



**DEPARTMENT OF THE ARMY**  
**U.S. ARMY INSTALLATION MANAGEMENT COMMAND**  
**HEADQUARTERS, UNITED STATES ARMY GARRISON- FORT HUACHUCA**  
**2837 BOYD AVENUE**  
**FORT HUACHUCA, ARIZONA 85613-7000**

AMIM-HUG-ZA (RN 40-5a2)

21 April 2023

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: POLICY 23-64, Commander's Risk Management and Risk Decision Authority

1. REFERENCES:

- a. Army Techniques Publication 5-19, Risk Management, 14 April 2014.
- b. Department of the Army (DA) Pamphlet 385-30, Risk Management, 2 December 2014.
- c. Army Regulation (AR) 385-10, The Army Safety Program, 24 February 2017.

2. Risk Management (RM) and accident prevention are inherent command functions. Risk management is a continuous process applied across the full spectrum of Army training and operations, individual and collective day-to-day activities and events and base operations functions to identify and assess hazards, develop and implement controls, and evaluate outcomes. The RM process must be a routine part of the planning and execution of those functions and operational missions. Directors will use risk management as an analytical tool to systematically assess, eliminate or reduce risks associated with any operation or action.

3. An important factor in risk acceptance is ownership of the resources necessary to control, eliminate, or correct the hazard in a timely manner. The risk owner can either be within the Mission Commander's chain-of-command or the United States Army Garrison Fort Huachuca (USAG FH) chain-of-command. The guiding principle is to make the risk decision at the lowest appropriate level.

4. As Garrison Commander, I have risk acceptance authority for Low, Medium, and High risk categories. Extremely High Risk acceptance authority is reserved for the Senior Commander. Non-Installation Management Command (IMCOM) organizations must ensure they are compliant with their Major Command (MACOM) RM policy and report any High or Extremely High risk activity occurring on the installation, regardless of the Risk Acceptance Authority. Reports of planned High or Extremely High Risk activity will be forwarded to me through the Garrison Safety Office.

5. Low and medium risk authority is delegated as follows:

a. Low Risk Operations: The Director (GS-13/14) responsible for mission execution. Low risk operation may be further delegated in writing to next lower level supervisor in grades GS-10/11/12 by the Director responsible for mission execution.

b. Medium Risk Operations: Director (GS-13/14) responsible for mission execution. Medium risk operations may not be delegated further.

c. High risk acceptance authority will be retained by the Garrison Commander or Deputy to the Garrison Commander (GS-15) in the absence of the Garrison Commander.

d. Extremely High risk acceptance authority remains with the Senior Commander (General Officer).

6. The RM process provides recommendations on whether to accept or resolve consequences of hazards associated with a given activity or process. Activities include executing a mission, designing and operating systems or equipment, performing an operation, or constructing a facility. The RM planning is required for operational mission, tasks or events where there is a risk of injury or fatality, occupational illness, or property damage to employees or the public. A completed copy of the risk assessment will be forwarded for review to the Garrison Safety Office three weeks prior to scheduled events.

a. The RM process consists of five steps:

(1) Identify hazards

(2) Assess hazards to determine risk

(3) Develop countermeasures and make risk decisions

(4) Implement controls

(5) Supervise and evaluate

b. Hazards are a threat of harm to an asset having value one would wish to protect. Hazards and resulting risks may vary as circumstances change and experience is gained. What is risky or dangerous to one person may not be to another. Hazard analysis is the process which refers to a number of methods for identifying process hazards, measuring their relative consequences, and deriving recommendations.

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c. The overall safety objective of any operation is to eliminate hazards and reduce associated risks to the lowest level possible. Effective implementation of the RM program is essential to meeting this objective.

7. The proponent for this policy is the Garrison Safety Director at (520) 533-3697.

JOHN M. IVES  
Colonel, MI  
Commanding

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