

DEPARTMENT OF THE AIR FORCE 12TH COMBAT TRAINING SQUADRON (ACC) FT IRWIN, CALIFORNIA

9 March 2023

MEMORANDUM FOR ARMY WEATHER SUPPORT TEAMS DEPLOYING TO THE NATIONAL TRAINING CENTER

FROM: 12TH COMBAT TRAINING SQUADRON / DOC

Bldg. 661, 7th and Barstow Rd

Fort Irwin, CA 92310

SUBJECT: Letter of Instruction (LOI) for Army Weather Support Teams (AWSTs) Deploying

to the National Training Center (NTC)

References: (a) Joint Publication 3-59, Meteorological and Oceanographic Operations

(b) Joint Meteorological & Oceanographic (METOC) Handbook

- (c) Air Force Doctrine Document 3-59, Weather Operations
- (d) Air Force Instruction 15-128, Air Force Weather Roles and Responsibilities, ACC SUP
- (e) Air Force Manual 15-129, Air and Space Weather Operations, ACC SUP
- (g) Air Force Instruction 15-157 (AR 115-10), Weather Support and Services for the U.S. Army
- (h) Army Regulation (AR) 5-25, Army Weather Functional Activities
- (i) FORSCOM Regulation 350-50-1, Training at the National Training Center
- (i) NTC Regulation 350-1, Training at the National Training Center
- (k) NTC Exercise Operating Procedures (EXOP)
- 1. Purpose. Identify Meteorological and Oceanographic (METOC) rotational training unit (RTU) forces supporting NTC deployment scenarios and establish roles, responsibilities, and services provided in accordance with (IAW) referenced guidance on weather operations to enable participating United States Armed Forces and Coalition Nation forces to conduct realistic training in a complex contested environment at the operational and tactical levels of war.
- 2. Background. The mission of the NTC is to provide tough, realistic joint and combined arms training focused at the brigade and battalion level, to assist commanders in developing trained, competent leaders and soldiers while identifying unit training deficiencies, providing feedback to improve the force and prepare for success on the future joint battlefield. The NTC provides an extensive training system composed of well-trained Opposing Forces (OPFOR), skilled Observer, Coach-Trainers (OC/Ts), large land areas, unrestricted ranges, a fully instrumented battlefield, and extensive logistics missions. The training provided at NTC provides a unique opportunity for combined-arms task forces to reinforce their mission essential task list (METL) training conducted at home station.

- 3. Personnel Requirements. All members of the rotational Army Weather Support Team (AWST) are expected to be able to perform their duties in an austere field environment through the completion of the deployment scenario. It is highly recommended that all members achieve full CMR, to include certification for driving tactical vehicles at night. Units jump several times during a rotation, most of the time at night, so personnel must be able to drive with NVGs during these movements. All medical and personnel issues that may affect an Airman's performance while at NTC will be communicated to the 12 CTS personnel ASAP. As NTC Safety Observers, 12 CTS personnel must have notification of personnel issues prior to AWSTs deploying to/arriving at NTC. Army Weather Support (AWS) unit leadership must consider the following prior to selecting Airmen as NTC rotational players:
- a. Medical. IAW FORSCOM Regulation 350-50-1, all physical profiles will be reviewed by PCM and unit leadership to determine the deployment readiness of NTC participants. <u>Pregnant Airmen will not deploy to the NTC.</u> During the deployment scenario, the rotational Army unit will provide the weather teams with medical support and treatment to injuries and illnesses that occur during the NTC rotation. Rotational medical staff will determine if Airmen will be able to be treated and returned to NTC training and if not, the rotational Army unit will coordinate evacuation to home station for any Airmen who cannot return to training.
- b. Personnel issues, such as high-risk for Red Cross messages, must be considered during the AWST selection process and, if necessary, the AWS unit will be prepared to replace or supplement the rotational AWSTs should a Red Cross message occur.
- c. Special Needs. The AWSTs will contact the supported Army unit in order to accommodate any special needs for rotational Airmen (i.e., dietary concerns due to medical or religious restrictions). 12th CTS personnel will not service Airmen's special needs outside of emergency situations, as this should be coordinated with the supported Army unit prior to the NTC rotational deployment scenario.

4. Responsibilities of Rotational AWSTs

- a. Coordinate weather and logistical support with rotational Army customer(s) prior to deploying to and redeploying from NTC (i.e., personnel, communications, transportation, etc.) and annotate support in a Memorandum of Agreement (MOA) or Army unit Operations Order/Fragmentary Order (OPORD/FRAGO) Annex. This should be accomplished NLT 30 days prior. Send the MOA or OPORD/FRAGO Annex to the 12th CTS weather org box (12CTS.Weather.Flight@us.af.mil)
- b. Coordinate travel orders for NTC through Army chains, acquiring Army group orders or an Army fund site for Defense Travel System (DTS) orders.
- c. Inform 12 CTS/DOC of RTU travel itinerary ASAP, preferably 30 days prior to arrival at NTC.
- d. Request and acquire temporary KQ Identifiers for each team with 557th Weather Wing (557 WW) no later than (NLT) 30 days prior to arrival at NTC.

- e. Complete and return the NTC Pre-deployment Survey found on the NTC weather homepage (http://www.irwin.army.mil/Pages/Rotation%20Tab/Weather.html) NLT 30 days prior to arrival at NTC (see Attachment 2).
- f. Secure an Air Force Weather Web Services (AFW-WEBS) username/password NLT 30 days prior to arrival at NTC. Email the Weather Org Box (12CTS.Weather.Flight@us.af.mil) for access to the google chatroom.
- g. Provide pertinent RTU personnel, equipment, and Unit Commander's Unit Assessment and training focus (see Attachment 2) and the NTC Roll-Out Card (see Attachment 3) found on the NTC Weather Homepage NLT 14 days prior to arrival at NTC (http://www.irwin.army.mil/Pages/Rotation%20Tab/Weather.html).
- h. Coordinate all rotational flight weather briefing requests with their supported Army units. This includes any flight weather briefings needed for arrival at NTC from home station, prior to and during Reception, Staging, Onward-Movement, and Integration (RSOI) Week, and departure from NTC back to home station after the rotation has ended. IAW FORSCOM Regulation 350-50-1, the 12th CTS Weather Flight will NOT provide flight weather briefings to rotational Army units. Exceptions can be approved by the Flight Chief or Flight Commander on a case-by-case basis only. It is recommended that AWSTs send at least one SWO on ADVON to NTC for any needed briefing support before the main body arrives. Additionally, AWSTs are required to complete a 25th Operational Weather Squadron (OWS) Support Assistance Request (SAR) for any unique briefings or tailored products (as applicable).
- i. Perform operations checks and physically inventory all weather communications equipment prior to deploying. Ensure team members have updated access to secure communications (SIPR tokens) as needed. There are some instances in which units never obtain NIPR communications and must reply on SIPR. Therefore, a SIPR token is required for each team member.
- j. Secure M4 & M9 (optional) weapons, magazines (and blank fire adapters, as applicable) for all weather personnel (**M4s** <u>must</u> be brought for Decisive Action Training Environment rotations).
- k. Secure gas masks and JLIST equipment (chemical gear) from your supported Army unit for all weather personnel (both simulated and actual tear gas are used during the NTC deployment scenario).
- 1. Bring required weather and tactical equipment IAW the RTU Modification Table of Organization and Equipment (MTOE) and deployable UTCs (see Attachment 3).
- m. Upon arrival at Fort Irwin, contact the 12 CTS/DOC at DSN: 470-5419/5429/9527 or Commercial 760-380-5419/5429/9527 and provide them a copy of the RTU MOA and MTOE if not already sent via email.
- n. Secure Multiple Integrated Engagement System (MILES) for all AWST personnel/vehicles from NTC Operations Group prior to the start of the deployment scenario.

- o. Provide 24/7 weather support to enable Army commanders and their staffs to make informed decisions based on key weather factors IAW existing regulations. These services may include: route observations, staff weather briefings, mission weather products, weather impact assessments, routine Chemical Downwind Messages (CDMs), electro-optical tactical decision aids, space weather forecasts, etc.
- p. Provide weather information including, but not limited to, flight weather briefings in support of helicopter and Unmanned Aerial Systems (UAS) operations, and tailored weather forecasts for time-sensitive targeting.
- q. Establish and maintain communications with Fort Irwin/Bicycle Lake Army Airfield (BLAAF) forecaster via DCS or best available option once flight operations begin.
- r. Take, record, and disseminate <u>manual</u> observations under the RTU's respective KQ identifier in order to provide eyes forward presence for the BLAAF forecaster. Observations are required from each weather team in the training range during the deployment scenario.
- s. In the event of an OWS/BLAAF outage, the rotational Brigade or Division AWST can assist BLAAF forecaster with issuing Watches, Warnings and Advisories (WWAs) for NTC.
- t. Provide Situational Reports (SITREPs) daily to 12 CTS/DOC while deployed in the NTC Range (see Attachment 9).
- u. Provide written feedback comments and/or After Action Review (AAR) comments (as applicable) to the 12 CTS/DOC NLT 14 days following the end of the rotation.
- 5. Responsibilities of the 25th Operational Weather Squadron (25 OWS)
- a. Provide a 24-hour Military Operations Area Forecast (MOAF) by request three times a day during Training Days (TDs) 1-14 (amended as necessary). The MOAF is the controlling forecast and will include a synoptic discussion, forecast for clouds, visibility/present weather, surface/flight winds, hazards, and temperatures (see Attachment 5).
- b. Conduct a meteorological conference (METCON) with the rotational units and the BLAAF forecaster prior to MOAF issuance via DCS and/or telephone/email.

6. Responsibilities of the BLAAF Forecasters

- a. Designated "Pseudo-Division SWO" unless a rotational Division weather team deploys with their supported Army unit, in which case the BLAAF forecaster will be designated the Joint METOC Officer (JMO) for NTC.
- b. Issue Watches, Warnings and Advisories (WWAs) via the Joint Environmental Toolkit (JET) system for the NTC Area of Operations, Goldstone Airstrip, and Barstow-Daggett Airport as outlined in Attachment 6.
- c. Provide local area of DD 175-1 pilot briefs to NTC Flight Detachment (Eagle Team) and 2916th Aviation Battalion pilots and flight crews.

- d. Issue 5-day weather planning outlook once a day (see Attachment 7).
- e. Issue NTC Mission Weather Product (MWP) three times daily using the Mission Execution Forecast Process (MEFP) (see Attachment 8).
- f. Provide staff weather support to NTC leadership in the form of: commanders' updates, planning weather, and operational weather updates.
- g. Relay current and forecast weather data, to include WWAs, to Warrior Tactical Operations Center (TOC) via phone or Fort Irwin Range Communications System (RCS).
- h. Conduct METCON with the rotational units and the 25 OWS prior to MOAF and WWA issuance via DCS and/or telephone.
- i. Directly support NTC Operations Group $(52^{nd}\ ID)$, 11 Armored Cavalry Regiment (ACR)/OPFOR, and 916^{th} Support Brigade as their Staff Weather Officer (SWO) to manage operations.
- 7. Responsibilities of the NTC Observer-Coach/Trainers (OC/Ts)
- a. Provide RTUs with required NTC informational and planning material NLT 90 days prior to the start of the rotation.
- b. Provide guidance regarding NTC weather support and observe horizontal consistency and quality of MWPs produced by the RTU.
- c. Provide Exercise Operating Procedures (EXOP) and NTC orientation briefings during (RSOI) week.
 - d. Ensure all safety concerns during the rotation are addressed and intervene as necessary.
- e. Observe weather teams under deployed conditions and offer recommended sustains and improvements to the RTU.
 - f. Coach and mentor weather teams as required.
- g. Operate as a liaison between the AWS RTUs, 25 OWS, 12 CTS, NTC Army OC/Ts, and supported Army customers as required.
- h. Provide informal and formal AARs. Two formal AARs will be conducted during the rotation on TD-7 and TD-14. A formal written AAR will be sent to the RTU AWS leadership, HQ ACC/A3W, and OL-G, ACC/A3W (FORSCOM) NLT 30 days following the end of the rotation (see Attachment 10).
- 8. Communication: It is imperative and the responsibility of the rotational weather teams to coordinate communication requirements with the Army prior to deployment. Teams should be aware that they will be operating in a contested, non-permissive (austere) environment, meaning

communication outages and attacks from opposition forces may be frequent. At a minimum, weather teams require Non-secure Internet Protocol Routing Network (NIPRNET), Secure Internet Protocol Routing Network (SIPRNET), DSN phone, and working radio equipment that can reach up to 30 miles beyond line of sight. It is highly recommended that AWSTs try to acquire Iridium or Satellite communications in order to mitigate potential communication outages while at NTC.

9. Any further comments regarding NTC Rotations and the expectations and responsibilities outlined in this letter can be addressed by the 12th CTS/DOC at DSN 470-5419 / COMM 760-380-5419 or via email at 12CTS.Weather.Flight@us.af.mil .

8/9/2023



FALLON L. FULGENZI, Capt, USAF Weather Flight Commander Signed by: FULGENZI.FALLON.LEE.1287377424

- 11 Attachments:
- 1. NTC Deployment Timeline
- 2. NTC Pre-deployment Survey
- 3. MTOE and NTC Roll Out Card Examples
- 4. NTC Equipment/Packing List
- 5. NTC MOAF Example
- 6. NTC Weather Watches, Warnings, and Advisories (WWAs)
- 7. NTC 5-Day Forecast Example
- 8. NTC MWP Example
- 9. NTC SITREP Example
- 10. NTC Final AAR Example
- 11. Recent Trending Items for Improvement

Attachment 1

NTC Deployment Timeline

(Timeline based on 14-day training rotation, estimated dates for specific rotations and/or events may vary from rotation to rotation)

D-90

- AWS Squadron/Detachment notifies AWST of NTC rotation dates
- AWST receives NTC LOI and planning documents

D-75

AWST coordinates Weather Support MOA with supported Army unit(s)

D-60

AWS Squadron/Detachment leadership notifies 12 CTS/DOC of RTU AWST personnel

D-30

- AWST completes and emails the NTC Pre-Deployment Survey to 12 CTS/DOC
- AWST secures a DCS account and AFW-WEBS username/password
- AWST requests KQ identifier from 557th WW

D-14

 AWST/AWS Squadron/Detachment completes and emails the NTC Roll Out Card to 12 CTS/DOC

D-2

 AWST deploys to NTC/Ft Irwin and arrives at Rotational Unit Bivouac Area (RUBA)

D-0 (RSOI 1)

- Begins four days of academics/pre-deployment training/preparation for AWST
- AWST acquires MILES gear for personnel/vehicles (as applicable)

D+4 (**RSOI 5**)

AWST deploys from RUBA to NTC Range

D+5 (**TD** 1)

• Begin Decisive Action Force on Force Operations

D+12 (**TD 7**)

Mid-rotation Formal AAR

D+16 (TD 11)

Transition to Live Fire/Separation of Forces

D+19 (TD 14)

ENDRO/Final AAR with 12th CTS

D+20 (BRD 01)

- Begins Battlefield Recovery Day (BRD) week
- Final Army NTC AAR and Hero of the Rotation Award Ceremony

D+25-27

AWST redeploys back to home station

D+33

RTU Feedback/AAR completed and emailed to 12 CTS/DOC

D+49

 Final RTU AAR completed by 12 CTS/DOC and disseminated to RTU Leadership, AWS Squadron Leadership, HQ ACC/A3W, and OL-G ACC/A3W (FORSCOM)

Attachment 2

FOUO - UNCLASSIFIED PRE-DEPLOYMENT INFORMATION SURVEY

NTC Rotation
UNIT:
HOME STATION:
OFFICE DSN: OPS CHIEF/ DSN:
SQ CC/ EMAIL:
DET CC/ EMAIL:
MISSION: SUPPORT (ARMY UNIT) DURING NTC IN (DIV/BCT/SFAB/AVN) OPERATIONS
WHEN WERE YOU NOTIFIED OF YOUR DEPLOYMENT TO NTC FOR THIS ROTATION?:
HOW MANY PRE-NTC MEETINGS DID YOU ATTEND?:
STATE YOUR CC'S TRAINING OBJECTIVES FOR THIS NTC ROTATION:
1.
2.
3.
PERSONNEL RANK/NAMES & LAST DEPLOYMENT:
1. OIC:
2. NCOIC:
3. FORECASTER: 4. FORECASTER:
4. FORECASTER:
TOTAL ARMY EXPERIENCE:
1. NCOIC/OIC:
2. FORECASTER: 3. FORECASTER:
5. FORECASTER.
EQUIPMENT (Y/N) & HOW MANY:
TMQ-53:
KESTREL:
NIPR LAPTOP (USAF or Army): SIPR LAPTOP (USAF or Army):
M4 & M9:
SATPHONE:
GPS (i.e., DAGR):
LASER RANGEFINDER: PRINTER:
GAS MASK:
CHEM GEAR:
HAVE ALL PHYSICAL ISSUES/SPECIAL NEEDS OF EACH ROTATIONAL PLAYER BEEN REVIEWED BY YOUR COMMAND AND HAVE ANY/ALL PERSONNEL ISSUES BEEN REPORTED TO 12 CTS
PERSONNEL AS ANNOTATED IN NTC LOI PARAGRAPH 4? CC/1SG INITIALS
DO YOU HAVE A SAR WITH THE <u>25TH OWS</u> ? (IF SO, PLEASE DESCRIBE THE SUPPORT THE 25 TH WILL PROVIDE)
DO YOU HAVE A SIGNED MOA OR OPORD/FRAGO WITH THE SUPPORTED ARMY UNIT?
ARE YOU TRAVELING ON DTS OR ARMY GROUP ORDERS?

DO YOU HAVE A DCS ACCOUNT?

DO YOU HAVE A SIPR TOREN?	
WHO IS YOUR S-2 POC?:	
WHO IS YOUR S-3 POC?:	
WHO IS YOUR S-6 POC?:	

Send this form and a copy of your KQ ID(s), MTOE, MOA, and/or OPORD/FRAGO ANNEXES to the $\underline{12^{th}~CTS~Weather~Org~Box}$

Attachment 3

MTOE and NTC ROLL OUT CARD Examples

BCT MTOE

STAFF	VEATHER OFFI	CE										
Р		E		REQ	AUTH	PARENT	PARENT		В	R	М	s
A		R		EQ	EQ	UNIT	UNIT		М	М	D	U
R		С				REQ	AUTH		K	K	U	В
N						EQ	EQ		1	2	1	С
D	LIN		NOMENCLATURE								С	0
	512 A35329	Р	WORKSTATION PORTABLE MULTIFUNCTION: AN/TYQ-93(V)		1	1	1	1				
	⁵¹² A79381	Α	ANTENNA GROUP: 0E-254()/GRC		1	1	1	1				
	512 <u>B49004</u>	Α	BAYONET MULTIPURPOSE SYSTEM: XM9		4	4	4	4				
	⁵¹² <u>B67766</u>	A	BINOCULAR: MODULAR CONSTRUCTION MIL SCALE RETICLE 7X50MM W/E		1	1	1	1				
	⁵¹² <u>C05002</u>	Α	COMPUTER SYS DIGITAL: AN/PYQ-10(C)		1	1	1	1				
	⁵¹² J00697	A	JOINT CHMCL AGENT: DETECTOR		1	1	1	1				
	⁵¹² M12986	Α	MASK CHEMICL BIOLOGICL JOINT SERVICE GENERAL PURPOSE: FIELD M50		4	4	4	4				
	⁵¹² N05482	Α	NIGHT VISION: GOGGLE		2	2	2	2				
	⁵¹² N96248	A	NAVIGATION SET: SATELLITE SIGNALS AN/PSN-13		1	1	1	1				
	512 R20684	A	RADIAC SET: AN/VDR-2		1	1	1	1				
	512 R31061	A	RADIAC SET: AN/UDR-13		1	1	1	1				
	512 R68044	A	RADIO SET: AN/VRC-90F(C)		1	1	1	1				
	⁵¹² R97234	Α	RIFLE 5 56 MILLIMETER: M4		4	4	4	4				
	⁵¹² S60288	A	SIGHT: REFLEX COLLIMATOR		4	4	4	4				
	⁵¹² T61494	Α	TRUCK UTILITY: CARGO/TROOP CARRIER 1-1/4 TON 4X4 W/E (HMMWV)		1	1	1	1				
	⁵¹² <u>T95992</u>	Α	LIGHT TACTICAL TRAILER: 3/4 TON		1	1	1	1				

AVN MTOE (Derived from CAB MTOE)

TAC	NTEL/ISR/SVO E	L										
Р		E		REQ	AUTH	PARENT	PARENT		R	R	М	s
Α		R		EQ	EQ	UNIT	UNIT		М	М	D	U
R		С				REQ	AUTH		K	K	U	В
N						EQ	EQ		1	2	1	С
0	LIN		NOMENCLATURE								С	0
	339 A35329	Α	WORKSTATION PORTABLE MULTIFUNCTION: AN/TYQ-93(V)		1	1	1	1				
	339 A79381	Α	ANTENNA GROUP: 0E-254()/GRC		1	1	1	1				
	339 <u>B49004</u>	Α	BAYONET MULTIPURPOSE SYSTEM: XM9		3	3	3	3				
	339 B67766	Α	BINOCULAR: MODULAR CONSTRUCTION MIL SCALE RETICLE 7X50MM V/E		2	2	2	2				
	339 C05002	Α	COMPUTER SYS DIGITAL: AN/PYQ-10(C)		1	1	1	1				
	³³⁹ J00697	Α	JOINT CHMCL AGENT: DETECTOR		1	1	1	1				
	³³⁹ M12986	Α	MASK CHEMICL BIOLOGICL JOINT SERVICE GENERAL PURPOSE: FIELD M50		3	3	3	3				
	339 N05482	Α	NIGHT VISION: GOGGLE		2	2	2	2				
	³³⁹ N96248	Α	NAVIGATION SET: SATELLITE SIGNALS AN/PSN-13		1	1	1	1				
	339 R20684	Α	RADIAC SET: AN/VDR-2		1	1	1	1				
	339 R31061	Α	RADIAC SET: AN/UDR-13		1	1	1	1				
	339 R68044	Α	RADIO SET: AN/VRC-90F(C)		1	1	1	1				
	³³⁹ R97234	Α	RIFLE 5 56 MILLIMETER: M4		3	3	3	3				
	339 S60288	Α	SIGHT: REFLEX COLLIMATOR		3	3	3	3				
	³³⁹ T61494	Α	TRUCK UTILITY: CARGO/TROOP CARRIER 1-1/4 TON 4X4 V/E (HMMVV)		1	1	1	1	599			
	³³⁹ <u>T95992</u>	Α	LIGHT TACTICAL TRAILER: 3/4 TON		1	1	1	1				

NTC ROLL OUT CARD

			ARMY S	UPPO	ORT WEATHER ROLLOUT		
ROTATION:		17-06			2. EQUIPMENT:	4 CDDI- UNIT LOSSOCIETE	
UNIT:	2W2 Day 2 Ex E	Bliss, 3WS Det 2 Ft Ri	lla-		4. CDR's UNIT ASSESSMENT UNIT METL		
MOTTO:	o a o b c c o i c i	iiss, or o becelere	TMQ-53 (TMOS)		MISSION COMMAND (REQ/OH) Binoculars		AFT 3.1.1.1.4 Perform Weather Service
morro.	1. PERSON	MEI	Laser Range Finder	+	VOIP Phone		AFT 3.1.1.1.5 Perform Navigation and Positioning Functions
Authorized:	AT NTC:	6	Kestrel*	+	SVOIP Phone		AFT 3.1.4 Plan Information Operations Functions
Assigned:	Not In Box:		Iridium Phone*	+	TACSAT		AFT 5.4.1 Perform AEF Functions
Assign/Auth:	TER Deployed:	1002	SIPR PC	+	UPS		AFT 5.4.4 Plan AEF Functions
Hoorquineta.	888 Deployed: KEY PERSO	NNEL	NIPR PC	+	SWO Kik*		AFT 6.3.1.4 Prepare for Reachback Support
POSITION	RNK Name (Last	& First) TC(#)/CBT(#	TIP(Mo DAGR	+	DCSG-A System		AFT 6.5.1 Employ the Force
			Radio: SINGCARS	_	AN/PYQ-10		AFT 6.6.1 Sustain the Force
			Radio: AN/PSC-5		NVGs		AFT 6.7.1 Recover the Force
			BGAN				STRENGTHS
			Antenna				AVN/BCT: Both have members that have been here before
			NOTES:			•	AVN: Has multiple individuals with previous deployment
							AVN/BCT: All members have a fair amount of Army Support
				MO	YEMENT & MANEUYER (REQ/OH)		
			Weapon: M4				WEAKNESSES
			Weapon: M3				BCT: Relatively no combat deployments.
			Weapon Sights				BCT: Will be geographically separated to main TOC.
			Generator Set				AVN: Little CTC experience.
			Cargo/Troop Carrier (HMMWV	2			
			Light Tactical Trailer	+			5. NTC TRAINING OBJECTIVES
			Towbar Motor Vehicle	+			
			Power Supply (PP-6224/U)	+			
				\perp			
		\rightarrow	NOTES:				
					INTELLIGENCE (REQ/OH)		
				\top	1		
							CDR'S DESIRED C/T FOCUS
			NOTES:				
					FIRES (REQ/OH)		
	IOS SHORTAGES	ISOPRE		+			
m	IOS SUOKI VČES	ISUPRE	.P	+			
	$\overline{}$			-			6. ROTATIONAL ISSUES
	 		NOTES:				None
			mores:				140lic
					SUSTAINMENT (REQ/OH)		
							7. TEAM OF INITIAL ASSESSMENT
	PERSONNEL	MULES:		+			
				+			
				-			
							i
	2 TD.	MC-	HOTEO				1
EVENT	3. TRAINI		NOTES:		•		
EVENT		NG: QUAL'O DATE	NOTES:	_	PROTECTION (REQ/OH)		
EVENT					PROTECTION (REQ/OH)		
EVENT			Body Armor		PROTECTION (REQ/OH)		
EVENT					PROTECTION (REQ/OH)		
EVENT			Body Armor Eye Protection Ear Protection		PROTECTION (REQ/OH)		
EVENT			Body Armor Eye Protection		PROTECTION (REQ/OH)		
EVENT			Body Armor Eye Protection Ex Protection JLIST (Chem) Gas Mask Joint Chemical Agent Detector		PROTECTION (REQ70H)		
EVENT			Body Armor Eye Protection Ear Protection JUST (Chem) Gas Wask Joint Chemical Agent Detector Radiation Detection Set		PROTECTION (REQ/OH)		
EVENT			Body Armor Eye Protection Ear Protection JUST (Chem) Gas Mask Joint Chemical Agent Detector Radiation Detection Set IFAK		PROTECTION (REQ/OH)		8. RISK ISSUES/CONCERNS
EVENT		QUAL'O DATE	Body Armor Eye Protection Eur Protection JUST (Chem) Gus Musk Joint Chemical Agent Detector Radiation Detection Set IFAK NOTES:		PROTECTION (REQ/OH)		8. RISK ISSUES/CONCERNS
EVENT	AUTH OH	QUAL'O DATE	Body Armor Eye Protection Ear Protection JUST (Chem) Gas Mask Joint Chemical Agent Detector Padiation Detection Set IFAK MOTES:				8. RISK ISSUES/CONCERNS
EVENT	AUTH OH	QUAL'TI DATE CP STATUS (GIA) Decrail CP Status	Body Armor Eye Protection Eur Protection JUST (Chem) Gus Musk Joint Chemical Agent Detector Radiation Detection Set IFAK NOTES:	DATI	E NOTES		8. RISK ISSUES/CONCERNS
EVENT	AUTH OH	QUAL'TI DATE CP STATUS (GIA) Overall CP Status ABCS Operational	Body Armor Eye Protection Ear Protection JUST (Chem) Gas Mask Joint Chemical Agent Detector Padiation Detection Set IFAK MOTES: SOP STATUS	DAT			8. RISK ISSUES/CONCERNS
EVENT	AUTH OH	CP STATUS (GIA) Decrail CP Status BCS Operational Communications Higher	Body Armor Eye Protection Ear Protection JUST (Chem) Gas Mask Joint Chemical Agent Detector Padiation Detection Set IFAK MOTES: SOP STATUS	DATI	E NOTES		8. RISK ISSUES/CONCERNS
EVENT	AUTH OH	QUAL'TI DATE CP STATUS (GIA) Overall CP Status ABCS Operational	Body Armor Eye Protection Ear Protection JUST (Chem) Gas Mask Joint Chemical Agent Detector Padiation Detection Set IFAK MOTES: SOP STATUS	DATI	E NOTES		8. RISK ISSUES/CONCERNS

NTC Equipment/Packing List

(This is not inclusive for every type of NTC rotation—check with leadership and supported Army units for additional guidance)

- Copies of current Joint, Air Force, and local guidance on METOC operations (ex. AFMAN 15-111, SOPs, etc.) (Note: if using electronic copies, they should be downloaded and saved to your computer(s) or CD)
- References of Unit Tactical Standard Operating Procedures (TSOPs)
- NIPRNET Laptop(s)
- SIPRNET Laptop(s) (DCGS-A)
- Radio(s) (HF/UHF/VHF)
- Satellite Phone(s)
- TMQ-53(s)
- Kestrel(s) (larger amount needed for use by eyes forward)
- SWO Kit(s) (to include USB Mice, clipboard(s), CDs, paper/printer, power strip(s), CAC reader(s), extension cords, etc.)
- Log book(s)
- Gas Masks and CHEM gear
- Kevlar Helmets
- Body Armor and Plates
- Weapons: M4s/M9s and associated equipment (with muzzle adapters if not provided by the Army)
- Reflective Belt(s)
- Eye Protection
- Ear Protection
- Camelback(s) and/or water container(s) (Gas Mask adaptors or canteens for chemical attacks)
- IFAK(s)
- Flashlight with red cover for night operations
- Sleeping bag, cot or mat, and pillow
- Toiletries (Hand sanitizer, baby wipes, toilet paper, sunscreen, etc.)
- ABUs or OCP Uniform Items
- PT Uniform Items
- Shower shoes
- Cold Weather Gear (if necessary)
- Poncho(s)
- Tent(s)
- HMMVW(s)/Trailer(s)

NTC MOAF Example

FOUS05 KAOS 222200

NATIONAL TRAINING CENTER MILITARY OPERATING AREA FORECAST

VALID: 22/2200Z TO 23/2200Z

RANGE SURFACE ELEVATION: 2500 FT MSL

ALL HEIGHTS HUNDREDS OF FEET MSL (UNLESS OTHERWISE NOTED)

TS/CB IMPLY MODERATE OR GREATER TURBULENCE/ICING

CEILING EQUAL TO BASE OF LOWEST BKN OR OVC CLOUD LAYER

SYNOPTIC DISCUSSION: WITH A STRONG BAND OF WINDS ASSOCIATED WITH THE PFJ MOVING OVER THE LOCATION FROM THE NORTH AND AN INVERSION BREAK WILL CAUSE HIGHER SPEEDS AND GUSTY WINDS AT THE SFC AROUND 12Z. THE HIGH STILL SITUATED OVER THE AREA KEEPING THE LOWER LEVELS DRY BUT ALLOWING FOR SOME UPPER LEVEL CLOUDS TO MOVE INTO THE AREA.

CLOUDS: BKN280/300 AFT 02Z: SCT280/300

SFC VIS/WX: 7SM/NONE

SFC WNDS: 28011KT AFT 02Z: 26008KT AFT 12Z: 35015G25KT AFT 21Z: 32012G18KT

FLIGHT LEVEL HAZARDS:

MIN FZ LVL: 096 TSTMS: NONE TURB: NONE ICING: NONE

KBYS

MIN ALSTG: 30.09INS

MAX PA: +2197

MAX/MIN TEMP: 17C/04C MAX RH/TIME: 36%/15Z

HEAT INDEX: N/A WIND CHILL: 02C

KDAG

MIN ALSTG: 30.09INS MAX PA: SEE NOTE

MAX/MIN TEMP: 17C/04C MAX RH/TIME: 36%/15Z

HEAT INDEX: N/A WIND CHILL: 02C

CALL DUTY FORECASTER WITH LOCATION AND ELEVATION FOR MAX PA ON NTC RANGE

WINDS/TEMPS ALOFT:

002: 27010KT/16C

005: 26014KT/09C

007: 26016KT/10C

010: 25019KT/09C

015: 25019KT/08C

020: 24020KT/06C

030: 24022KT/03C

050: 24024KT/02C

070: 24029KT/01C

100: 25037KT/M04C

140: 31056KT/M11C

180: 25058KT/M22C

240: 25076KT/M35C

300: 25083KT/M48C

REMARKS: NONE

POC: 250WS/WXAS DSN 228-7650

FORECASTER: SNUFFY

QA: BOSS

NTC Weather Watches, Warnings, and Advisories (WWAs)

WHAT A			
VV VV A	and S	WAP	Criteria

Weather Advisories

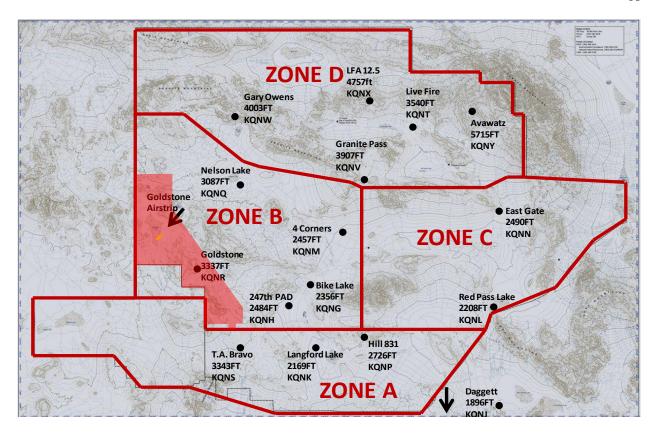
Criteria	Forecast/Observed	Desired Lead Time	Issued By
Strong Winds*	Forecasted Winds >= 30KT but < 45KT	60 Minutes	25 OWS
Strong Winds*	Forecasted Winds >= 30KT but < 45KT	60 Minutes	25 OWS
Icing*	Observed Icing >= Moderate below 10,000FT MSL	Observed	WF
Icing*	Observed Icing >= Moderate below 10,000FT MSL	Observed	WF
Turbulence*	Observed CAT I Turbulence >= Moderate below 10,000FT MSL	Observed	WF
Turbulence*	Observed CAT I Turbulence >= Moderate below 10,000FT MSL	Observed	WF
Test	TEST is occurring of the IWWC dissemination system. This is only a test.	5 Minutes	25 OWS

Weather Watches

Watch Type	Watch Type Criteria							
Tornado	Tornado Potential for Tornado or Funnel Cloud exists (SWAP)							
Tornado	Fornado Potential for Tornado or Funnel cloud exists within 5NM (SWAP)							
Damaging Winds	Potential for Damaging Winds >= 45KT (SWAP)	180 Minutes	25 OWS					
Damaging Winds	180 Minutes	25 OWS						
Moderate Thunderstorm	oderate Thunderstorm (Hail >= 1/4IN but < 1/2IN and/or Damaging Winds >= 30KT but < 45KT and/or Flash Flooding)							
Moderate Thunderstorm	Moderate Thunderstorm (Hail >= 1/4IN but < 1/2IN and/or Damaging Winds >= 30KT but < 45KT and/or Flash Flooding)	180 Minutes	25 OWS					
Severe Thunderstorm	Severe Thunderstorm (Hail >= 1/2IN and/or Damaging Winds >= 45KT and/or Flash Flooding) (SWAP)	180 Minutes	25 OWS					
Severe Thunderstorm	Severe Thunderstorm (Hail >= 1/2IN and/or Damaging Winds >= 45KT and/or Flash Flooding) (SWAP)	180 Minutes	25 OWS					
Lightning	Potential for Thunderstorms and Lightning exists within Training Range	30 Minutes	25 OWS					
Lightning	Potential for Lightning exists within 5NM	30 Minutes	25 OWS					
Lightning	Potential for Lightning exists within 5NM	30 Minutes	WF					
Duststorm	Potential for Duststorm exists	180 Minutes	25 OWS					
Duststorm	Potential for Duststorm exists	180 Minutes	25 OWS					
Freezing Precipitation	Potential for Freezing Precipitation exists (SWAP)	120 Minutes	25 OWS					
Freezing Precipitation	Potential for Freezing Precipitation exists (SWAP)	120 Minutes	25 OWS					

			17
Heavy Snow	Potential for Heavy Snow >= 2IN in 12 hours exists	180 Minutes	25 OWS
Heavy Snow	Potential for Heavy Snow >= 2IN in 12 hours exists	180 Minutes	25 OWS
Heavy Rain*	Potential for Heavy Rain >= 0.5IN within 6 hours exists	180 Minutes	25 OWS
Heavy Rain*	Potential for Heavy Rain >= 0.5IN within 6 hours exists	180 Minutes	25 OWS
Test	TEST is occurring of the IWWC dissemination system. This is only a test.	5 Minutes	25 OWS
	Weather Warnings		
Warning Type	Criteria	Desired Lead	Issued

	Weather Warmings				
Warning Type	Criteria	Desired Lead Time	Issued By		
Tornado	Tornado expected (SWAP)	30 Minutes	25 OWS		
Tornado	Tornado expected (SWAP)	30 Minutes	25 OWS		
Damaging Winds	Forecasted High Winds >= 45KT (SWAP)	90 Minutes	25 OWS		
Damaging Winds	Damaging Winds Forecasted High Winds >= 45KT (SWAP)				
Moderate Thunderstorm	Moderate Thunderstorm (Hail >= 1/4IN but < 1/2IN and/or Damaging Winds >= 30KT but < 45KT and/or Flash Flooding)	90 Minutes	25 OWS		
Moderate Thunderstorm	Moderate Thunderstorm (Hail >= 1/4IN but < 1/2IN and/or Damaging Winds >= 30KT but < 45KT and/or Flash Flooding)	90 Minutes	25 OWS		
Severe Thunderstorm	Severe Thunderstorm (Hail >= 1/2IN and/or Damaging Winds >= 45KT and/or Flash Flooding) (SWAP)	90 Minutes	25 OWS		
Severe Thunderstorm	Severe Thunderstorm (Hail >= 1/2IN and/or Damaging Winds >= 45KT and/or Flash Flooding) (SWAP)	90 Minutes	25 OWS		
Lightning	Observed Thunderstorm with Lighnting within Training Range	Observed	25OWS		
Lightning	Observed Lightning within 5NM (SWAP)	Observed	WF		
Lightning	Observed Lightning within 5NM	Observed	25 OWS		
Duststorm	Duststorm Expected	90 Minutes	25 OWS		
Duststorm	Duststorm Expected	90 Minutes	25 OWS		
Freezing Precipitation	Freezing Precipitation Expected (SWAP)	60 Minutes	25 OWS		
Freezing Precipitation	Freezing Precipitation Expected (SWAP)	60 Minutes	25 OWS		
Heavy Snow	Heavy Snow >= 2IN within 12 hours	90 Minutes	25 OWS		
Heavy Snow	Heavy Snow >= 2IN within 12 hours	90 Minutes	25 OWS		
Heavy Rain*	Heavy Rain >= 0.5IN within 6 hours	90 Minutes	25 OWS		
Heavy Rain*	Heavy Rain >= 0.5IN within 6 hours	90 Minutes	25 OWS		
TEST	TEST is occurring of the IWWC dissemination system. This is only a test.	5 Minutes	25 OWS		



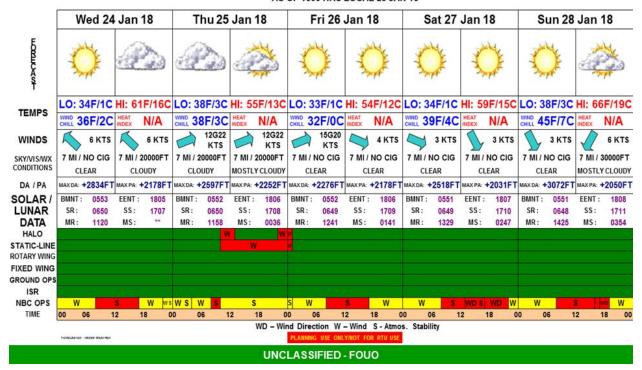
NTC 5-Day Forecast Example



PLANNING USE ONLY/NOT FOR RTU US

NATIONAL TRAINING CENTER 5-DAY FORECAST

AS OF 1500 HRS LOCAL 23 JAN 18



NTC MWP Example

				12t	h СОМВАТ	TRAINING	SQUADRON						TION FORE	AST			
DATE:	9.	Mar-23	1	VALID	TIME:	9/0	800Z - 10/0	800Z	ME	EF#	09	Α	AMD#		TIME:		
			50	LAR/	LUNAR DA	TA					SPACE	WEATHER	MOON AN	GLE	PMSV:69.95/66.90		
DATE		BMNT	SR	5	S EE	NT N	AR N	AS I	LLUM	GI	PS G	UHF	G	IF G	WWA	250	<u>ws</u>
8-Mar-	23	0512L	0607L	174	47L 18	13L 18	10L 06	54L	100%		100N ANG	1E > 30°	08/2115L	-09/0500L	BRIEF	VOID	INI
9-Mar-	23	0512L	0607L	174	47L 18	13L 18	10L 06	54L	100%		IOON ANG	LL 2 30	09/21451	-10/0530L			
FZ LVL	100	MS	ļ			FLIGHT	LEVEL WI	NDS (KNO	TS) AND	TEM	PERATURE	S (°C) - KB	/S/MPHP/N	TC TRAININ	G AREA		
025'	MSL		030' MSL		040'	MSL	050	MSL		080'	MSL	10	O' MSL	120'	MSL	150	MSL
27020	06°C	2702	0 06	°C	27020	05°C	27025	05°C	28	030	03°C	28030	0°C	29035	-04°C	29040	-08°C
FZ LVL	100	MS	L				FLK	GHT LEVE	L WINDS	s (KNC	OTS) AND T	EMPERAT	URES (°C) - K				
	MSL		30' MSL		040'	MSL		MSL		080'		10	O' MSL		MSL	150	MSL
27020	06°C	2702	0 06	°C	27020	05°C	27025	05°C		030	03°C	28030	0°C	29035	-04°C	29040	-08°C
					FORT IRV	VIN RESER\	ATION ARE	EA FOREC	AST (INC	CLUDE	S KBYS, GO	DLDSTONE	AIR STRIP)				
					MIN VIS			M	Х ТЕМР	TEMP MAX DE		KBYS			GOLDSTON		E
VALID	TIME	SUR	FACE WIN	ND	(SM)	SIG WX	SKY CON	°c			°c	MIN	MAX PA	MAX DA	MIN	MAX PA	MAX
08Z-12Z	124L-04L	2601	0 G	20	7		SCT250	06	4	13	-04	30.06	2222 ft	1818 ft	30.06	2900 ft	2661
122-162	104L-08L	2701	2		7		SCT250	07	4	15	-04	30.08	2203 ft	1924 ft	30.08	2881 ft	2767
16Z-20Z	08L-12L	2701	2		7		SCT250	13	5	55	-03	30.06	2222 ft	2721 ft	30.06	2900 ft	3561
202-242	12L-16L	2701	2		7		SCT250	16	6	51	-02	30.02	2259 ft	3154 ft	30.02	2937 ft	3993
24Z-04Z	16L-20L	2701	2		7		SCT250	16	6	51	-02	30.01	2268 ft	3166 ft	30.01	2946 ft	4004
04Z-08Z	20L-24L	2601	2 G:	18	7		SCT250	12	5	54	-03	30.02	2259 ft	2637 ft	30.02	2937 ft	34771
								KDAG	FOREC/	AST							
08Z-12Z	24L-04L	2601	.0 G	20	7		SCT250	06	4	13	-04	30.06	1802 ft	1295 ft			
122-162	04L-08L	2701	2		7		SCT250	07	4	15	-04	30.08	1783 ft	1402 ft	1 /		
16Z-20Z	08L-12L	2701	2		7		SCT250	13	5	55	-03	30.06	1802 ft	2200 ft	1 (~/	
20Z-24Z	12L-16L	2701	2		7		SCT250	16	6	51	-02	30.02	1839 ft	2635 ft	T/		12
24Z-04Z 16L-20L		2701	2		7		SCT250	16	6	51	-02	30.01	1848 ft	2646 ft	1	50	3
04Z-08Z	20L-24L	2601	2 G:	18	7		SCT250	12	5	54	-03	30.02	1839 ft	2116 ft		WEAT TRANS	
	1	WIND	VIS	(SM)	PRESE	NT WX	SKY	CON (AG	L)	(C	F					
KPMD		22007	7	7	NS	5W		BKN250		0	5	41			305KT 7SM B 010KT 7SM B		

	NTC	TRAINING AREAS			MEDEVAC AREAS				
VALID TIME	08Z-12Z	24L-04L	127-167	04L-08L	VALID TIME	082-162	24L-08L		
LOCATION	ZONE D	ZONE A,B,C	ZONE D	ZONE A,B,C	LOCATION	NTC TO KSBD	NTC TO KLAS		
MIN VIS(SM)/WX	7SM	7SM	7SM	7SM	LANDING	25005KT 7SM BKN250	22007KT 7SM BKN200		
SKY CON(MSL)	SCT270	SCT270	SCT270	SCT270	WEATHER	ESOUSKI /SWI BRITESU	ZZGO/KI /SW BKNZGO		
HAZARDS					MIN VIS(SM)/WX	7SM	7SM		
HEIGHT					SKY CON(MSL)	BKN260	BKN220		
TURB CAT II	OCNL LGT				HAZARDS				
HEIGHT	SFC-180				HEIGHT				
TURB CAT I					TURB CAT II				
HEIGHT					HEIGHT				
TS					TS				
VALID TIME	16Z-20Z	08L-12L	20Z-24Z	12L-16L	VALID TIME	16Z-24Z	08L - 16L		
MIN VIS(SM)/WX	7SM	75M	7SM	7SM	LANDING	25005KT 75M BKN250	VRB06KT 7SM BKN200 AFT 20Z 12007KT 7SM SCT100		
SKY CON(MSL)	SCT270	SCT270	SCT270	SCT270	WEATHER		BKN200		
HAZARDS					MIN VIS(SM)/WX	7SM	7SM		
HEIGHT					SKY CON(MSL)	BKN260	SCT100 BKN200		
TURB CAT II					HAZARDS				
HEIGHT					HEIGHT				
TURB CAT I					TURB CAT II				
HEIGHT					HEIGHT				
TS					TS				
VALID TIME	24Z-04Z	16L-20L	04Z-08Z	20L-24L	VALID TIME	24Z-08Z	16L-24L		
MIN VIS(SM)/WX	7SM	7SM	7SM	7SM	LANDING	23007KT 75M BKN120	20010KT 75M SCT080 BKN200		
SKY CON(MSL)	SCT270	SCT270	SCT270	SCT270	WEATHER	AFT 03Z VRB05KT 7SM SCT080			
HAZARDS					MIN VIS(SM)/WX	7SM	7SM		
HEIGHT					SKY CON(MSL)	SCT090 BKN130	SCT080 BKN200		
TURB CAT II					HAZARDS				
HEIGHT					HEIGHT				
TURB CAT I					TURB CAT II				
HEIGHT					HEIGHT				
TS					TS				
				NO	TES				
	** "L" ANNOTA				TRAINING UNIT/ALL RTU 7 25TH OWS: COMM 520-	BRIEFS USING THIS PRODUCT ARE NOT -228-6598/99**	VALID**		

Attachment 9

NTC SITREP Example

DAILY SITREP UNIT DDMMMYYYY

PERSONNEL WEAPONS

NCIOC SERIAL #'S FCSTR SERIAL #'S SERIAL #'S SERIAL #'S

SIGACTS PAST 24

WHO WHAT WHERE WHEN

WHY (ACCOUNTABILITY TIME)

SIGACTS NEXT 24

WHO WHAT WHERE WHEN WHY

SIGWX PAST 24

PLAIN LANGUAGE WITH IMPACTS

SIXWX NEXT 24

PLAIN LANGUAGE WITH IMPACTS

DELOPS PAST 24

BASIC DETAILS (LOCATION, AIRCRAFT, OUTCOME)

DELOPS NEXT 48

BASIC DETAILS (LOCATION, AIRCRAFT, PURPOSE)

IMPROVES PAST 24

LIST 2 BULLET FORM

SUSTAINS PAST 24

LIST 2 BULLET FORM

OUTSTANDING PERFORMER PAST 24

PLAIN LANGUAGE

Attachment 10

NTC Final AAR Example

MEMORANDUM FOR SEE DISTRIBUTION

FROM: 12TH COMBAT TRAINING SQUADRON / CC

Bldg. 661, 7th and Barstow Rd

Fort Irwin, CA 92310

SUBJECT: National Training Center (NTC) Rotation 18-02 Weather Observer-Coach/Trainer (OC/T) After Actions Report (AAR)

1. Overview

a. Executive Summary: Describe exercise overview.

b. **Deployed Personnel:** *List units and positions of ASWT members.*

TSgt Joe Snuffy (AVN NCOIC)	Det X, Xst WS, Ft. Somewhere
SrA John Doe (AVN)	Det X, Xst WS, Ft. Somewhere
TSgt Steve Somebody (BCT NCOIC)	Xd WS, Ft. Overthere
SSgt Nancy Lastname (BCT)	Xd WS, Ft. Overthere

- c. **Deployed Equipment (Authorized/On-Hand for MTOE Items):** *List rotational training unit (RTU) weather/comm./tactical equipment below.*
- **2. Significant Exercise Highlights.** *List significant weather and exercise events that occurred during the NTC rotation.*
- **3.** Weather Teams' Lessons Learned. Note any lessons learned, particularly with respect to the weather scenario operation that occurred during the NTC rotation.
 - a. Lesson Learned:
 - (1) Discussion:
 - (2) Recommendation:
 - b. Lesson Learned:
 - (1) Discussion:
 - (2) Recommendation:
- **4. Sustains**: *List any outstanding actions/TTPs observed by RTUs during the NTC rotation.*
 - a. Sustain #1
 - b. Sustain #2
- **5.** Conclusion. Summarize previous content of AAR and add final notes concerning ASWTs actions during the NTC rotation.

- **6. Hero of the Rotation.** *List member(s) recognized by 12 CTS/CC and NTC Operations Group.*
- 7. Contact Information. Provide 12 CTS/DOC contact information.

//signed//
XXXX X. XXXX, Lt Col, USAF
Commander

3 Attachments:

- 1. NTC XX-XX Site Map
- 2. BCT MTOE
- 3. AVN MTOE

DISTRIBUTION: RTU OL-G, HQ ACC/A3W (FORSCOM) ACC/A3W

Recent Trending Items for Improvement

(This list reflects recent problem areas for which units should work a solution prior to arriving at NTC. This list is not inclusive for all items, and members should reference previous AARs for their respective units.)

- Members not bringing tactical vehicles (or not coordinating a solid plan for jumps/convoy movements if tactical vehicles are unavailable)
- Members not being licensed to drive tactical vehicles (to include nighttime operations)
- Members not having SIPR tokens
- Members not having working equipment
- Members not having Army procured NIPR/SIPR laptops
- Members not bringing/coordinating NVGs
- Members not bringing body armor plates
- Members not bringing gas masks and J-LIST
- Members not having admin usernames and passwords for TMOS laptops
- Members not having signed MOAs from appropriate Army personnel (for instance, MOAs regarding communications requirements are signed by the S2, instead of the S6)*
 *When possible, members should get MOAs signed by Army unit commanders.
- SWOs not properly responding to aircraft mishaps (notification to OC/Ts, coordinating data save with the OWS, etc.)**
 - **It also recommended to coordinate in advance with the S6 for times during which communications are shut down for real-world aircraft mishaps so that operations may continue. For instance, do SWOs need to sign nondisclosure agreements in advance to ensure that they still have NIPR access during real-world mishaps/emergencies?