that are not focused on the defeat of ISIS, but rather on preserving its "influence and control over the outcome of the situation," he said.

China is pursuing long-term steady economic growth in the CENTCOM region and improving its military posture and force projection, he said.

China and Russia are seeking to fill perceived gaps in U.S. influence while cultivating "multidimensional ties to Iran," Votel said.

Continued from Page B1

squadron saw an opportunity to conduct the live-fire gunnery while in California in conjunction with Bayonet Focus 18-02.

"The aircrews are already down here (Fort Hunter Liggett), the aircraft are already down here and they also have the ranges set up here," said Capt. Jay Laing, Bravo Troop commander with 4-6th ARS. "So, it is a good target of opportunity for us."

As Bayonet Focus ends, the unit set up the plan to use the opportunity and qualify using live ammunition.

"This is a training event for an attack reconnaissance battalion or squadron like us," Laing said. "So just like an infantryman has to be qualified in his M4, this is that kind of qualification for our aircrew."

This gunnery training is one step for the squadron to build on their individual and collective tasks.

"What we are doing here is qualifying individual crews for each individual aircraft in their tasks to perform as Apache pilots," said Capt. Ryan Coker, 4-6th ARS assistant operations officer.

The unit aims to train and be ready on all the mission essential tasks it needs in order to be combat ready as a squadron.

Along with accomplishing essential tasks, the squadron also used the opportunity to enhance the unit's combat readiness as a whole.

"First, you get qualified to shoot your Apache and then qualify to shoot with other Apaches then qualify to shoot as a squadron," Coker said. "As we progress further in the year, we'll do more complex gunneries."

The Soldiers qualify as a crew, then qualify as a platoon with four aircraft and then qualify as a troop or company of up to eight aircraft – all the way to qualifying as a whole squadron, Coker said. In addition to qualifying as aircrew, conducting the training in a different location benefits the unit.

"Being able to have experience in all types of environment is beneficial," Laing said. "The terrain in Fort Hunter Liggett mimics a high-desert terrain."

Different environment and terrain add a benefit in increasing the unit's experience variation.

"It is definitely beneficial to see a different flight profiles," Laing said. "Because as crews are trying to qualify and gaining proficiency, we don't necessarily know where our next fight is going to be."

Trained and ready for combat is always a priority for this unit as they continue to improve their proficiency and combat readiness.

"First, you get qualified to shoot your Apache and then qualify to shoot with other Apaches then qualify to shoot as a squadron. As we progress further in the year, we'll do more complex gunneries."

Dynamic Front

Continued from Page B1

Dynamic Front fires mission, while also maximizing the ability to allow participating units to conduct scheme of maneuver and survivability moves.

Previously, range operations dictated to units training at GTA where and when they could fire, but now there are new procedures and internal systems in place that not only allow the units to safely fire but also liberally move around the ranges.

"We're trying to bring back the flexibility to let the artillery train as they're actually going to fight in the real world and operate as they were designed to," said Lt. Col. Jeffrey Anderson, chief of GTA range operations. "They're professionals and that's what we expect the artillery to be able to do."

Instead of GTA range operations determining units' specific firing points, this new flexibility will allow the units to maneuver around GTA and pick the place they want to shoot from, then compute their own safety diagram while accounting for range operations' safety restrictions and guidelines.

"Let's be as permissive as we possibly can be in the training area, as long as the bottom line is being safe," Anderson said. "We have to be very precise in the synchronization of ensuring that units, as part of their processes, don't move into surface danger zones – either of other units or into their own surface danger zones – based off how they're going to maneuver on the range."

GTA range operations' internal coordination balances the needs of all military branches moving throughout and training on the ranges – like infantry, engineer, armor and aviation. For example, if a mine clearing charge is deployed but doesn't go off, that will impact the exercise by restricting the maneuvering units from proceeding downrange. This behind-the-scenes communication ensures the accountability of all moving parts, like indirect or direct fires being de-conflicted with the rotary and fixed wing aircraft in play.

"We synchronize all those different activities so that we can conduct them simultaneously or as near simultaneously as possible as part of an exercise or other activities," said Anderson. "Even with Dynamic Front going on, we still have units doing gunnery and the other normal training. We don't stop doing all the other things we have to do every day."

That synchronization is the bottom line of GTA range operation's everyday training mission: to be as safe and authentic as possible.



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MARCH 22, 2018



Giveaways, music, pampering make for a 'really good time'

By Nathan Pfau Army Flier Staff Writer

Dancing, massages and mingling were just some of the ways ladies were able to treat themselves during a night out that provided a one-stop-shop for fun Friday.

Girls Night Out returned to The Landing where women from all over the Wiregrass attended, took part in activities and let loose, according to Janice Erdlitz, Directorate of Family, Morale, Welfare and Recreation marketing director.

"We are very proud to be able to share with the entire Wiregrass community exciting events like Girls Night Out," she said. "Opportunities like these events and others help to bridge the gap between the garrison and the local community."

Teresa Whitman-McCall, Better Opportunities for Single Solders adviser and RDS program manager, said the event was also a great way for ladies to come together in a carefree environment and just enjoy an evening of fun.

"We at MWR want to provide a unique and fun experience for those who work so hard every day, our military spouses, our single Soldiers and our community friends," she said. "We understand that women often put their families and/or their jobs before themselves, and we want to provide the chance for them to unwind, relax and have some time to spend on themselves. (This) is a great opportunity for friends to come together in support of each other in a fun and relaxing atmosphere."

For many in attendance, the night was not just a way to let loose with friends, but also a great way to make new friends and get to know the community. "I'm new Fort Rucker and I heard about this event, so I thought I'd come out and use it as an opportunity to meet some new people," said Jennifer Larson, military spouse. "It's always tough when moving to a new place to immerse vourself in the community, but with something like (Girls Night Out), it definitely makes it easier. "I've had the chance to meet new people and learn about a lot of stuff that is offered here on Fort Rucker, but also what kind of places are available for me in the other cities around (the installation)," she said. "I feel like I got to Fort Rucker at just the perfect time, so now I'm able to make new friends and get my time here started off on the right foot."

Jones and Davina Lewis, military spouses, the event has become a pastime that they won't pass up.

"This is something we make sure to mark on our calendars because it's a great way to start our weekend off," said Jones. "We don't get a lot of time to ourselves since we're usually with our children, but whenever (Girls Night Out) comes around, we make sure to make some time for ourselves."

"It's nice to be able to get together with the girls and just hang out," added Lewis. "Sometimes it's nice to just sit at home with your friends, but other times it's nice to come out and be with a bunch of other ladies, and in this setting it's perfect because it's just for us ladies and we don't have to worry about anything else."

The highlight of the evening for Jones and Lewis is always being able to hit the dance floor, which is just the start of their night, they said.

"Getting out there just helps to loosen us up," said Lewis. "It really kind of sets the tone for the night and even the whole weekend. I really wouldn't have it any other way."



PHOTOS BY NATHAN PFAL

TO INSPIRE Soldier stories to be shared with all Americans at new Army museum Story on Page C4

Pvts. Hannah Perlow, Abigail Puente, Alex Tungpalan and Cinnamon Derrick, A Co., 1-13th Avn. Regt., take a photo with each other during Girls Night Out at The Landing Friday.



Second Lt. Kim Edelstein, 1-145th Avn. Regt., and Carlo Lloyd, military spouse, enjoy samplings of olive oil as Louis Cameron, owner of The Olive Fruit, showcases the different type of product he has to offer.



For others, Girls Night Out has become somewhat of a tradition, and for Lucinda

People take to the dance floor at Girls Night Out at The Landing Friday.

DFMWR invites families to enjoy 'big top' fun close to home



DFMWR FILE PHOTO

By Jeremy Henderson

Army Flier Staff Writer

Families are invited to "Come One, Come All" during Fort Rucker's annual Children's Festival Saturday from 1-4 p.m. at festival fields.

"The Children's Festival provides an outlet to eat great food and spend some time having fun," said Lynn Avila, Fort Rucker special events coordinator. "Come enjoy the beautiful spring weather and the fun activities that you'd find at a traditional carnival. All our MWR programs have pulled together to create an event that will be entertaining for all ages."

According to Avila, the Children's Festival also offers one of the largest Easter egg hunts available in the area.

"More than 10,000 eggs are up for grabs, separated into age groups to make it enjoyable for everyone," she said. "In addition to candy or treats in each egg, prize eggs will be available in all age groups to add to the excitement and surprise of opening up an egg to see what is inside."

She added that several hundred eggs will be filled with tickets redeemable for age-appropriate prizes.

According to Avila, this year's event features inflatables, such as a bounce castle, jousting ring and obstacle course. There will also be photos with the Easter Bunny, a trackless train, petting zoo, magic show, stilt walker, kids' karaoke, free ice cream, and of course, the Easter egg hunt. Carnival games like ring toss, bean bag toss, Plinko, face-painting, crafts and guess how many offer more fun and excitement.

"The event and many of the activities are free to the military and their families," Avila said. "There will be food vendors on site selling delicious options from which to choose. The Landing Zone's famous food truck will be on hand with hamburgers and hot dogs. We have Italian ice, snow cones, cotton candy, candy apples, popcorn and much more!"

Pony rides will also be available at a cost of \$5 per ride; however, the inflatables, crafts, trackless train, egg hunt and photos with the Easter Bunny are free, she added. The event is open to military families in celebration of the Month of the Military Child. Small amounts of cash may be needed for certain food vendors, drinks and pony rides.

"Each special event throughout the year offers something different for our patrons," Avila said. "Children's Fest is no different. This event is designed specifically for children and celebrates the uniqueness of the military-child lifestyle. Again, come one and come all to help celebrate these children and all children."

In the event of inclement weather, Avila said the show will go on.

"If we are experiencing less than desirable weather on March 24, the event will be moved to the Youth Center gym located in Bldg. 2800 on 7th Avenue," she said. "In the case of a location change, stay tuned to Fort Rucker MWR's social media outlets for updates."

For more information, call 255-1749.

Attendees hang up bird houses children painted during the Fort Rucker Children's Fest last year.



YOUR WEEKLY GUIDE TO FORT RUCKER EVENTS, SERVICES AND ACTIVITIES. DEADLINE FOR SUBMISSIONS IS NOON THURSDAY FOR THE FOLLOWING WEEK'S EDITION.

Child care available

The Fort Rucker School Age Center has spaces available for before and after school care. The school age center is available for children kindergarten through fifth grade.

For more information, call 255-9638.

Single Parent Family Game Night

Army Community Service and the Army and Air Force Exchange Service will host its Single Parent Family Game Night today from 5-7 p.m. at the post exchange food court. Free giveaways will be included. The event will be Exceptional Family Member Program friendly. The event is an initiative of the Fort Rucker Community Health Promotions Council Community Resiliency Work Group. The game night will be open to authorized patrons who are single parents. The deadline to register will be Friday and will be limited to the first 20 families to register.

People are asked to pre-register by calling 255-3359 or 255-9647.

WWI presentation

The Center Library will offer a World War I presentation by Bob Barlow of the Army Aviation Museum today at 5 p.m. The presentation is titled "WWI Naval Warfare" and is part of a year-long commemoration of America's entry into WWI. The event will be open to authorized patrons and will be Exceptional Family Member Program friendly.

For more information, call 255-3885.

Resilience training

Army Community Service will host resilience training Friday and Monday from 8:30 a.m. to 2:30 p.m. in Bldg. 5700, Rm. 350. Resilience training is designed to provide family members and civilians with the tools to better cope with and overcome adversity and challenges, as well as perform better in stressful situations, according to organizers.

For more information, call 255-3161 or 255-3735.

Super Hero Camp Spring Break

The Fort Rucker School Age Center will host its Super Hero Camp Spring Break Monday-March 30. The event will feature trips, super hero snacks, a costume party fit for a hero and more, according to organizers. Participants must be registered with child and youth services.

For membership information or to sign-up for membership, call 255-9638. For information on the event, call 255-9108.

Querte a la serie de la serie



Children's Festival

PHOTO BY NATHAN PFAU

The 14th annual Fort Rucker Children's Festival is scheduled for Saturday from 1-4 p.m. at the festival fields. The free family event offers activities, games, inflatables, crafts, children's karaoke, the seventh annual Diaper Derby – open to all crawling babies no older than 15 months – one of the area's largest Easter egg hunts and more, according to organizers.

For more information, including a schedule of events, visit https://rucker.armymwr.com/.

from 8:30 a.m. to 3:30 p.m. on Shamrock Street.

For more information, call 255-2382.

Easter brunch

The Landing will host Easter brunch April 1 from 10 a.m. to 2 p.m. The brunch will feature classic and seasonal dishes, along with an omelet bar, carving stations, deluxe dessert bar and more. The Easter Bunny will also make an appearance, according to organizers. Cost is \$18.95 for adults, \$8.95 for ages 6-12, \$4.95 for ages 3-5, and children ages 2 and younger eat for free. There is also a military family special where two adults and two children eat for \$49.

For additional information or to make a reservation, please call The Landing at (334)-255-0769.

Recycled Art Contest

The Fort Rucker Directorate of Family, and Morale, Welfare and Recreation will host a recycled art contest to celebrate Arbor Day for youth in grades kindergarten through 12th. Winners will be announced April 24 during the Center Library's container gardening program between 4 and 5 p.m.



Spring break at the youth center

People can sign up now for the Fort Rucker Youth Center's spring break camp, which runs from Monday-March 30. Youth will participate in games, sewing, sports, dance, art and cake decorating challenges, and more. Camp hours will be 7 a.m. to 1 p.m.

For more information, call 255-2271 or 255-2260.

Employment readiness class

The Fort Rucker Employment Readiness Program will host a workshop March 29 in the Soldier Service Center, Bldg. 5700, in the Army Community Service multipurpose room. People who attend will meet in Rm. 350 at 8:45 a.m. to fill out paperwork before going to the multipurpose room. The class will end at about 11:30 a.m. The sessions will inform people on the essentials of the program and provide job search tips, as well. Advance registration is required.

For more information, call 255-2594.

Fort Rucker Right Arm Night

The Landing Zone will host the Fort Rucker Right Arm Night March 29 from 4-6 p.m. Right Arm Night is an Army tradition, promoting a night of camaraderie and esprit de corps as leaders come together and treat those who help them accomplish the mission. Complimentary appetizers will be served while supplies last. Right Arm Night is held every month, and both military and civilians are welcome.

For more information, call 255-0768.

Sexual Assault Awareness Prevention Month car wash

April is recognized as Sexual Assault Awareness Prevention Month and this year's theme is Sexual Assault. Sexual Harassment. Not in Our Army. The installation Sexual Harassment Assault Response and Prevention Team will partner with the U. S. Army Warrant Officer Career College Warrant Officer Candidate School Class 18-09 to host a car wash to help raise awareness March 31 Recycled art contest rules include: must be a military family child; project must be completed by the child with minor guidance from an adult; project must be constructed of used, recycled materials, such as plastics, cardboard, aluminum cans, newspapers, magazines bottles, etc.; fastening materials may include tape, glue or string; projects must be turned in to the Center Library between April 2-23; and attach a note card explaining what materials were used and a brief description of the finished project.

For additional details, visit rucker.armymwr.com or call 255-1749.

National Autism Day

April 2 is National Autism Day and Angie Marshall from the Progress Center in Dothan will be at The Commons from 9-10 a.m. giving a talk on autism and ABA therapy. Coffee and refreshments will be offered. The deadline to register to attend is March 29. The talk is open to the public.

To register or get more information, call 255-9277.

Wear Teal Tuesday

April is recognized as Sexual Assault Awareness Prevention Month and this year's theme is Sexual Assault. Sexual Harassment. Not in Our Army. The Teal Day Campaign will begin April 3 as a Fort Rucker community-wide effort to recognize peoples' collective responsibility to prevent all forms of sexual assault and sexual harassment by wearing something teal every Tuesday throughout the month of April. Wearing teal will be a visible commitment to support the prevention of sexual assault in recognition of Sexual Assault Awareness Prevention Month. For more information, call 255-2382.

Literature and the Veteran Experience

Center Library and Alabama Humanities Foundation have partnered together to host



the Literature and the Veteran Experience group meeting April 3 at 5:30 p.m. This program is open to combat veterans, retirees and active duty Soldiers. Registration is limited to the first 20 participants and a free meal will be provided to those registered by April 2.

To register, or for more information, visit the Center Library or call 255-3885.

Proclamation signing

Fort Rucker garrison command and the Army Community Service Family Advocacy Program will host a Child Abuse Prevention Month proclamation signing April 4 at 10 a.m. in the lobby of the Soldier Service Center, Bldg. 5700. The theme for the month

is Strong Communities Strengthen Families. For more information, call 255-3359.

Newcomers welcome

A newcomers welcome is scheduled for April 20 from 9-11:30 a.m. at The Landing. Active-duty military, spouses, foreign students, Army civilians and family members are encouraged by post officials to attend the newcomers orientation. A free light breakfast and coffee will be served. For free childcare, people can register their children at the child development center by calling 255-3564. Reservations must be made 24 hours prior to the newcomers welcome.

For more information, call 255-3161 or 255-2887.

FORT RUCKER MOVIE SCHEDULE FOR MARCH 22-25

Friday, March 23

Saturday, March 24

Sunday, March 25

Fifty	Shades	Freed	(R)	7	p.m.
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Black Panther (PG-13)7 p.m.

Peter Rabbit (*PG*)4 *p.m.*

Early Man (*PG*)1 *p.m.*

p.m. Peter Rabbit (PG)4 p.m. Black Panther (PG-13)7 p.m. **15:17 To Paris** (*PG*)4 p.m.

TICKETS ARE \$6 FOR ADULTS AND \$5 FOR CHILDREN, 12 AND UNDER. MILITARY I.D. CARD HOLDERS AND THEIR GUESTS ARE WELCOME. SCHEDULE SUBJECT TO CHANGE. FOR MORE INFORMATION, CALL 255-2408.



The U.S. Army Honor Guard firing party fires three volleys during the funeral Jan. 22. Golin, an 18B Special Forces Weapons Sergeant assigned to 10th Special Forces Group (Airborne) died Jan. 1 as a result of wounds sustained while engaged in combat operations in Nangarhar Province, Afghanistan.



Arlington National Cemetery seeks changes to eligibility criteria

By Devon L. Suits Army News Service

WASHINGTON - Arlington National Cemetery will reach full capacity by the early 2040s if changes aren't implemented soon, according to the Army National Military Cemeteries executive director.

"Arlington National Cemetery is an iconic place devoted to honoring the memory of individuals in the armed services who made a significant commitment of service to the defense of our nation," said Karen Durham-Aguilera, during a House Armed Services Committee briefing about Arlington's current and future plans, March 8.

"The Army recognizes that the cemetery is at a critical point in its history ... changes to eligibility combined with expansion will ensure Arlington continues to be an active cemetery well into the future," Durham-Aguilera said.

In February 2017, Army officials engaged with Congress to explain how the current space constraints limit the amount of time Arlington National Cemetery will be able to continue to serve veterans.

Current eligibility requirements for in-ground burial at ANC are the most stringent of all U.S. national cemeteries. Nevertheless, most veterans who have at least one day of active service other than training, and who have been honorably discharged, are eligible for above-ground inurnment at the cemetery, officials say.

"It's a tough reality. The current veteran population is over 20 million. The retiree population is over two million. The total



PHOTO BY ELIZABETH FRASER

The U.S. Army Honor Guard, The 3d U.S. Infantry Regiment (The Old Guard) Caisson Platoon, and The U.S. Army Band, "Pershing's Own", conduct the funeral of Sgt. 1st Class Mihail Golin in Section 60 of Arlington National Cemetery, Arlington, Va., Jan. 22.

providing a significant gain for the cemetery.

In addition to the physical expansion, Arlington officials have considered increasing the amount of niche wall inurnoptions in November.

Out of the 28,000 people polled, 94 percent agreed that the cemetery should remain active well into the future. Additionally, over 50 percent of those who were training, Kelley said.

Arlington officials are slated to conduct another survey in the coming weeks. At the conclusion of the study, results and recommendations will be compiled by

force, both active and reserve, is over 2 million right now. Today we have around 100,000 available burial spaces. We cannot serve that population," Durham-Aguilera said.

During that 2017 meeting with Congress, Army officials outlined considerations for additional expansion opportunities beyond current boundaries, and evaluated alternative ideas for maximizing the space within the cemetery's geographic footprint, Durham-Aguilera said.

"With no changes, we would be out of space in the early 2040s. If (Arlington) were to get a southern expansion, that can push us for another 10 years," said Katharine Kelley, Arlington National Cemetery superintendent. Still, she characterized the value of that possible expansion as not

ment sites. However, that option would only serve as a temporary solution and could change Arlington's "iconic look and feel," Kelly said.

Moving forward, Army officials have determined a need to redefine Arlington's eligibility criteria for interment and inurnment. The last significant change to Arlington's eligibility criteria was in the late 1960s, Durham-Aguilera added. Another, more recent change occurred in 2016 when active duty designees were added to the above-ground eligible population at ANC. These groups consist of about 200,000 active duty designees, or nearly double the current capacity at the cemetery.

about the cemetery's future, officials conducted an initial public survey about burial in favor of expansion also recognized the need to modify eligibility policy. Further, if no expansion is possible, a full 70 percent were in support of restricting eligibility in some manner to extend the life of the cemetery.

Based off the survey results, officials are now considering restricting Arlington's eligibility requirement to service members killed in action, Medal of Honor and high award recipients, former prisoners of war, and military members that were killed while on active duty during operations or

cemetery officials and released to the secretary of the Army. From there, information from the study will be shared with the other armed forces secretaries and the secretary of defense, and eventually released to Congress, Durham-Aguilera said.

Finding ways to keep Arlington National Cemetery open well into the future, while at the same time honoring all who served, will be a challenge, Durham-Aguilera said. "These hard choices are on our minds every single day, as we go out and lay our veterans and patriots to rest."



Call 347-9533 to advertise your church on this page.



PHOTO BY COAST GUARD PETTY OFFICER 1ST CLASS TIMOTHY TAMARGO

Arlington National Cemetery will reach full capacity by the early 2040s if changes aren't implemented soon, according to the Army National Military Cemeteries executive director.



TO INSPIRE Soldier stories to be shared with all Americans at new Army museum

By David Vergun Army News Service

FORT BELVOIR, Va. — "Every Soldier has a story to tell, and this museum will allow their stories to be shared with all Americans through their eyes and ears and voices," said Army Secretary Dr. Mark T. Esper during a visit to the construction site of the National Museum of the United States Army March 13.

Now more than ever, telling the Army story is important because there are so few veterans in society and many Americans don't know or understand the Army or the Soldiers who have served and sacrificed so much to protect the nation, Esper said.

That story of service and sacrifice begins with the earliest militias, prior to the founding of the republic, he said, adding that the history of the Army is the history of America.

He added that a wish is for the museum to inspire future generations of Americans to learn more about the Army and appreciate the Army's role in the nation's history and its role in safeguarding its security.

Esper, who served in the regular Army, the Army National Guard, and the Army Reserve, said he's particularly pleased that planned exhibits for the museum will include Soldier stories from all three components.

As the secretary walked through the fourstory structure, he said he will be eager for a return visit when the museum opens in about two years, and to visit the quiet reflective area known as the Medal of Honor Garden, which will be located on the third floor.

Other features he said he looks forward to seeing are some of the tanks and a fighting vehicle that will be on display.

Those macro artifacts are actually in the museum already. Tammy E. Call, the museum director, pointed out some very large plywood crates housing two tanks, an LCVP, and a Bradley fighting vehicle.

The reason they are already inside the museum is because they would have been too big to fit through the door, she explained. So they were put in place early and the museum was erected around them.

Esper said another part of the museum that he is eager to visit is the Army and Society Gallery, which will include stories of Soldier innovations. He said Soldiers were involved in so many groundbreaking science and technology advances throughout history, from aircraft to trauma medicine. "Their



COURTESY OF RETIRED COL. DUANE LEMPKE

Aerial view of the front of the National Museum of the United States Army construction site at Fort Belvoir, Va., taken in February.

innovations span virtually every industry," Esper said.

Lastly, "I hope that the museum will inspire others to consider the Army as a career or at least to appreciate it for all it's given back to society," he said.

In addition to Army-related exhibits, Call said the museum will have an Experiential Learning Center where students can study science and technology through such things as bridge building, satellites, unmanned aerial vehicles, and Army medicine.

Within that center, she said, there will be a special hands-on area for younger children called "Fort Discover." Here, children will play with and learn about things such as radios, jeeps, and rockets. Inside, there will even be a miniature military fort in which they can play in and climb on.

There will also be a 300-degree viewing theater that can seat 128 guests, she said. The film shown there will create an immersive experience and introduce the Army and the museum to visitors.

For groups of visiting Soldiers and others,

the museum galleries will provide opportunities for professional development where they can study lessons learned in warfare and changes to equipment and tactics over the Army's history. She noted that this understanding will contribute to current readiness.

The 185,000-square-foot National Museum of the United States Army is being built on 84 acres of property at Fort Belvoir, Va. Visitors to Washington, D.C., will find that the museum is just a short drive away, only 15 miles south of the Pentagon, and just six miles from Mount Vernon home to President George Washington. The museum is also accessible via public transportation.

The Army Historical Foundation is constructing the building through private funds, Call noted. The U.S. Army is providing the infrastructure, roads, utilities, and then installing the artifacts and exhibits that transform the building into a museum.

The Army will own and operate the Museum and admission will be free.



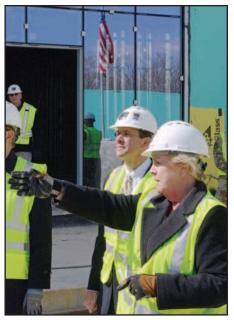


PHOTO BY DAVID VERGUN

Secretary of the Army Dr. Mark T. Esper and Tammy E. Call, director of the National Museum of the United States Army, visit the museum construction site at Fort Belvoir March 13.





TITIT

WORSHIP SERVICES

Except as noted, all services are on Sunday.

Headquarters Chapel, Bldg. 109 8 a.m. Traditional **Protestant Service**

Main Post Chapel, Bldg. 8940 8:30 a.m. Catholic Confessions 9 a.m. Catholic Mass 11 a.m. Collective Protestant 12:05 p.m. Catholic Mass (Tuesday-Friday) 4 p.m. Catholic Confessions (Saturday) 5 p.m. Catholic Mass (Saturday) Wings Chapel, Bldg. 6036 9:30 a.m. Protestant Sunday School 10:45 a.m. Latter-Day Saints 10:45 a.m. Wings Crossroads (Contemporary Worship Protestant Service) 11 p.m. Eckankar Study (4th Sunday)

Spiritual Life Center, Bldg. 8939 10:15 a.m. CCD (except during summer months)

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Computers closer to cracking codes

By David Vergun *Army News Service*

ABERDEEN PROVING GROUND, Md. – U.S. Army Research Laboratory scientists have discovered a way to leverage emerging brain-like computer architectures for an age-old number-theoretic problem known as integer factorization.

By mimicking the brain functions of mammals in computing, Army scientists are opening up a new solution space that moves away from traditional computing architectures and towards devices that are able to operate within extreme size-, weight-, and power-constrained environments.

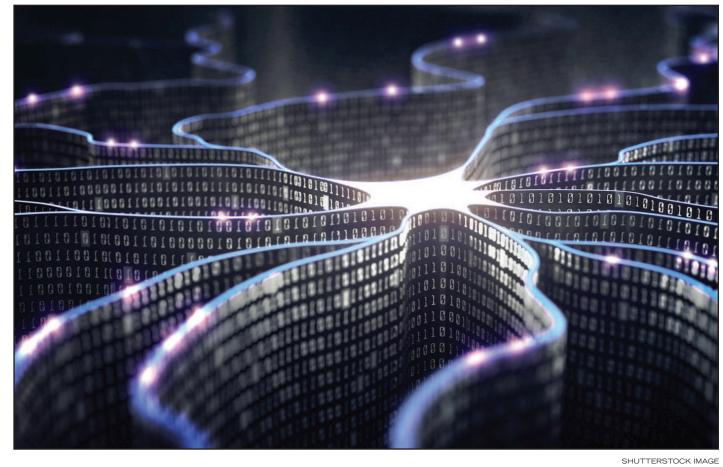
"With more computing power in the battlefield, we can process information and solve computationally-hard problems quicker," said Dr. John V. "Vinnie" Monaco, an ARL computer scientist. "Programming the type of devices that fit this criteria, for example, brain-inspired computers, is challenging, and cracking cryptocodes is just one application that shows we know how to do this."

The problem itself can be stated in simple terms. Take a composite integer N and express it as the product of its prime components. Most people have completed this task at some point in grade school, often an exercise in elementary arithmetic. For example, 55 can be expressed as 5*11 and 63 as 3*3*7. What many didn't realize is they were performing a task that – if completed quickly enough for large numbers – could break much of the modern day internet.

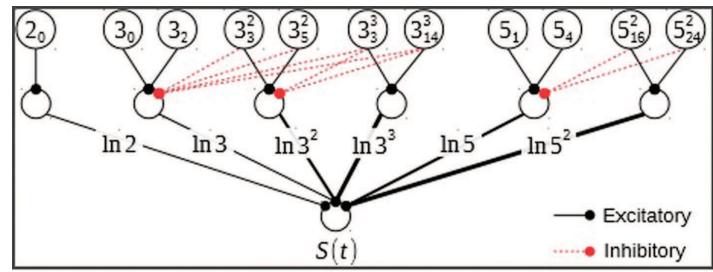
Public key encryption is a method of secure communication used widely today, based on the RSA algorithm developed by Rivest, Shamir and Adleman in 1978. The security of the RSA algorithm relies on the difficulty of factoring a large composite integer N, the public key, which is distributed by the receiver to anyone who wants to send an encrypted message. If N can be factored into its prime components, then the private key needed to decrypt the message can be recovered. However, the difficulty in factoring large integers quickly becomes apparent.

As the size of N increases by a single digit, the time it would take to factor N by trying all possible combinations of prime factors is approximately doubled. This means that if a number with 10 digits takes one minute to factor, a number with 20 digits will take about 17 hours and a number with 30 digits about two years, an exponential growth in effort. This difficulty underlies the security of the RSA algorithm.

Challenging this, Monaco and his colleague Dr. Manuel Vindiola, of the lab's Computational Sciences Division, demonstrated how brain-like computers lend a speedup to the currently best known algo rithms for factoring integers. The team of researchers have devised a way to factor large composite integers by harnessing the massive parallelism of novel computer architectures that mimic the functioning of the mammalian brain. So-called neuromorphic computers operate under vastly different principles than conventional computers, such as laptops and mobile devices, all based on an architecture described by John von Neumann in 1945. In the von Neumann architecture, memory is separate from the central processing unit, or CPU, which must read and write to memory over a bus. This bus has a limited bandwidth, and much of the time, the CPU is waiting to access memory, often referred to as the von Neumann bottleneck. Neuromorphic computers, on the other hand, do not suffer from a von Neumann bottleneck. There is no CPU, memory, or bus. Instead, they incorporate many individual computation units, much like neurons in the brain. These units are connected by physical or simulated pathways for passing data around, analogous to synaptic connections between neurons. Many neuromorphic devices operate based on the physical response properties of the underlying material, such as graphene lasers or magnetic tunnel junctions. Because of this, these devices consume orders of magnitude less energy than their von Neumann counterparts and can operate on a molecular time scale. As such, any algorithm capable of running on these devices stands to benefit from their capabilities.



U.S. Army Research Laboratory scientists have discovered a way to leverage emerging brain-like computer architectures for an age-old number-theoretic problem known as integer factorization.



COURTESY GRAPHIC BY DR. JOHN V. MONACO

The figure shows the resulting neural network to solve a small problem instance (encryption key to break). The circles represent neurons, black lines denote excitatory synapse connections, and red lines denote inhibitory synapse connections. The network encodes the prime factors of successive polynomial values.

a von Neumann architecture.

Their algorithm leverages the massive parallelism of brain-inspired computers and the innate ability of individual neurons to perform arithmetic operations, such as addition. As neuromorphic architectures continue to increase in size and speed, not limited by Moore's Law, their ability



conventional computers are not practical." The article referenced appears in print

in March 2018: J. V. Monaco and M. M. Vindiola, Factoring Integers With a Brain-Inspired Computer, in IEEE Transactions on Circuits and Systems I: Regular Papers, vol. 65, no. 3, pp. 1051-1062, March 2018, doi: 10.1109/TCSI.2017.2771533. A pre-

liminary version of this work won Best Paper Award in the 50th IEEE International Symposium on Circuits and Systems, Integer factorization with a neuromorphic sieve, 2017 IEEE International Symposium on Circuits and Systems (ISCAS), Baltimore, MD, 2017, pp. 1-4, doi: 10.1109/ ISCAS.2017.8050978.



Saturday 9 a.m. to Noon

The speedup acquired by the ARL researchers is due to the formulation of a method for integer factorization with the help of a neuromorphic co-processor. The current fastest algorithms for factoring integers consist primarily of two stages: sieving and a matrix reduction. The sieving stage comprises most of the computational effort.

Sieving involves searching for many integers that satisfy a certain property called B-smooth -- integers that don't contain a prime factor greater than B. Monaco and Vindiola were able to construct a neural network that discovers B-smooth numbers quicker and with greater accuracy than on

COURTESY PHOTO

Dr. John V. "Vinnie" Monaco is an Army Research Laboratory computer scientist.

to tackle larger integer factorization problems also grows. In their work, it's estimated that 1024-bit keys could be broken in about a year, a task once thought to be out of reach. For comparison, the current record, a 232 decimal digit number (RSA-768) took about 2,000 years of computing time over the course of several years.

From a broader perspective, this discovery pushes experts to question how a shift in computing paradigm might affect some of the most basic security assumptions. As emerging devices shift to incorporate massive parallelism and harness material physics to compute, the computational hardness underlying some security protocols may be challenged in ways not previously imagined.

This work also opens the door to new research areas of emerging computer architectures, in terms of algorithm design and function representation, alongside low-power machine learning and artificial intelligence applications.

"Encrypted messages in warfare often have an expiration date, when their contents become un-actionable," Monaco said. "There is an urgency to decrypt enemy communications, especially those at the field level, since these expire the quickest, compared to communication at higher echelons. In field conditions, power and connectivity are extremely limited. This is a strong motivating factor for using a braininspired computer for such a task where

Vacation guide highlights **Georgia's hidden treasures**

Army Flier Staff Reports

ATLANTA — With spring just around the corner, many people may be thinking ahead to warmer weather and weekend escapes.

The "2018 Guide to Georgia State Parks and Historic Sites" can help individuals plan spring break, summer vacations or even a family reunion.

The free booklet is filled with tips on the ideal hiking trails, fishing spots, cabins, campsites and company picnics.

Produced annually by the Georgia Department of Natural Resources, the travel guide features colorful photos from all across the Peach State.

For a free copy, call 770-389-

7286 or stop by any Georgia State Park or State Historic Site. An online version can be found at GeorgiaStateParks.org.

Outdoor enthusiasts and history buffs can keep up with the latest news and discounts by signing up for the park system's e-newsletter at GeorgiaStateParks.org/enews or following them on Facebook at Facebook.com/georgiastateparks.



PHOTO BY SGT GARRETT I DIPLIMA

Patrons enjoy a yurt campsite at High Falls State Park in Jaskson, Ga., one of several amenities highlighted in the 2018 Guide to Georgie State Parks and Historic Sites.

REGRASS **COMMUNITY CALENDAR**

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ANDALUSIA

ONGOING — The American Legion Post 80 has regular meetings the second Monday of the month, starting at 6:30 p.m., at the Legion Hall. For more information, call 222-7131 or visit www.andalusialegionpost80.org.

DALEVILLE

ONGOING - Veterans of Foreign Wars Post 6020 Franchise J. Ballard Post membership meetings are at the post headquarters on State Road 84 every third Thursday of the month at 7 p.m. Breakfast is served Sundays, and games and TVs are available for entertainment. Meetings are open to all. The post can host parties, weddings, and hails and farewells. For more information, call 598-6211, 598-1297, 598-6211 or 379-9187.

ONGOING — Daleville Chamber of Commerce meets the second Wednesday of each month at noon at the Chamber of Commerce office in the Daleville Cultural and Convention Center. For more information, call 598-6331.

DOTHAN

APRIL 17 — The Alzheimer's Resource Center is hosting the 29th annual Alzheimer's Conference at the Dothan Civic Center. The hours for the conference are 8 a.m. to 3 p.m. Registration begins at 7:30 a.m. Both professional and family caregivers are invited to attend. Registration fees for the conference are \$75 with CEUs and \$25 without. To pre-register, call 334-556-2205. Registration will also be available at the door.

APRIL 14 — The Wiregrass Museum of Art will host its free Slow Art Day from 10-11:30 a.m. The annual event is hosted by over 100 museums and arts organizations around the world with the mission of helping people discover the joy of looking at, making meaning of and loving art, according to organizers. Participants at WMA's event will take in and make meaning of an incomplete exhibition installation in the main gallery. Guests will have 30-45 minutes of slow-looking and will be encouraged to join a discussion afterwards. For more information, call 334-794-3871 or visit www.wiregrassmuseum.org.

ENTERPRISE

APRIL 7-8 — The 44th annual Piney Woods Arts Festival takes place April 7 from 9 a.m. to 5 p.m. and April 8 from noon to 4 p.m. on the running track of Enterprise State Community College. One of the oldest juried arts and crafts shows in the area, Piney Woods features original art and crafts by approximately 100 artists, a children's fun center, food and entertainment, according to organizers. Special events include a Civil War living display and the Weevil City Cruisers Car and Truck Show – Saturday only across campus from the arts festival. Admission is free. For information, call 334-406-2787 or visit www.CoffeeCountyArtsAlliance. com.

ONGOING — The American Legion Post 73 meets at the American Legion building at 200 Gibson Street on the fourth Saturday of each month beginning at 9 a.m. The building is across the street from the Lee Street Baptist Church. For more information call 447-8507.

ONGOING — Veterans of Foreign Wars Post 6683, John Wiley Brock Post monthly membership meetings for the VFW Post 6683 and Auxiliary are on the third Tuesday of each month at 7 p.m. at the post headquarters building located at 2615 Coffee County Road 537. The post mailing address is P.O. Box 311752 Enterprise, AL 36330. For more information, call 334-464-1171 or the auxiliary at 334-464-2222. The post also has a Facebook site at vfw post 6683.

GENEVA

ONGOING — The Geneva County Relay for Life meets the last Tuesday of the month at 6 p.m. at the Citizens Bank. For more information, call 248-4495.

MIDLAND CITY

ONGOING - Residents are invited to town hall meetings on the first Tuesday of each month at 5:30 p.m. at Town Hall, 1385 Hinton Waters Ave.

OZARK

ONGOING — The Friends of Ozark holds a monthly meeting on the second Monday of every month at 6 p.m. at the Ozark-Dale County Library. For more information, send an email to jnbull@gmail.com, call 334-774-1127, send an email to mariel.l.clark@gmail.com, or call 334-777-1156.

ONGOING — Every Wednesday, the Ozark-Dale County Public Library hosts free Wii Zumba from 5:30-6:30 p.m. Teens and adults are invited. For more information, call 774-5480.

PINCKARD

ONGOING — The public is invited to the Cross Country Workshop every Sunday at 6 p.m. at the Pinckard United Methodist Church. For more information, call 983-3064.

SAMSON

ONGOING — American Legion Post 78 meets monthly on the second Tuesday at 7 p.m.

ONGOING - The Samson City Council meets monthly the first and third Tuesdays at 5:30 p.m. at the Samson Community Center.

TROY

ONGOING — Troy Bank and Trust Company sponsors senior dance nights every Saturday night from 7-10 p.m. at the J.O. Colley Senior Complex. The complex is transformed into a dance hall and features music from the 40s, 50s, and 60s with finger foods and refreshments. For more information, call Janet Motes at 808-8500.

WIREGRASS AREA

APRIL 7 — Charles Williams and True Faith will celebrate their first anniversary at 6 p.m. at Jackson Chapel at 395 County Road 107 in Abbeville. Everyone is invited

APRIL 19 — The Wiregrass Museum of Art will host its Art After Hours from 5:30-8 p.m. The event is free to members and \$5 for non-members. WMA's quarterly event will mark the opening of new spring exhibitions, namely the second of three Alabama bicentennial exhibitions presented by WMA, Alabama Reckoner, featuring mixed media installation portraits" by Douglas Pierre Baulos representing 12 Alabama artists. Snacks will be provided and drinks will be available for purchase. For more information, call 334-794-3871 or visit www.wiregrassmuseum.org.

For more information, call 983-3511.

NEW BROCKTON

MARCH 22 — The Disabled American Veterans Wiregrass Chapter 99 will meet at 6 p.m. in the New Brockton Senior Center. For more information, call 334-718-5707.

ONGOING — The Disabled American Veterans Wiregrass Chapter 99 Veterans Assistance office is open Tuesdays and Wednesdays from 9-11:00 a.m. except on federal holidays. The office is located in the town hall.

to attend.

ONGOING - A German coffee takes place the last Thursday of every month except November at 10 a.m. at The Landing on Fort Rucker. The group has been meeting for more than 40 years.

ONGOING — The Marine Corps League, Wiregrass Det. 752, welcomes all Marines, Navy corpsmen and chaplains, and their families, to its monthly meetings. Meetings are held the first Thursday of each month at 7 p.m. Attendees are welcome to arrive early for food and camaraderie. The next meeting will be at the Golden Corral in Dothan. For more information, call 718-4168 or 805-7335.

Beyond Briefs

Blue Angels Practice

People can observe the Blue Angels, the U.S. Navy Flight Demonstration Squadron, practice most Tuesdays and Wednesdays between March and November at the National Naval Aviation Museum viewing area in Pensacola, Florida. Practices typically begin at 11:30 a.m. and last about an hour. The outside viewing area for the Blue Angels practice is located on the museum flight line north of the museum. Signs are posted to direct visitors to viewing and parking locations, including limited parking for handicapped visitors.

Open bleacher seating is available for 1,000 people. Chair service is provided at each practice session -chairs are available for a fee of \$3 per chair good for that day's practice session. Concessions and merchandise are also available, and there is a 100-percent ID check for all visitors 16 years old and over to access the museum flight line. Backpacks, daypacks, luggage and similar items are not allowed on the flight line. Small purses, bags containing medications, and diaper bags are allowed, but are subject to search by Naval Air Station Pensacola Security personnel.

Cancellations due to weather or maintenance are made at the team's discretion and may not be made until the morning of the practice.

For more information, visit http://www. navalaviationmuseum.org/.

Ciclovia Open Streets Pensacola

The Ciclovia Open Streets event in Pen-

sacola, Florida, is scheduled for March 24 from 9 a.m. to 2 p.m. in the downtown area. During the event, a large portion of downtown streets will be closed to motorized vehicles and open to bicyclists, pedestrians, runners and more. People will be able to walk, run, bike, roller skate, roller blade, stroll, skateboard or just play in the streets for free, according to organizers. Road closures will include Palafox Place from Romana Street to Plaza De Luna, and Main Street from the Community Maritime Park to Bartram Park. There will be several activities organized by Ciclovia that are free.

For more information, visit http://pensacolaopenstreets.com/.

Gumbo cook-off

The Gulf Breeze Rotary will host a gumbo cook-off March 24 from 11 a.m. to 3 p.m. at the Gulf Breeze Recreation Center in Gulf Breeze, Florida. People will be able to sample gumbo from more than 20 cooking teams, enjoy live music and check out the silent auction, according to organizers. Admission is \$15

For more information, visit https://www. gulfbreezerotary.com/gumbo.html.

Carrabelle Culture Crawl

Carrabelle, Florida, will host its second annual Carrabelle Culture Crawl March 24 from 11 a.m. to 3 p.m. The sprawling waterfront tour will feature art, music, history, food and fun in the heart of downtown Carrabelle, according to organizers. The crawl will take place at more than a dozen galleries, museums, shops, restaurants and spaces. Just a few days later, selected works from members of the Carrabelle Artists Association will be on exhibit at the Rio Carrabelle Art & Music venue.

For more information, visit https://www. floridasforgottencoast.com/.

Doggie Easter Egg Hunt

Conservation Park in Panama City Beach, Florida, will host its free Doggie Easter Egg Hunt March 24 from 9-11 a.m. The event will feature more than 400 eggs filled with doggie treats and door prizes.

For more information, call 850-233-5045.

Civil Ties United Mudrun

Civil Ties United has partnered with the Capital City Kiwanis Club and the Lagoon Park Trail Group to design a unique mud course in Montgomery. March 24, there will be a wet-run of the course. The wetrun runners will pay \$25. There will be T-shirts and prizes. The Civil Ties United Mudrun is a mud run with a message: a physical demonstration that despite people's differences, they all run the same race, according to organizers. Participants who sign up for the 3-5-mile run are tethered to a person of a different race than themselves. The two-person teams must face 15 obstacles together that may require climbing, crawling or wading through mud. The idea is to open a dialogue on diversity and show participants that if they're going to make it, they have to do

Tickets cost \$25 and people can register by visiting https://mmstiming.com/ race/2018-civil-ties-united-mudrun/. For more information, visit www.civiltiesmudrun.com/.

Shakespeare Festival open house

The Alabama Shakespeare Festival will host its open house March 31 from 10 a.m. to noon. The free event will feature information about the organization's summer camp programs, like Camp Shakespeare, Broadway South Musical Theatre camp, Behind the Curtain: Technical Theatre camp and Camp Shakespeare Junior. There will also be games, crafts, costumes, demonstrations and photos with the Snow Queen, according to organizers. ASF's partner organizations in the community will also be on hand to share information about their summer activities, as well, including the Montgomery Symphony, the Montgomery Biscuits, the Alabama State University Music Department, Montgomery Public Library, Montgomery Advertiser, Montgomery Zoo and more.

For more information, visit facebook. com/events/2195847577095747/.

Easter Eggstravaganza Kids Fest

The Montgomery 2018 Riverfront Easter Eggstravaganza Kids Fest will be held March 31 from noon to 2 p.m. in Riverfront Park. The event will feature Easter egg hunts, games, face painting, balloon animals, K-9 demonstration, fire truck display, food vendors and a visit from the Easter Bunny, according to organizers. This event is free and open to the public. Children are encouraged to bring their Easter baskets so they can capture hidden eggs located in the park area.

For more information, call 334-625-2100 or visit www.facebook.com/ events/1458049780990870/.

EVOLVING THREATS Official: U.S. faces global science, technology competition

By Terri Moon Cronk Defense Media Activity

WASHINGTON — The United States is in an era of constant science and technology competition from countries such as Russia and China, a senior Pentagon official said on Capitol Hill March 14.

Mary Miller, performing the duties of the assistant secretary of defense for research and engineering, along with Steven H. Walker, director of the Defense Advanced Research Project Agency, testified before the House Armed Services Committee's panel on emerging threats concerning the fiscal year 2019 budget request for the Defense Department's science and technology programs.

"We see nations like China and Russia investing heavily in research trying to close the technology gap with the [United States]," she said. "We see high-end military technology that has diffused to many countries that would have been unable to develop it themselves, even reaching some non-state actors."

SPEED IS VITAL

In a world with near-equal access to technology, speed is becoming the discriminator, Miller told the panel – not just the speed of discovery, but also speed of delivery. "How fast we can develop, adopt or leverage technology to meet the warfighter's needs and get it into their hands will determine our ability to outpace our adversaries."

In such a competitive environment, DOD must pay much more attention to future readiness and ensure its conventional overmatch remains on overtime, she said.

"We must be willing and able to tap into commercial research, recognize its military potential, and develop new capabilities and



PHOTO BY MARINE CORPS LANCE CPL. CAREAF L. HENSO

Associates from the Defense Advanced Research Projects Agency attend a brief about assisting a casualty during a visit at Camp Lejeune, N.C., to speak with Marines and discuss possible technological advances for the Marine Corps last year.

operational and organizational constructs to employ them faster than our competitors," Miller noted.

Such effort would not be possible without DOD scientists and engineers, who are doing groundbreaking and innovative work, she said. "They are embracing these hard challenges our military faces every day, seeking to better understand the warfighter's problems and working diligently on affordable and effective solutions."

DOD ADDRESSES GAPS

DOD is addressing critical technology and capability gaps through a combination of adaptation of existing systems such as efforts conducted through its Strategic Capabilities Office and the development and introduction of innovative new technologies through its labs and centers, such as DARPA and the Defense Innovation Unit Experimental, she said.

"We recognize that our adversaries present us with a challenge of sophisticated evolving threats," Miller told the House panel. "We are prepared to meet that challenge and restore the technical overmatch of the United States armed forces through focus and innovation."

DARPA IN LINE WITH WHITE HOUSE, DOD

Walker, the DARPA director, said his priorities for investment are aligned with President Donald J. Trump's National Security Strategy and with Defense Secretary James N. Mattis' National Defense Strategy.

"So, my priorities for investment in the future are defending the homeland, No. 1, from varied threats to include developing cyber deterrence capabilities, bio surveillance and bio protection technologies and the ability to sense and defend against weapons of mass terror," he told the panel.

DARPA's No. 2 priority is deterring and prevailing against peer competitors in Europe and Asia, which will require new thinking, Walker said.

"The [United States] can no longer be dominant across all scenarios, but it needs to be highly lethal in select ones," he noted. "Realizing new capabilities across all the physical domains will be important and hypersonics will be a key technology there. But we also have to look at space and the electromagnetic spectrum domains. They're going to be very important for that fight."

DARPA's No. 3 priority is effectively prosecuting stabilization efforts across the globe, which requires the United States to become better at fighting differently and in different environments, Walker said.

"Capabilities to address gray zone and 3D city-scale warfare, along with the development of rigorous and reliable models to predict adversarial moves will be critical," the agency director added.

The No. 4 priority is what Walker called foundational research in science and technology, which he said would underlie all of DARPA's "grander pursuits" and makes possible never-before-seen capabilities. "We must continue to do what I think DARPA does better than anyone, and that's to follow where technology can lead us to solve the country's toughest challenges," he said.

"[DARPA] promises to continue to be a bold risk-tolerant investor in high-impact technologies," Walker said, "so the nation can be the first to develop and adopt the novel capabilities made possible by such work."

DOD leaders encourage women seeking information technology careers

By Marine Corps Sgt. David Staten Defense Media Activity

ARLINGTON, Va. — Two senior Defense Department officials shared their paths to success with other women aspiring to succeed in the information technology field during a Women in the Department of Defense Luncheon hosted by the Armed Forces Communications and Electronics Association.

Navy Vice Adm. Nancy A.



Norton, director of the Defense Information Systems Agency, and Bonnie M. Hammersley, DOD's deputy chief information officer for resources and analysis, spoke with the women in a fireside chat setting at the Army-Navy Country Club.

"I think it's really important to have this opportunity to recognize Women's History Month and what that means and actually taking the opportunity and time to reflect on the accomplishments of women across our nation and in all fields," Norton said. But bringing this group together to talk about the accomplishments of women in the IT industry is really a terrific opportunity."

Norton likened her career journey to her hobby of hiking.

FOCUSING ON FOOTSTEPS

"When you're young and thinking about your future, it's really easy to stand back and look at the top of the mountain and say, 'I want to hike to the top of a mountain," she said.

Hiking that mountain, she said, is a matter of focusing on your footsteps, making sure that you're able to traverse the path without stumbling or tripping on rocks and tree roots.

The admiral said she looks for a

PHOTO BY MARINE CORPS SGT. DAVID STATEN

Janice Haith, former deputy chief information officer for the Navy Department, speaks with Navy Vice Adm. Nancy A. Norton, director of the Defense Information Systems Agency, and Bonnie M. Hammersley, the Defense Department's deputy chief information officer for resources and analysis, during a fireside chat as part of a Women in the Department of Defense Luncheon hosted by Armed Forces Communications and Electronics Association at the Army-Navy Country Club in Arlington, Va., Friday.

challenge in her roles and positions and turns those into opportunities to learn and get better, just as hikers need to stop and reflect on what they have learned and have on that path, as well as where they're going next.

"I very much want to encourage people to look at, every time you make those choices, to think about "What is it that I want to accomplish – not necessarily for the rest of my life, but for the next section of the trail that's ahead of me?' and 'Am I prepared for that, and is this really what I want to do?' And ultimately, that will lead you to the top of the mountain," she said.

Hammersley recalled the commander's development program she entered when she joined the Navy. She was in the program for three years, "but it felt more like 15 years," she said.

"The [program] gave me a look into all of all levels of the Navy and outside of the Navy," she said. "So if you have an opportunity to get into a developmental program, look for those opportunities, because it's a good ride and it's what you make of it."

VALUE OF MENTORS

After Norton and Hammersley talked about taking opportunities and running with them, they spoke of the importance of mentorship.

"Don't be afraid to approach someone and say, 'Hey would you mind giving me 10 minutes of your time? I'd like to tell you my story, and here's where I'd like to go and just see what you think," she said.

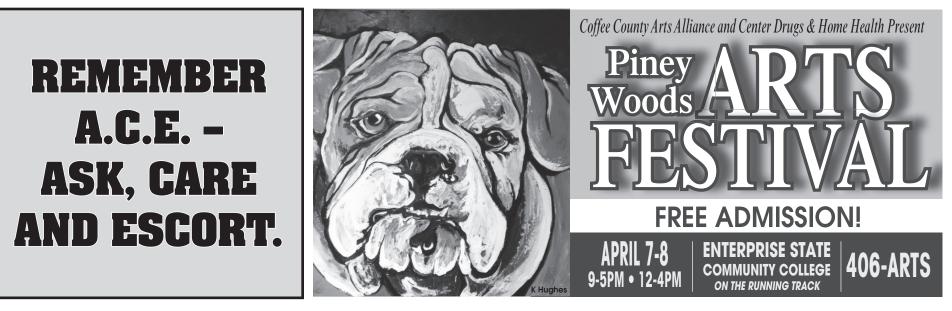
Both women were asked about key leadership principles have learned and why they think it helped to prepare them for their future as leaders.

Norton said it's important for leaders to understand the strengths and weaknesses of their team and how best to encourage and enable them to be successful.

"Help them to do the things that they might have a hard time doing, then give them the full commitment and confidence you have in their ability to do that, so they can grow their own confidence and be ready to not just do the job they're doing today, but be prepared to move on to the next step," she added.

Hammersley's advice was never to forget where you came from. "When I can remember back when I was in their shoes, I'm in a better position to understand what the trials and tribulations were, and I can help them do their job," she said.

"My key takeaway for all of you would be to not just be a mentor, but really look for how you can enable the women and how you can build an environment that enables them to be successful," Norton said. "Look for those people and build the path ahead for them, help to encourage them and give them the advice they need to be successful, so they really can strive for the summit every day and be successful at doing that."





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MARCH 22, 2018



Giveaways, music, pampering make for a 'really good time'

By Nathan Pfau Army Flier Staff Writer

Dancing, massages and mingling were just some of the ways ladies were able to treat themselves during a night out that provided a one-stop-shop for fun Friday.

Girls Night Out returned to The Landing where women from all over the Wiregrass attended, took part in activities and let loose, according to Janice Erdlitz, Directorate of Family, Morale, Welfare and Recreation marketing director.

"We are very proud to be able to share with the entire Wiregrass community exciting events like Girls Night Out," she said. "Opportunities like these events and others help to bridge the gap between the garrison and the local community."

Teresa Whitman-McCall, Better Opportunities for Single Solders adviser and RDS program manager, said the event was also a great way for ladies to come together in a carefree environment and just enjoy an evening of fun.

"We at MWR want to provide a unique and fun experience for those who work so hard every day, our military spouses, our single Soldiers and our community friends," she said. "We understand that women often put their families and/or their jobs before themselves, and we want to provide the chance for them to unwind, relax and have some time to spend on themselves. (This) is a great opportunity for friends to come together in support of each other in a fun and relaxing atmosphere."

For many in attendance, the night was not just a way to let loose with friends, but also a great way to make new friends and get to know the community. "I'm new Fort Rucker and I heard about this event, so I thought I'd come out and use it as an opportunity to meet some new people," said Jennifer Larson, military spouse. "It's always tough when moving to a new place to immerse vourself in the community, but with something like (Girls Night Out), it definitely makes it easier. "I've had the chance to meet new people and learn about a lot of stuff that is offered here on Fort Rucker, but also what kind of places are available for me in the other cities around (the installation)," she said. "I feel like I got to Fort Rucker at just the perfect time, so now I'm able to make new friends and get my time here started off on the right foot."

Jones and Davina Lewis, military spouses, the event has become a pastime that they won't pass up.

"This is something we make sure to mark on our calendars because it's a great way to start our weekend off," said Jones. "We don't get a lot of time to ourselves since we're usually with our children, but whenever (Girls Night Out) comes around, we make sure to make some time for ourselves."

"It's nice to be able to get together with the girls and just hang out," added Lewis. "Sometimes it's nice to just sit at home with your friends, but other times it's nice to come out and be with a bunch of other ladies, and in this setting it's perfect because it's just for us ladies and we don't have to worry about anything else."

The highlight of the evening for Jones and Lewis is always being able to hit the dance floor, which is just the start of their night, they said.

"Getting out there just helps to loosen us up," said Lewis. "It really kind of sets the tone for the night and even the whole weekend. I really wouldn't have it any other way."



PHOTOS BY NATHAN PFAL

TO INSPIRE Soldier stories to be shared with all Americans at new Army museum Story on Page C4

Pvts. Hannah Perlow, Abigail Puente, Alex Tungpalan and Cinnamon Derrick, A Co., 1-13th Avn. Regt., take a photo with each other during Girls Night Out at The Landing Friday.



Second Lt. Kim Edelstein, 1-145th Avn. Regt., and Carlo Lloyd, military spouse, enjoy samplings of olive oil as Louis Cameron, owner of The Olive Fruit, showcases the different type of product he has to offer.



For others, Girls Night Out has become somewhat of a tradition, and for Lucinda

People take to the dance floor at Girls Night Out at The Landing Friday.

DFMWR invites families to enjoy 'big top' fun close to home



DFMWR FILE PHOTO

By Jeremy Henderson

Army Flier Staff Writer

Families are invited to "Come One, Come All" during Fort Rucker's annual Children's Festival Saturday from 1-4 p.m. at festival fields.

"The Children's Festival provides an outlet to eat great food and spend some time having fun," said Lynn Avila, Fort Rucker special events coordinator. "Come enjoy the beautiful spring weather and the fun activities that you'd find at a traditional carnival. All our MWR programs have pulled together to create an event that will be entertaining for all ages."

According to Avila, the Children's Festival also offers one of the largest Easter egg hunts available in the area.

"More than 10,000 eggs are up for grabs, separated into age groups to make it enjoyable for everyone," she said. "In addition to candy or treats in each egg, prize eggs will be available in all age groups to add to the excitement and surprise of opening up an egg to see what is inside."

She added that several hundred eggs will be filled with tickets redeemable for age-appropriate prizes.

According to Avila, this year's event features inflatables, such as a bounce castle, jousting ring and obstacle course. There will also be photos with the Easter Bunny, a trackless train, petting zoo, magic show, stilt walker, kids' karaoke, free ice cream, and of course, the Easter egg hunt. Carnival games like ring toss, bean bag toss, Plinko, face-painting, crafts and guess how many offer more fun and excitement.

"The event and many of the activities are free to the military and their families," Avila said. "There will be food vendors on site selling delicious options from which to choose. The Landing Zone's famous food truck will be on hand with hamburgers and hot dogs. We have Italian ice, snow cones, cotton candy, candy apples, popcorn and much more!"

Pony rides will also be available at a cost of \$5 per ride; however, the inflatables, crafts, trackless train, egg hunt and photos with the Easter Bunny are free, she added. The event is open to military families in celebration of the Month of the Military Child. Small amounts of cash may be needed for certain food vendors, drinks and pony rides.

"Each special event throughout the year offers something different for our patrons," Avila said. "Children's Fest is no different. This event is designed specifically for children and celebrates the uniqueness of the military-child lifestyle. Again, come one and come all to help celebrate these children and all children."

In the event of inclement weather, Avila said the show will go on.

"If we are experiencing less than desirable weather on March 24, the event will be moved to the Youth Center gym located in Bldg. 2800 on 7th Avenue," she said. "In the case of a location change, stay tuned to Fort Rucker MWR's social media outlets for updates."

For more information, call 255-1749.

Attendees hang up bird houses children painted during the Fort Rucker Children's Fest last year.



YOUR WEEKLY GUIDE TO FORT RUCKER EVENTS, SERVICES AND ACTIVITIES. DEADLINE FOR SUBMISSIONS IS NOON THURSDAY FOR THE FOLLOWING WEEK'S EDITION.

Child care available

The Fort Rucker School Age Center has spaces available for before and after school care. The school age center is available for children kindergarten through fifth grade.

For more information, call 255-9638.

Single Parent Family Game Night

Army Community Service and the Army and Air Force Exchange Service will host its Single Parent Family Game Night today from 5-7 p.m. at the post exchange food court. Free giveaways will be included. The event will be Exceptional Family Member Program friendly. The event is an initiative of the Fort Rucker Community Health Promotions Council Community Resiliency Work Group. The game night will be open to authorized patrons who are single parents. The deadline to register will be Friday and will be limited to the first 20 families to register.

People are asked to pre-register by calling 255-3359 or 255-9647.

WWI presentation

The Center Library will offer a World War I presentation by Bob Barlow of the Army Aviation Museum today at 5 p.m. The presentation is titled "WWI Naval Warfare" and is part of a year-long commemoration of America's entry into WWI. The event will be open to authorized patrons and will be Exceptional Family Member Program friendly.

For more information, call 255-3885.

Resilience training

Army Community Service will host resilience training Friday and Monday from 8:30 a.m. to 2:30 p.m. in Bldg. 5700, Rm. 350. Resilience training is designed to provide family members and civilians with the tools to better cope with and overcome adversity and challenges, as well as perform better in stressful situations, according to organizers.

For more information, call 255-3161 or 255-3735.

Super Hero Camp Spring Break

The Fort Rucker School Age Center will host its Super Hero Camp Spring Break Monday-March 30. The event will feature trips, super hero snacks, a costume party fit for a hero and more, according to organizers. Participants must be registered with child and youth services.

For membership information or to sign-up for membership, call 255-9638. For information on the event, call 255-9108.

Querte a la serie de la serie



Children's Festival

PHOTO BY NATHAN PFAU

The 14th annual Fort Rucker Children's Festival is scheduled for Saturday from 1-4 p.m. at the festival fields. The free family event offers activities, games, inflatables, crafts, children's karaoke, the seventh annual Diaper Derby – open to all crawling babies no older than 15 months – one of the area's largest Easter egg hunts and more, according to organizers.

For more information, including a schedule of events, visit https://rucker.armymwr.com/.

from 8:30 a.m. to 3:30 p.m. on Shamrock Street.

For more information, call 255-2382.

Easter brunch

The Landing will host Easter brunch April 1 from 10 a.m. to 2 p.m. The brunch will feature classic and seasonal dishes, along with an omelet bar, carving stations, deluxe dessert bar and more. The Easter Bunny will also make an appearance, according to organizers. Cost is \$18.95 for adults, \$8.95 for ages 6-12, \$4.95 for ages 3-5, and children ages 2 and younger eat for free. There is also a military family special where two adults and two children eat for \$49.

For additional information or to make a reservation, please call The Landing at (334)-255-0769.

Recycled Art Contest

The Fort Rucker Directorate of Family, and Morale, Welfare and Recreation will host a recycled art contest to celebrate Arbor Day for youth in grades kindergarten through 12th. Winners will be announced April 24 during the Center Library's container gardening program between 4 and 5 p.m.



Spring break at the youth center

People can sign up now for the Fort Rucker Youth Center's spring break camp, which runs from Monday-March 30. Youth will participate in games, sewing, sports, dance, art and cake decorating challenges, and more. Camp hours will be 7 a.m. to 1 p.m.

For more information, call 255-2271 or 255-2260.

Employment readiness class

The Fort Rucker Employment Readiness Program will host a workshop March 29 in the Soldier Service Center, Bldg. 5700, in the Army Community Service multipurpose room. People who attend will meet in Rm. 350 at 8:45 a.m. to fill out paperwork before going to the multipurpose room. The class will end at about 11:30 a.m. The sessions will inform people on the essentials of the program and provide job search tips, as well. Advance registration is required.

For more information, call 255-2594.

Fort Rucker Right Arm Night

The Landing Zone will host the Fort Rucker Right Arm Night March 29 from 4-6 p.m. Right Arm Night is an Army tradition, promoting a night of camaraderie and esprit de corps as leaders come together and treat those who help them accomplish the mission. Complimentary appetizers will be served while supplies last. Right Arm Night is held every month, and both military and civilians are welcome.

For more information, call 255-0768.

Sexual Assault Awareness Prevention Month car wash

April is recognized as Sexual Assault Awareness Prevention Month and this year's theme is Sexual Assault. Sexual Harassment. Not in Our Army. The installation Sexual Harassment Assault Response and Prevention Team will partner with the U. S. Army Warrant Officer Career College Warrant Officer Candidate School Class 18-09 to host a car wash to help raise awareness March 31 Recycled art contest rules include: must be a military family child; project must be completed by the child with minor guidance from an adult; project must be constructed of used, recycled materials, such as plastics, cardboard, aluminum cans, newspapers, magazines bottles, etc.; fastening materials may include tape, glue or string; projects must be turned in to the Center Library between April 2-23; and attach a note card explaining what materials were used and a brief description of the finished project.

For additional details, visit rucker.armymwr.com or call 255-1749.

National Autism Day

April 2 is National Autism Day and Angie Marshall from the Progress Center in Dothan will be at The Commons from 9-10 a.m. giving a talk on autism and ABA therapy. Coffee and refreshments will be offered. The deadline to register to attend is March 29. The talk is open to the public.

To register or get more information, call 255-9277.

Wear Teal Tuesday

April is recognized as Sexual Assault Awareness Prevention Month and this year's theme is Sexual Assault. Sexual Harassment. Not in Our Army. The Teal Day Campaign will begin April 3 as a Fort Rucker community-wide effort to recognize peoples' collective responsibility to prevent all forms of sexual assault and sexual harassment by wearing something teal every Tuesday throughout the month of April. Wearing teal will be a visible commitment to support the prevention of sexual assault in recognition of Sexual Assault Awareness Prevention Month. For more information, call 255-2382.

Literature and the Veteran Experience

Center Library and Alabama Humanities Foundation have partnered together to host



the Literature and the Veteran Experience group meeting April 3 at 5:30 p.m. This program is open to combat veterans, retirees and active duty Soldiers. Registration is limited to the first 20 participants and a free meal will be provided to those registered by April 2.

To register, or for more information, visit the Center Library or call 255-3885.

Proclamation signing

Fort Rucker garrison command and the Army Community Service Family Advocacy Program will host a Child Abuse Prevention Month proclamation signing April 4 at 10 a.m. in the lobby of the Soldier Service Center, Bldg. 5700. The theme for the month

is Strong Communities Strengthen Families. For more information, call 255-3359.

Newcomers welcome

A newcomers welcome is scheduled for April 20 from 9-11:30 a.m. at The Landing. Active-duty military, spouses, foreign students, Army civilians and family members are encouraged by post officials to attend the newcomers orientation. A free light breakfast and coffee will be served. For free childcare, people can register their children at the child development center by calling 255-3564. Reservations must be made 24 hours prior to the newcomers welcome.

For more information, call 255-3161 or 255-2887.

FORT RUCKER MOVIE SCHEDULE FOR MARCH 22-25

Friday, March 23

Saturday, March 24

Sunday, March 25

Fifty	Shades	Freed	(R)	7	p.m.
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Black Panther (PG-13)7 p.m.

Peter Rabbit (*PG*)4 *p.m.*

Early Man (*PG*)1 *p.m.*

p.m. Peter Rabbit (PG)4 p.m. Black Panther (PG-13)7 p.m. **15:17 To Paris** (*PG*)4 p.m.

TICKETS ARE \$6 FOR ADULTS AND \$5 FOR CHILDREN, 12 AND UNDER. MILITARY I.D. CARD HOLDERS AND THEIR GUESTS ARE WELCOME. SCHEDULE SUBJECT TO CHANGE. FOR MORE INFORMATION, CALL 255-2408.



The U.S. Army Honor Guard firing party fires three volleys during the funeral Jan. 22. Golin, an 18B Special Forces Weapons Sergeant assigned to 10th Special Forces Group (Airborne) died Jan. 1 as a result of wounds sustained while engaged in combat operations in Nangarhar Province, Afghanistan.



Arlington National Cemetery seeks changes to eligibility criteria

By Devon L. Suits Army News Service

WASHINGTON - Arlington National Cemetery will reach full capacity by the early 2040s if changes aren't implemented soon, according to the Army National Military Cemeteries executive director.

"Arlington National Cemetery is an iconic place devoted to honoring the memory of individuals in the armed services who made a significant commitment of service to the defense of our nation," said Karen Durham-Aguilera, during a House Armed Services Committee briefing about Arlington's current and future plans, March 8.

"The Army recognizes that the cemetery is at a critical point in its history ... changes to eligibility combined with expansion will ensure Arlington continues to be an active cemetery well into the future," Durham-Aguilera said.

In February 2017, Army officials engaged with Congress to explain how the current space constraints limit the amount of time Arlington National Cemetery will be able to continue to serve veterans.

Current eligibility requirements for in-ground burial at ANC are the most stringent of all U.S. national cemeteries. Nevertheless, most veterans who have at least one day of active service other than training, and who have been honorably discharged, are eligible for above-ground inurnment at the cemetery, officials say.

"It's a tough reality. The current veteran population is over 20 million. The retiree population is over two million. The total



PHOTO BY ELIZABETH FRASER

The U.S. Army Honor Guard, The 3d U.S. Infantry Regiment (The Old Guard) Caisson Platoon, and The U.S. Army Band, "Pershing's Own", conduct the funeral of Sgt. 1st Class Mihail Golin in Section 60 of Arlington National Cemetery, Arlington, Va., Jan. 22.

providing a significant gain for the cemetery.

In addition to the physical expansion, Arlington officials have considered increasing the amount of niche wall inurnoptions in November.

Out of the 28,000 people polled, 94 percent agreed that the cemetery should remain active well into the future. Additionally, over 50 percent of those who were training, Kelley said.

Arlington officials are slated to conduct another survey in the coming weeks. At the conclusion of the study, results and recommendations will be compiled by

force, both active and reserve, is over 2 million right now. Today we have around 100,000 available burial spaces. We cannot serve that population," Durham-Aguilera said.

During that 2017 meeting with Congress, Army officials outlined considerations for additional expansion opportunities beyond current boundaries, and evaluated alternative ideas for maximizing the space within the cemetery's geographic footprint, Durham-Aguilera said.

"With no changes, we would be out of space in the early 2040s. If (Arlington) were to get a southern expansion, that can push us for another 10 years," said Katharine Kelley, Arlington National Cemetery superintendent. Still, she characterized the value of that possible expansion as not

ment sites. However, that option would only serve as a temporary solution and could change Arlington's "iconic look and feel," Kelly said.

Moving forward, Army officials have determined a need to redefine Arlington's eligibility criteria for interment and inurnment. The last significant change to Arlington's eligibility criteria was in the late 1960s, Durham-Aguilera added. Another, more recent change occurred in 2016 when active duty designees were added to the above-ground eligible population at ANC. These groups consist of about 200,000 active duty designees, or nearly double the current capacity at the cemetery.

about the cemetery's future, officials conducted an initial public survey about burial in favor of expansion also recognized the need to modify eligibility policy. Further, if no expansion is possible, a full 70 percent were in support of restricting eligibility in some manner to extend the life of the cemetery.

Based off the survey results, officials are now considering restricting Arlington's eligibility requirement to service members killed in action, Medal of Honor and high award recipients, former prisoners of war, and military members that were killed while on active duty during operations or

cemetery officials and released to the secretary of the Army. From there, information from the study will be shared with the other armed forces secretaries and the secretary of defense, and eventually released to Congress, Durham-Aguilera said.

Finding ways to keep Arlington National Cemetery open well into the future, while at the same time honoring all who served, will be a challenge, Durham-Aguilera said. "These hard choices are on our minds every single day, as we go out and lay our veterans and patriots to rest."



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PHOTO BY COAST GUARD PETTY OFFICER 1ST CLASS TIMOTHY TAMARGO

Arlington National Cemetery will reach full capacity by the early 2040s if changes aren't implemented soon, according to the Army National Military Cemeteries executive director.



TO INSPIRE Soldier stories to be shared with all Americans at new Army museum

By David Vergun Army News Service

FORT BELVOIR, Va. — "Every Soldier has a story to tell, and this museum will allow their stories to be shared with all Americans through their eyes and ears and voices," said Army Secretary Dr. Mark T. Esper during a visit to the construction site of the National Museum of the United States Army March 13.

Now more than ever, telling the Army story is important because there are so few veterans in society and many Americans don't know or understand the Army or the Soldiers who have served and sacrificed so much to protect the nation, Esper said.

That story of service and sacrifice begins with the earliest militias, prior to the founding of the republic, he said, adding that the history of the Army is the history of America.

He added that a wish is for the museum to inspire future generations of Americans to learn more about the Army and appreciate the Army's role in the nation's history and its role in safeguarding its security.

Esper, who served in the regular Army, the Army National Guard, and the Army Reserve, said he's particularly pleased that planned exhibits for the museum will include Soldier stories from all three components.

As the secretary walked through the fourstory structure, he said he will be eager for a return visit when the museum opens in about two years, and to visit the quiet reflective area known as the Medal of Honor Garden, which will be located on the third floor.

Other features he said he looks forward to seeing are some of the tanks and a fighting vehicle that will be on display.

Those macro artifacts are actually in the museum already. Tammy E. Call, the museum director, pointed out some very large plywood crates housing two tanks, an LCVP, and a Bradley fighting vehicle.

The reason they are already inside the museum is because they would have been too big to fit through the door, she explained. So they were put in place early and the museum was erected around them.

Esper said another part of the museum that he is eager to visit is the Army and Society Gallery, which will include stories of Soldier innovations. He said Soldiers were involved in so many groundbreaking science and technology advances throughout history, from aircraft to trauma medicine. "Their



COURTESY OF RETIRED COL. DUANE LEMPKE

Aerial view of the front of the National Museum of the United States Army construction site at Fort Belvoir, Va., taken in February.

innovations span virtually every industry," Esper said.

Lastly, "I hope that the museum will inspire others to consider the Army as a career or at least to appreciate it for all it's given back to society," he said.

In addition to Army-related exhibits, Call said the museum will have an Experiential Learning Center where students can study science and technology through such things as bridge building, satellites, unmanned aerial vehicles, and Army medicine.

Within that center, she said, there will be a special hands-on area for younger children called "Fort Discover." Here, children will play with and learn about things such as radios, jeeps, and rockets. Inside, there will even be a miniature military fort in which they can play in and climb on.

There will also be a 300-degree viewing theater that can seat 128 guests, she said. The film shown there will create an immersive experience and introduce the Army and the museum to visitors.

For groups of visiting Soldiers and others,

the museum galleries will provide opportunities for professional development where they can study lessons learned in warfare and changes to equipment and tactics over the Army's history. She noted that this understanding will contribute to current readiness.

The 185,000-square-foot National Museum of the United States Army is being built on 84 acres of property at Fort Belvoir, Va. Visitors to Washington, D.C., will find that the museum is just a short drive away, only 15 miles south of the Pentagon, and just six miles from Mount Vernon home to President George Washington. The museum is also accessible via public transportation.

The Army Historical Foundation is constructing the building through private funds, Call noted. The U.S. Army is providing the infrastructure, roads, utilities, and then installing the artifacts and exhibits that transform the building into a museum.

The Army will own and operate the Museum and admission will be free.



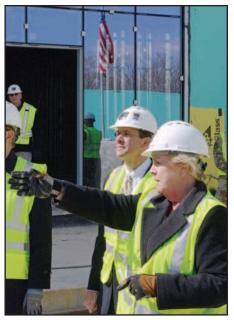


PHOTO BY DAVID VERGUN

Secretary of the Army Dr. Mark T. Esper and Tammy E. Call, director of the National Museum of the United States Army, visit the museum construction site at Fort Belvoir March 13.





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WORSHIP SERVICES

Except as noted, all services are on Sunday.

Headquarters Chapel, Bldg. 109 8 a.m. Traditional **Protestant Service**

Main Post Chapel, Bldg. 8940 8:30 a.m. Catholic Confessions 9 a.m. Catholic Mass 11 a.m. Collective Protestant 12:05 p.m. Catholic Mass (Tuesday-Friday) 4 p.m. Catholic Confessions (Saturday) 5 p.m. Catholic Mass (Saturday) Wings Chapel, Bldg. 6036 9:30 a.m. Protestant Sunday School 10:45 a.m. Latter-Day Saints 10:45 a.m. Wings Crossroads (Contemporary Worship Protestant Service) 11 p.m. Eckankar Study (4th Sunday)

Spiritual Life Center, Bldg. 8939 10:15 a.m. CCD (except during summer months)

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Computers closer to cracking codes

By David Vergun Army News Service

ABERDEEN PROVING GROUND. Md. – U.S. Army Research Laboratory scientists have discovered a way to leverage emerging brain-like computer architectures for an age-old number-theoretic problem known as integer factorization.

By mimicking the brain functions of mammals in computing, Army scientists are opening up a new solution space that moves away from traditional computing architectures and towards devices that are able to operate within extreme size-, weight-, and power-constrained environments.

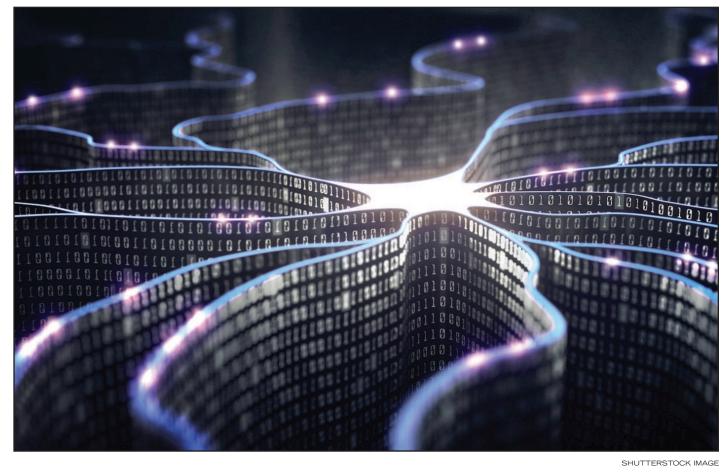
"With more computing power in the battlefield, we can process information and solve computationally-hard problems quicker," said Dr. John V. "Vinnie" Monaco, an ARL computer scientist. "Programming the type of devices that fit this criteria, for example, brain-inspired computers, is challenging, and cracking cryptocodes is just one application that shows we know how to do this."

The problem itself can be stated in simple terms. Take a composite integer N and express it as the product of its prime components. Most people have completed this task at some point in grade school, often an exercise in elementary arithmetic. For example, 55 can be expressed as 5*11 and 63 as 3*3*7. What many didn't realize is they were performing a task that – if completed quickly enough for large numbers – could break much of the modern day internet.

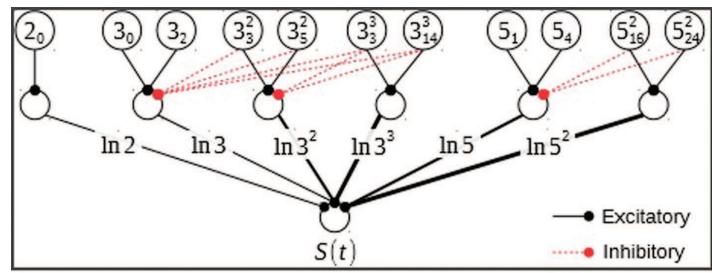
Public key encryption is a method of secure communication used widely today, based on the RSA algorithm developed by Rivest, Shamir and Adleman in 1978. The security of the RSA algorithm relies on the difficulty of factoring a large composite integer N, the public key, which is distributed by the receiver to anyone who wants to send an encrypted message. If N can be factored into its prime components, then the private key needed to decrypt the message can be recovered. However, the difficulty in factoring large integers quickly becomes apparent.

As the size of N increases by a single digit, the time it would take to factor N by trying all possible combinations of prime factors is approximately doubled. This means that if a number with 10 digits takes one minute to factor, a number with 20 digits will take about 17 hours and a number with 30 digits about two years, an exponential growth in effort. This difficulty underlies the security of the RSA algorithm.

Challenging this, Monaco and his colleague Dr. Manuel Vindiola, of the lab's Computational Sciences Division, demonstrated how brain-like computers lend a speedup to the currently best known algo rithms for factoring integers. The team of researchers have devised a way to factor large composite integers by harnessing the massive parallelism of novel computer architectures that mimic the functioning of the mammalian brain. So-called neuromorphic computers operate under vastly different principles than conventional computers, such as laptops and mobile devices, all based on an architecture described by John von Neumann in 1945. In the von Neumann architecture, memory is separate from the central processing unit, or CPU, which must read and write to memory over a bus. This bus has a limited bandwidth, and much of the time, the CPU is waiting to access memory, often referred to as the von Neumann bottleneck.



U.S. Army Research Laboratory scientists have discovered a way to leverage emerging brain-like computer architectures for an age-old number-theoretic problem known as integer factorization.



COURTESY GRAPHIC BY DR. JOHN V. MONACO

The figure shows the resulting neural network to solve a small problem instance (encryption key to break). The circles represent neurons, black lines denote excitatory synapse connections, and red lines denote inhibitory synapse connections. The network encodes the prime factors of successive polynomial values.

a von Neumann architecture.

Their algorithm leverages the massive parallelism of brain-inspired computers and the innate ability of individual neurons to perform arithmetic operations, such as addition. As neuromorphic architectures continue to increase in size and speed, not limited by Moore's Law, their ability



conventional computers are not practical."

The article referenced appears in print in March 2018: J. V. Monaco and M. M. Vindiola, Factoring Integers With a Brain-Inspired Computer, in IEEE Transactions on Circuits and Systems I: Regular Papers, vol. 65, no. 3, pp. 1051-1062, March 2018, doi: 10.1109/TCSI.2017.2771533. A preliminary version of this work won Best Paper Award in the 50th IEEE International Symposium on Circuits and Systems, Integer factorization with a neuromorphic sieve, 2017 IEEE International Symposium on Circuits and Systems (ISCAS), Baltimore, MD, 2017, pp. 1-4, doi: 10.1109/ ISCAS.2017.8050978.



Neuromorphic computers, on the other hand, do not suffer from a von Neumann bottleneck. There is no CPU, memory, or bus. Instead, they incorporate many individual computation units, much like neurons in the brain.

These units are connected by physical or simulated pathways for passing data around, analogous to synaptic connections between neurons. Many neuromorphic devices operate based on the physical response properties of the underlying material, such as graphene lasers or magnetic tunnel junctions. Because of this, these devices consume orders of magnitude less energy than their von Neumann counterparts and can operate on a molecular time scale. As such, any algorithm capable of running on these devices stands to benefit from their capabilities.

The speedup acquired by the ARL researchers is due to the formulation of a method for integer factorization with the help of a neuromorphic co-processor. The current fastest algorithms for factoring integers consist primarily of two stages: sieving and a matrix reduction. The sieving stage comprises most of the computational effort.

Sieving involves searching for many integers that satisfy a certain property called B-smooth -- integers that don't contain a prime factor greater than B. Monaco and Vindiola were able to construct a neural network that discovers B-smooth numbers quicker and with greater accuracy than on

Dr. John V. "Vinnie" Monaco is an Army Research Laboratory computer scientist.

to tackle larger integer factorization problems also grows. In their work, it's estimated that 1024-bit keys could be broken in about a year, a task once thought to be out of reach. For comparison, the current record, a 232 decimal digit number (RSA-768) took about 2,000 years of computing time over the course of several years.

From a broader perspective, this discovery pushes experts to question how a shift in computing paradigm might affect some of the most basic security assumptions. As emerging devices shift to incorporate massive parallelism and harness material physics to compute, the computational hardness underlying some security protocols may be challenged in ways not previously imagined.

This work also opens the door to new research areas of emerging computer architectures, in terms of algorithm design and function representation, alongside low-power machine learning and artificial intelligence applications.

"Encrypted messages in warfare often have an expiration date, when their contents become un-actionable," Monaco said. "There is an urgency to decrypt enemy communications, especially those at the field level, since these expire the quickest, compared to communication at higher echelons. In field conditions, power and connectivity are extremely limited. This is a strong motivating factor for using a braininspired computer for such a task where

Monday–Friday 9 a.m. to 6 p.m. Saturday 9 a.m. to Noon

Vacation guide highlights **Georgia's hidden treasures**

Army Flier Staff Reports

ATLANTA — With spring just around the corner, many people may be thinking ahead to warmer weather and weekend escapes.

The "2018 Guide to Georgia State Parks and Historic Sites" can help individuals plan spring break, summer vacations or even a family re-

union.

The free booklet is filled with tips on the ideal hiking trails, fishing spots, cabins, campsites and company picnics.

Produced annually by the Georgia Department of Natural Resources, the travel guide features colorful photos from all across the Peach State.

For a free copy, call 770-389-

7286 or stop by any Georgia State Park or State Historic Site. An online version can be found at GeorgiaStateParks.org.

Outdoor enthusiasts and history buffs can keep up with the latest news and discounts by signing up for the park system's e-newsletter at GeorgiaStateParks.org/enews or following them on Facebook at Facebook.com/georgiastateparks.



PHOTO BY SGT GARRETT I DIPLIMA

Patrons enjoy a yurt campsite at High Falls State Park in Jaskson, Ga., one of several amenities highlighted in the 2018 Guide to Georgie State Parks and Historic Sites.

REGRASS **COMMUNITY CALENDAR**

IF YOU WOULD LIKE TO ADVERTISE YOUR EVENT, EMAIL JIM HUGHES WITH ALL THE DETAILS AT JHUGHES@ARMYFLIER.COM.

ANDALUSIA

ONGOING — The American Legion Post 80 has regular meetings the second Monday of the month, starting at 6:30 p.m., at the Legion Hall. For more information, call 222-7131 or visit www.andalusialegionpost80.org.

DALEVILLE

ONGOING - Veterans of Foreign Wars Post 6020 Franchise J. Ballard Post membership meetings are at the post headquarters on State Road 84 every third Thursday of the month at 7 p.m. Breakfast is served Sundays, and games and TVs are available for entertainment. Meetings are open to all. The post can host parties, weddings, and hails and farewells. For more information, call 598-6211, 598-1297, 598-6211 or 379-9187.

ONGOING — Daleville Chamber of Commerce meets the second Wednesday of each month at noon at the Chamber of Commerce office in the Daleville Cultural and Convention Center. For more information, call 598-6331.

DOTHAN

APRIL 17 — The Alzheimer's Resource Center is hosting the 29th annual Alzheimer's Conference at the Dothan Civic Center. The hours for the conference are 8 a.m. to 3 p.m. Registration begins at 7:30 a.m. Both professional and family caregivers are invited to attend. Registration fees for the conference are \$75 with CEUs and \$25 without. To pre-register, call 334-556-2205. Registration will also be available at the door.

APRIL 14 — The Wiregrass Museum of Art will host its free Slow Art Day from 10-11:30 a.m. The annual event is hosted by over 100 museums and arts organizations around the world with the mission of helping people discover the joy of looking at, making meaning of and loving art, according to organizers. Participants at WMA's event will take in and make meaning of an incomplete exhibition installation in the main gallery. Guests will have 30-45 minutes of slow-looking and will be encouraged to join a discussion afterwards. For more information, call 334-794-3871 or visit www.wiregrassmuseum.org.

ENTERPRISE

APRIL 7-8 — The 44th annual Piney Woods Arts Festival takes place April 7 from 9 a.m. to 5 p.m. and April 8 from noon to 4 p.m. on the running track of Enterprise State Community College. One of the oldest juried arts and crafts shows in the area, Piney Woods features original art and crafts by approximately 100 artists, a children's fun center, food and entertainment, according to organizers. Special events include a Civil War living display and the Weevil City Cruisers Car and Truck Show – Saturday only across campus from the arts festival. Admission is free. For information, call 334-406-2787 or visit www.CoffeeCountyArtsAlliance. com.

ONGOING — The American Legion Post 73 meets at the American Legion building at 200 Gibson Street on the fourth Saturday of each month beginning at 9 a.m. The building is across the street from the Lee Street Baptist Church. For more information call 447-8507.

ONGOING — Veterans of Foreign Wars Post 6683, John Wiley Brock Post monthly membership meetings for the VFW Post 6683 and Auxiliary are on the third Tuesday of each month at 7 p.m. at the post headquarters building located at 2615 Coffee County Road 537. The post mailing address is P.O. Box 311752 Enterprise, AL 36330. For more information, call 334-464-1171 or the auxiliary at 334-464-2222. The post also has a Facebook site at vfw post 6683.

GENEVA

ONGOING — The Geneva County Relay for Life meets the last Tuesday of the month at 6 p.m. at the Citizens Bank. For more information, call 248-4495.

MIDLAND CITY

ONGOING - Residents are invited to town hall meetings on the first Tuesday of each month at 5:30 p.m. at Town Hall, 1385 Hinton Waters Ave.

OZARK

ONGOING — The Friends of Ozark holds a monthly meeting on the second Monday of every month at 6 p.m. at the Ozark-Dale County Library. For more information, send an email to jnbull@gmail.com, call 334-774-1127, send an email to mariel.l.clark@gmail.com, or call 334-777-1156.

ONGOING — Every Wednesday, the Ozark-Dale County Public Library hosts free Wii Zumba from 5:30-6:30 p.m. Teens and adults are invited. For more information, call 774-5480.

PINCKARD

ONGOING — The public is invited to the Cross Country Workshop every Sunday at 6 p.m. at the Pinckard United Methodist Church. For more information, call 983-3064.

SAMSON

ONGOING — American Legion Post 78 meets monthly on the second Tuesday at 7 p.m.

ONGOING - The Samson City Council meets monthly the first and third Tuesdays at 5:30 p.m. at the Samson Community Center.

TROY

ONGOING — Troy Bank and Trust Company sponsors senior dance nights every Saturday night from 7-10 p.m. at the J.O. Colley Senior Complex. The complex is transformed into a dance hall and features music from the 40s, 50s, and 60s with finger foods and refreshments. For more information, call Janet Motes at 808-8500.

WIREGRASS AREA

APRIL 7 — Charles Williams and True Faith will celebrate their first anniversary at 6 p.m. at Jackson Chapel at 395 County Road 107 in Abbeville. Everyone is invited

APRIL 19 — The Wiregrass Museum of Art will host its Art After Hours from 5:30-8 p.m. The event is free to members and \$5 for non-members. WMA's quarterly event will mark the opening of new spring exhibitions, namely the second of three Alabama bicentennial exhibitions presented by WMA, Alabama Reckoner, featuring mixed media installation portraits" by Douglas Pierre Baulos representing 12 Alabama artists. Snacks will be provided and drinks will be available for purchase. For more information, call 334-794-3871 or visit www.wiregrassmuseum.org.

For more information, call 983-3511.

NEW BROCKTON

MARCH 22 — The Disabled American Veterans Wiregrass Chapter 99 will meet at 6 p.m. in the New Brockton Senior Center. For more information, call 334-718-5707.

ONGOING — The Disabled American Veterans Wiregrass Chapter 99 Veterans Assistance office is open Tuesdays and Wednesdays from 9-11:00 a.m. except on federal holidays. The office is located in the town hall.

to attend.

ONGOING - A German coffee takes place the last Thursday of every month except November at 10 a.m. at The Landing on Fort Rucker. The group has been meeting for more than 40 years.

ONGOING — The Marine Corps League, Wiregrass Det. 752, welcomes all Marines, Navy corpsmen and chaplains, and their families, to its monthly meetings. Meetings are held the first Thursday of each month at 7 p.m. Attendees are welcome to arrive early for food and camaraderie. The next meeting will be at the Golden Corral in Dothan. For more information, call 718-4168 or 805-7335.

Beyond Briefs

Blue Angels Practice

People can observe the Blue Angels, the U.S. Navy Flight Demonstration Squadron, practice most Tuesdays and Wednesdays between March and November at the National Naval Aviation Museum viewing area in Pensacola, Florida. Practices typically begin at 11:30 a.m. and last about an hour. The outside viewing area for the Blue Angels practice is located on the museum flight line north of the museum. Signs are posted to direct visitors to viewing and parking locations, including limited parking for handicapped visitors.

Open bleacher seating is available for 1,000 people. Chair service is provided at each practice session -chairs are available for a fee of \$3 per chair good for that day's practice session. Concessions and merchandise are also available, and there is a 100-percent ID check for all visitors 16 years old and over to access the museum flight line. Backpacks, daypacks, luggage and similar items are not allowed on the flight line. Small purses, bags containing medications, and diaper bags are allowed, but are subject to search by Naval Air Station Pensacola Security personnel.

Cancellations due to weather or maintenance are made at the team's discretion and may not be made until the morning of the practice.

For more information, visit http://www. navalaviationmuseum.org/.

Ciclovia Open Streets Pensacola

The Ciclovia Open Streets event in Pen-

sacola, Florida, is scheduled for March 24 from 9 a.m. to 2 p.m. in the downtown area. During the event, a large portion of downtown streets will be closed to motorized vehicles and open to bicyclists, pedestrians, runners and more. People will be able to walk, run, bike, roller skate, roller blade, stroll, skateboard or just play in the streets for free, according to organizers. Road closures will include Palafox Place from Romana Street to Plaza De Luna, and Main Street from the Community Maritime Park to Bartram Park. There will be several activities organized by Ciclovia that are free.

For more information, visit http://pensacolaopenstreets.com/.

Gumbo cook-off

The Gulf Breeze Rotary will host a gumbo cook-off March 24 from 11 a.m. to 3 p.m. at the Gulf Breeze Recreation Center in Gulf Breeze, Florida. People will be able to sample gumbo from more than 20 cooking teams, enjoy live music and check out the silent auction, according to organizers. Admission is \$15

For more information, visit https://www. gulfbreezerotary.com/gumbo.html.

Carrabelle Culture Crawl

Carrabelle, Florida, will host its second annual Carrabelle Culture Crawl March 24 from 11 a.m. to 3 p.m. The sprawling waterfront tour will feature art, music, history, food and fun in the heart of downtown Carrabelle, according to organizers. The crawl will take place at more than a dozen galleries, museums, shops, restaurants and spaces. Just a few days later, selected works from members of the Carrabelle Artists Association will be on exhibit at the Rio Carrabelle Art & Music venue.

For more information, visit https://www. floridasforgottencoast.com/.

Doggie Easter Egg Hunt

Conservation Park in Panama City Beach, Florida, will host its free Doggie Easter Egg Hunt March 24 from 9-11 a.m. The event will feature more than 400 eggs filled with doggie treats and door prizes.

For more information, call 850-233-5045.

Civil Ties United Mudrun

Civil Ties United has partnered with the Capital City Kiwanis Club and the Lagoon Park Trail Group to design a unique mud course in Montgomery. March 24, there will be a wet-run of the course. The wetrun runners will pay \$25. There will be T-shirts and prizes. The Civil Ties United Mudrun is a mud run with a message: a physical demonstration that despite people's differences, they all run the same race, according to organizers. Participants who sign up for the 3-5-mile run are tethered to a person of a different race than themselves. The two-person teams must face 15 obstacles together that may require climbing, crawling or wading through mud. The idea is to open a dialogue on diversity and show participants that if they're going to make it, they have to do

Tickets cost \$25 and people can register by visiting https://mmstiming.com/ race/2018-civil-ties-united-mudrun/. For more information, visit www.civiltiesmudrun.com/.

Shakespeare Festival open house

The Alabama Shakespeare Festival will host its open house March 31 from 10 a.m. to noon. The free event will feature information about the organization's summer camp programs, like Camp Shakespeare, Broadway South Musical Theatre camp, Behind the Curtain: Technical Theatre camp and Camp Shakespeare Junior. There will also be games, crafts, costumes, demonstrations and photos with the Snow Queen, according to organizers. ASF's partner organizations in the community will also be on hand to share information about their summer activities, as well, including the Montgomery Symphony, the Montgomery Biscuits, the Alabama State University Music Department, Montgomery Public Library, Montgomery Advertiser, Montgomery Zoo and more.

For more information, visit facebook. com/events/2195847577095747/.

Easter Eggstravaganza Kids Fest

The Montgomery 2018 Riverfront Easter Eggstravaganza Kids Fest will be held March 31 from noon to 2 p.m. in Riverfront Park. The event will feature Easter egg hunts, games, face painting, balloon animals, K-9 demonstration, fire truck display, food vendors and a visit from the Easter Bunny, according to organizers. This event is free and open to the public. Children are encouraged to bring their Easter baskets so they can capture hidden eggs located in the park area.

For more information, call 334-625-2100 or visit www.facebook.com/ events/1458049780990870/.

EVOLVING THREATS Official: U.S. faces global science, technology competition

By Terri Moon Cronk Defense Media Activity

WASHINGTON — The United States is in an era of constant science and technology competition from countries such as Russia and China, a senior Pentagon official said on Capitol Hill March 14.

Mary Miller, performing the duties of the assistant secretary of defense for research and engineering, along with Steven H. Walker, director of the Defense Advanced Research Project Agency, testified before the House Armed Services Committee's panel on emerging threats concerning the fiscal year 2019 budget request for the Defense Department's science and technology programs.

"We see nations like China and Russia investing heavily in research trying to close the technology gap with the [United States]," she said. "We see high-end military technology that has diffused to many countries that would have been unable to develop it themselves, even reaching some non-state actors."

SPEED IS VITAL

In a world with near-equal access to technology, speed is becoming the discriminator, Miller told the panel – not just the speed of discovery, but also speed of delivery. "How fast we can develop, adopt or leverage technology to meet the warfighter's needs and get it into their hands will determine our ability to outpace our adversaries."

In such a competitive environment, DOD must pay much more attention to future readiness and ensure its conventional overmatch remains on overtime, she said.

"We must be willing and able to tap into commercial research, recognize its military potential, and develop new capabilities and



PHOTO BY MARINE CORPS LANCE CPL. CAREAF L. HENSC

Associates from the Defense Advanced Research Projects Agency attend a brief about assisting a casualty during a visit at Camp Lejeune, N.C., to speak with Marines and discuss possible technological advances for the Marine Corps last year.

operational and organizational constructs to employ them faster than our competitors," Miller noted.

Such effort would not be possible without DOD scientists and engineers, who are doing groundbreaking and innovative work, she said. "They are embracing these hard challenges our military faces every day, seeking to better understand the warfighter's problems and working diligently on affordable and effective solutions."

DOD ADDRESSES GAPS

DOD is addressing critical technology and capability gaps through a combination of adaptation of existing systems such as efforts conducted through its Strategic Capabilities Office and the development and introduction of innovative new technologies through its labs and centers, such as DARPA and the Defense Innovation Unit Experimental, she said.

"We recognize that our adversaries present us with a challenge of sophisticated evolving threats," Miller told the House panel. "We are prepared to meet that challenge and restore the technical overmatch of the United States armed forces through focus and innovation."

DARPA IN LINE WITH WHITE HOUSE, DOD

Walker, the DARPA director, said his priorities for investment are aligned with President Donald J. Trump's National Security Strategy and with Defense Secretary James N. Mattis' National Defense Strategy.

"So, my priorities for investment in the future are defending the homeland, No. 1, from varied threats to include developing cyber deterrence capabilities, bio surveillance and bio protection technologies and the ability to sense and defend against weapons of mass terror," he told the panel.

DARPA's No. 2 priority is deterring and prevailing against peer competitors in Europe and Asia, which will require new thinking, Walker said.

"The [United States] can no longer be dominant across all scenarios, but it needs to be highly lethal in select ones," he noted. "Realizing new capabilities across all the physical domains will be important and hypersonics will be a key technology there. But we also have to look at space and the electromagnetic spectrum domains. They're going to be very important for that fight."

DARPA's No. 3 priority is effectively prosecuting stabilization efforts across the globe, which requires the United States to become better at fighting differently and in different environments, Walker said.

"Capabilities to address gray zone and 3D city-scale warfare, along with the development of rigorous and reliable models to predict adversarial moves will be critical," the agency director added.

The No. 4 priority is what Walker called foundational research in science and technology, which he said would underlie all of DARPA's "grander pursuits" and makes possible never-before-seen capabilities. "We must continue to do what I think DARPA does better than anyone, and that's to follow where technology can lead us to solve the country's toughest challenges," he said.

"[DARPA] promises to continue to be a bold risk-tolerant investor in high-impact technologies," Walker said, "so the nation can be the first to develop and adopt the novel capabilities made possible by such work."

DOD leaders encourage women seeking information technology careers

By Marine Corps Sgt. David Staten Defense Media Activity

ARLINGTON, Va. — Two senior Defense Department officials shared their paths to success with other women aspiring to succeed in the information technology field during a Women in the Department of Defense Luncheon hosted by the Armed Forces Communications and Electronics Association.

Navy Vice Adm. Nancy A.



Norton, director of the Defense Information Systems Agency, and Bonnie M. Hammersley, DOD's deputy chief information officer for resources and analysis, spoke with the women in a fireside chat setting at the Army-Navy Country Club.

"I think it's really important to have this opportunity to recognize Women's History Month and what that means and actually taking the opportunity and time to reflect on the accomplishments of women across our nation and in all fields," Norton said. But bringing this group together to talk about the accomplishments of women in the IT industry is really a terrific opportunity."

Norton likened her career journey to her hobby of hiking.

FOCUSING ON FOOTSTEPS

"When you're young and thinking about your future, it's really easy to stand back and look at the top of the mountain and say, 'I want to hike to the top of a mountain," she said.

Hiking that mountain, she said, is a matter of focusing on your footsteps, making sure that you're able to traverse the path without stumbling or tripping on rocks and tree roots.

The admiral said she looks for a

PHOTO BY MARINE CORPS SGT. DAVID STATEN

Janice Haith, former deputy chief information officer for the Navy Department, speaks with Navy Vice Adm. Nancy A. Norton, director of the Defense Information Systems Agency, and Bonnie M. Hammersley, the Defense Department's deputy chief information officer for resources and analysis, during a fireside chat as part of a Women in the Department of Defense Luncheon hosted by Armed Forces Communications and Electronics Association at the Army-Navy Country Club in Arlington, Va., Friday.

challenge in her roles and positions and turns those into opportunities to learn and get better, just as hikers need to stop and reflect on what they have learned and have on that path, as well as where they're going next.

"I very much want to encourage people to look at, every time you make those choices, to think about "What is it that I want to accomplish – not necessarily for the rest of my life, but for the next section of the trail that's ahead of me?' and 'Am I prepared for that, and is this really what I want to do?' And ultimately, that will lead you to the top of the mountain," she said.

Hammersley recalled the commander's development program she entered when she joined the Navy. She was in the program for three years, "but it felt more like 15 years," she said.

"The [program] gave me a look into all of all levels of the Navy and outside of the Navy," she said. "So if you have an opportunity to get into a developmental program, look for those opportunities, because it's a good ride and it's what you make of it."

VALUE OF MENTORS

After Norton and Hammersley talked about taking opportunities and running with them, they spoke of the importance of mentorship.

"Don't be afraid to approach someone and say, 'Hey would you mind giving me 10 minutes of your time? I'd like to tell you my story, and here's where I'd like to go and just see what you think," she said.

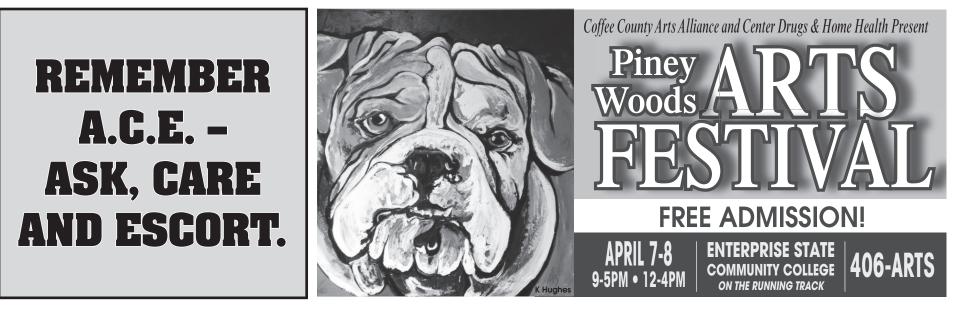
Both women were asked about key leadership principles have learned and why they think it helped to prepare them for their future as leaders.

Norton said it's important for leaders to understand the strengths and weaknesses of their team and how best to encourage and enable them to be successful.

"Help them to do the things that they might have a hard time doing, then give them the full commitment and confidence you have in their ability to do that, so they can grow their own confidence and be ready to not just do the job they're doing today, but be prepared to move on to the next step," she added.

Hammersley's advice was never to forget where you came from. "When I can remember back when I was in their shoes, I'm in a better position to understand what the trials and tribulations were, and I can help them do their job," she said.

"My key takeaway for all of you would be to not just be a mentor, but really look for how you can enable the women and how you can build an environment that enables them to be successful," Norton said. "Look for those people and build the path ahead for them, help to encourage them and give them the advice they need to be successful, so they really can strive for the summit every day and be successful at doing that."





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