

# Fort Drum Economic Impact Statement



***Fiscal Year 2024***

**October 1, 2023 to September 30, 2024**





# Fort Drum

## Fiscal Year 2024

### Economic Impact Statement (EIS)

Welcome Statement..... 3

Leadership ..... 4

Fort Drum Tenant Organizations..... 5

What Happened on Fort Drum in FY2024?..... 6

Economic Impact Summary.....12

Fort Drum Population.....13

Trends and Impact..... 14

Payroll..... 15

Medical, Dental and TRICARE Services..... 16

Fort Drum Mountain Community Homes (FDMCH)..... 18

Contract Construction, Supplies and Services..... 19

Recycling and Resource Stewardship Strategies..... 19

Utilities..... 19

DoD Federal Impact Aid..... 20

Education Services (ACCESS)..... 21

Army Compatible Use Buffer (ACUB) Program..... 22

U.S. Army Corps of Engineers (USACE)..... 22

Army & Air Force Exchange Service (AAFES)..... 23

Fort Drum Capital Assets..... 24

Fort Drum Real Property..... 25

Economic Forecast..... 26

Economic Impact to Date.....27

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# Fort Drum's Direct Economic Impact Statement

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## Welcome to the FY24 Fort Drum Economic Impact Statement.

This report highlights Fort Drum's commitment to the North Country, emphasizing the strong relationship between the installation and its surrounding communities. It underscores the installation's role as a significant economic engine and a vital contributor to the region's overall well-being.

Fort Drum Garrison continued to provide installation management performance excellence in building and maintaining a quality environment with outstanding facilities and superior services in support of the 10th Mountain Division (LI) and tenant organizations' missions on Fort Drum. Today's 10th Mountain Division (LI) proudly traces its roots to the elite alpine troops that fought in the mountains of Italy during World War II and maintains a legacy of excellence as it continues to serve in support of our national defense. The installation workforce continues to be proud to serve the most deployed division in the United States Army and it shows through our history of excellence in individual innovation, sustained readiness, mission effectiveness and customer service.

Fort Drum remains a pillar of the North Country, generating over \$1.93 billion in economic impact in FY24, a 1.3% increase from the previous year. This increase is due to more tuition assistance and federal aid to local schools, cost-of-living adjustments, and the installation's dedication to supporting the 10th Mountain Division (LI) and its surrounding communities. Fort Drum has more than 35,103 Soldiers and Family Members, in addition to the 3,816 Civilians and Contractors working on the installation in support of 10th Mountain Division (LI) Soldiers and Families. Finally, there are also 24,119 military Retirees, Retiree Family Members and Survivors making the North Country their home.

Beyond the numbers, Fort Drum takes pride in its enduring partnership with the North Country, fostering a strong sense of community and shared prosperity. We hope you find this year's Economic Impact Statement interesting and informative.

*Climb To Glory!*



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## 10th Mountain Division (LI) and Fort Drum Leadership

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**Maj. Gen. Scott M. Naumann**  
Commanding General  
10th MTN DIV (LI)



**Command Sgt. Maj. Brett W. Johnson**  
Command Sergeant Major  
10th MTN DIV (LI)



**COL Matthew R. Myer**  
Fort Drum Garrison  
Commander



**Christopher J. Zimmer, Sr.**  
Deputy to the Garrison  
Commander



**CSM Jeremiah J. Larson**  
Fort Drum Garrison  
Command Sergeant Major

***Fort Drum ~ Home of America's Light Infantry Division***

# Fort Drum Tenant Organizations



## 10th Mountain Division (LI)



**Headquarters  
and  
Headquarters  
Battalion  
(HHBN)**



**1st INF BDE  
Combat Team  
(1BCT)  
"Warrior"**



**2nd INF BDE  
Combat Team  
(2BCT)  
"Commandos"**



**3rd INF BDE  
Combat Team  
(3BCT - Fort  
Johnson, LA)  
"Patriot"**



**10th MTN DIV  
Artillery  
(DIVARTY)  
"Thunder"**



**10th MTN DIV  
Combat  
Aviation BDE  
(10CAB)  
"Falcon"**



**10th  
Sustainment  
BDE (10MSB)  
"Muleskinners"**



**91st Military  
Police BN**



**Army Field  
Support BN  
(AFSBN)**



**10th MTN  
Reception  
Company  
(10MRC)**



**18th Combat  
Weather  
Squadron  
(18CWS)**



**20th Air Support  
Operations  
Squadron  
(20ASOS)**



**Northeast  
Field Office  
(DACID)**



**Veterinarian  
Command  
(VETCOM)**



**Medical  
Activity  
(MEDDAC)**



**Dental  
Activity  
(DENTAC)**



**754th /760th  
Ordnance  
Companies**



**Noncommissioned  
Officer Academy  
(NCOA)**



**Defense Logistics  
Agency (DLA)**



**174th  
Attack  
Wing**



**925th Contracting Battalion (CBN)  
and Mission and Installation  
Contracting Command (MICC)**



**Missile Defense  
Agency (MDA)**



**U.S. Army Corps  
of Engineers  
(USACE)**

- Defense Finance and Accounting Service (DFAS)
- U.S. Army Financial Management Command (FD AMPO)
- Civilian Personnel Advisory Center (CPAC)
- Northeast Regional Network Enterprise Center (NEC)
- Army & Air Force Exchange Service (AAFES)
- Fort Drum Mountain Community Homes (FDMCH)

- United States Postal Service (USPS)
- Trial Defense Services—Drum
- 621st Mobility Support Operations Squadron
- Defense Commissary Agency (DeCA)
- Defense Counterintelligence and Security Agency
- Marine Safety Detachment Thousand Islands (Coast Guard)



# What Happened on Fort Drum in FY2024?



Fort Drum welcomed two new senior leaders this last fiscal year.

Maj. Gen. Scott M. Naumann returned to take command of the 10th Mountain Division (LI) and Fort Drum during a change of command ceremony May 31, 2024. MG Naumann, the 33rd Division Commander, previously led 1st Brigade Combat Team and served as Division Chief of Staff between 2015 and 2018.

Command Sgt. Maj. Brett W. Johnson assumed his role as the division senior enlisted advisor for the 10th Mountain Division (LI) on May 29, 2024. CSM Johnson most recently arrived at Fort Drum from Fort Benning, Georgia, where he previously served as Sergeant Major of 1st Battalion, 75th Ranger Regiment, and he also held the responsibility of Garrison Command Sergeant Major.





The 10th Mountain Division (LI) hosted Army Chief of Staff Gen. Randy A. George for a one-day visit to the installation on July 16, 2024. This visit provided an opportunity for Soldiers and leaders to interact directly with senior Army leadership on delivering combat-ready power and the need to ensure our Soldiers, their families, and our installations are always prepared, employed and ready.

The visit also included the Powder Keg ceremony, where Gen. George placed the “Powder Keg” patch and Mountain tab on the youngest Soldier, instilling a sense of history, pride, and purpose.

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On September 22, 2024, Fort Drum Garrison welcomed Mr. Christopher J. Zimmer Sr. as the new Deputy to the Garrison Commander. Mr. Zimmer Sr. and his Family came to Fort Drum from Fort Cavazos, Texas, with a wealth of knowledge in leading great teams as a Soldier and Army Civilian. He stated he was thrilled at the opportunity to join the Fort Drum team.

“The Fort Drum Garrison is a high-performing organization with an excellent reputation across the enterprise. The team is forward-thinking and working to implement process improvements to prevent future problems and issues. My initial priority is integrating into the Garrison team and building relationships with our community leaders.”

# What Happened on Fort Drum in FY2024?

Fort Drum Retirees and military Family Members can keep their smiles bright without having to go off post, thanks to the opening of a DOCS Dental Office in the Army & Air Force Exchange Service mall.

Fort Drum Garrison Commander Col. Matthew R. Myer joined Fort Drum Exchange General Manager Andrea Frazier for the grand opening ceremony on January 22, 2024.



In addition to military Retirees and Soldier's Family Members, disabled veterans, Department of Defense Civilians and Retirees, and other Common Access Card holders can also visit the dental office.

DOCS has five dental chairs and provides general dentistry, orthodontics, periodontics, endodontics, and cosmetic services. The office accepts all TRICARE dental plans for beneficiaries, as well as the Federal Employee Dental and Vision Insurance Program (FEDVIP) and most other insurances.

Exercise Jaded Thunder is a U.S. Special Operations Command live fire exercise designed to increase force interoperability and efficiency in combined arms scenarios.



Photos show Marines standing in front of AV-8B Harrier II aircraft and a U.S. Marine Corps CH-53E Super Stallion helicopter kicking up dirt and debris while landing at the Adirondack Range, Fort Drum, during Exercise Jaded Thunder September 17, 2024.



Fort Drum now serves as home to the Coast Guard Marine Safety Unit (MSU) Thousand Islands. A commissioning and grand opening ceremony was held outside the building April 23, 2024, with Capt. Mark Kuperman, Coast Guard Sector Eastern Great Lakes commander; Lt. Commander Carrie Foster, Coast Guard



Marine Safety Unit Thousand Islands commanding officer; Rear Admiral Jon. P. Hickey, 9th Coast Guard District commander; and Col. Matthew Myer, Fort Drum Garrison Commander, to welcome the unit to its new location. The MSU crew relocated from Massena and now calls Fort Drum home. The MSU Thousand Islands is responsible for pollution response, marine casualty investigations, ballast water management, marine event permitting and regulated waterfront facility inspections. The unit also manages a fleet of 20 small passenger vessels in their area of responsibility.

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Members of Fort Drum Environmental Division's Natural Resources Branch were presented with the 2023 Northeast Region Military Conservation Partner Award from the U.S. Fish and Wildlife Service (USFWS) on December 4, 2023, recognizing their achievements in resource management and partnerships with state and federal agencies to develop significant conservation programs.

"Our military partners are vital to achieving conservation outcomes that both benefit wildlife and their habitats and enhance our nation's readiness," said Kyla Hastie. Fort Drum is the largest New York State Fish and Wildlife Management Act Cooperator Area, with approximately 70,000 acres open to the public for recreation.

Pictured, from left, are Col. Matthew Myer, Fort Drum Garrison Commander; Kyla Hastie, USFWS deputy regional director; and Jason Wagner, Fort Drum Natural Resources Branch manager.



# What Happened on Fort Drum in FY2024?



Mountainfest returned to Fort Drum on June 20, 2024, with great enthusiasm, offering a week-long celebration for Soldiers, Families, and the local community. The event included a Division Run, a poignant Remembrance Ceremony honoring fallen Soldiers, and a screening of a miniseries highlighting the division's history. The festivities aimed to foster camaraderie and community spirit.

The Commander's Cup, held at Magrath Sports Complex, saw Soldiers competing in various sports, showcasing their skills and teamwork. A highlight was the public event on Division Hill, featuring games, food, live music, and a performance by the Army parachute team, The Golden Knights. The event provided an opportunity for the community to interact with the military and appreciate their service.

An addition to last year's festivities, continuing the celebration of the 10th Mountain Division's 80th anniversary, was the screening of "Mountainmen: Gothic Line 1945". Luciano La Valle, who was the writer and the director, and Andrea Gandolfi, executive producer spoke about the three-part miniseries that chronicle the events of the men attached to G Company, 85th Infantry Regiment, 10th Mountain Division (LI) during their arrival into Italy during World War II.

The Salute to the Troops Tribute Concert, featuring Billy Currington and Conner Smith, was a major attraction, drawing a large crowd. Mountainfest successfully brought together Soldiers, Families, and the community, reinforcing the strong bond between Fort Drum and its surrounding area.





Community members explored the great outdoors and learned about all the North Country has to offer during Outdoor Adventure Day on August 17, 2024, hosted by Fort Drum Natural Resources Branch and Jefferson County Cornell Cooperative Extension. This was a free event open to the public. Activities to explore included air rifle, archery, camping, agriculture, geocaching, climbing wall, wildland fire, firearm safety, outdoor cooking, law enforcement, geology and mining, fishing, fly tying, trapping and skinning, wildlife management, wilderness survival, and more.

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The Fort Drum STARBASE Academy program continues to provide an outstanding STEM (Science, Technology, Engineering and Math) program for local schools. It gives students a chance to not only learn about STEM but also learn how it affects them in their day-to-day life. STARBASE focuses on fifth-grade education, with peer-reviewed curriculum designed to improve STEM knowledge, critical thinking and problem-solving skills. The program engages students through the inquiry-based curriculum with experiential activities. It can also serve as an outreach program to increase STEM education



awareness within the Northern New York school districts. Students met with military and Civilian professionals, July 31 - August 8, 2024, to get first-hand experiences and learn how STEM can lead to a fulfilling career.



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## **FY24 Total Direct Economic Impact \$1.93 Billion**

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**Total direct economic impact** of a military installation on a geographic area is difficult to calculate. This Economic Impact Statement only reports direct funding that flows into the local economy. Revenues generated by secondary or outflow of military expenditures have not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum emphasizes the post's importance to northern New York's economic well-being. **Fort Drum's positive financial impact on the community is substantial, totaling \$1,932,165,084.47 for FY24** and almost \$36B since 1988 when we first started calculations.

### Payrolls

(Military, Civilian, Contractor and Retiree/Survivor)  
\$1,599,599,531.05

Contract Construction, Supplies and Services  
(not including USACE)  
\$133,208,277.44

Medical, Dental and TRICARE—Supplies and Services  
(not including payroll)  
\$63,699,442.00

DoD Federal Impact Aid  
(Federal funding for military-connected schools)  
\$39,096,169.76

Fort Drum Mountain Community Homes (FDMCH)  
\$14,681,773.67

Other Education (Tuition Assistance)  
\$4,757,519.00

Army and Airforce Exchange Service (AAFES)  
\$60,598,826.00

Utilities (payable in NYS)  
\$16,523,545.55



## Fort Drum Population



### Total Supported Population ~ 78,326

Total Military Assigned—  
(FY25, 1Q Post Pop Report)  
12,367

Transient & Rotational Military—(USAR,  
NG, Other, & Non-DoD for FY24 Total)  
14,076



Family Members of Military within 40  
miles—(FY23 DEERS Data from Defense  
Medical Information System (DMIS))  
22,736

Retirees in 21st, 22nd, 24th  
Congressional Districts  
(DoD Report from “The Actuary”)  
13,992



Family Members of Retirees within 40  
Miles—(FY23 DEERS Data from DMIS)  
8,306

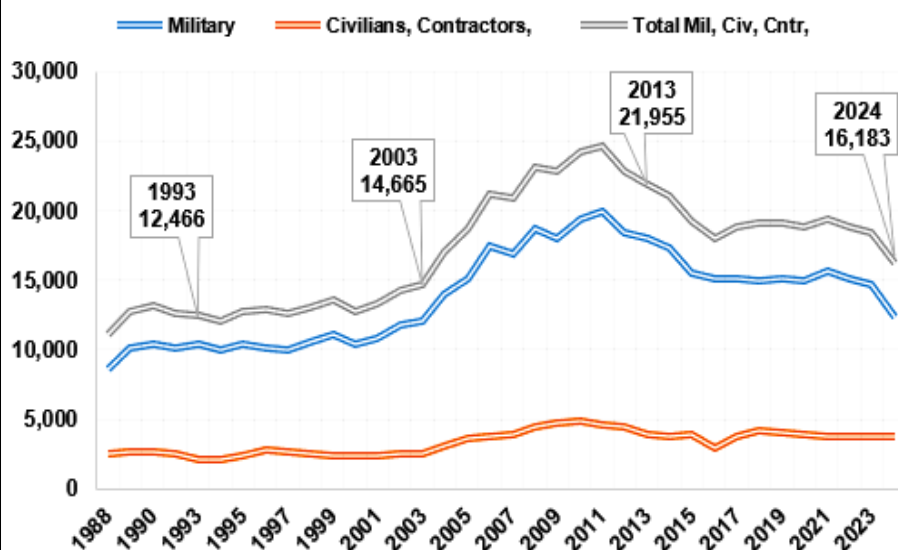
Other Military, Civilian, & Family  
Members—(All Services) within 40 Miles  
(FY23 DEERS Data from DMIS)  
1,212



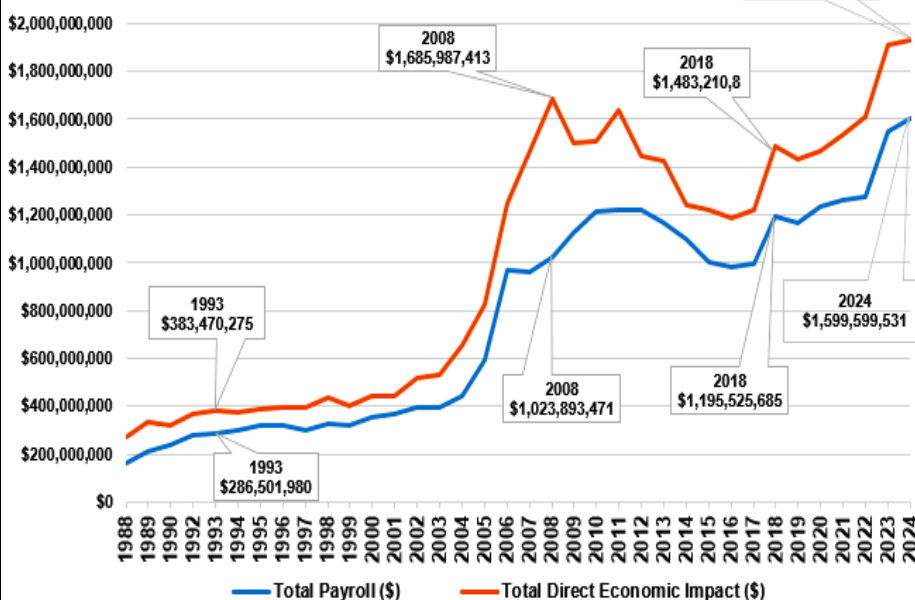
Total Fort Drum Civilians—(All Civilians  
working on the Installation including  
Contractors, FY25 1Q Report)  
3,816

Survivors in 21st, 22nd, 24th  
Congressional Districts  
(DoD Report from “The Actuary”)  
1,821

## MIL/CIV POPULATION TRENDS



## Payroll vs Total Direct Impact



**Payroll**  
**(Military, Civilian, Contractor and Retiree/Survivor)**  
**\$1.6 Billion**



Fort Drum continues to be the largest employer in northern New York with 12,367 Soldiers assigned and 3,816 Civilians and Contractors working on or near the installation. Payroll makes up 82.8% of the overall direct economic impact.

Military pay includes basic pay and allowances, special pay, incentive pay, and bonus pay for all Soldiers assigned to the Fort Drum area. Basic pay and allowances may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA) and Temporary Lodging Expense (TLE). Special pay may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire and Imminent Danger Pay. Incentive pay may include items such as Aviation Career Incentive Pay, Flight Crew Pay and Non-Crew member, Parachute Pay and Demolition Duty. Bonus pay may include items such as enlistment and reenlistment bonuses.

According to the DoD Office of the Actuary most updated data, as of December 2023 Statistical Report on the Military Retirement System, there are 13,992 Retirees from all branches of service living within the 21st, 22nd and 24th Congressional Districts, who receive a total of \$356,976,000 per year, that flows directly into our North Country economy. In addition to military Retirees, there are 1,821 Survivors in the 21st, 22nd and 24th Congressional Districts who receive a total of \$24,840,000 per year.

Total Military, Civilian, Contractor, and Retiree/Survivor payroll for FY24 was \$1,599,599,531.05. This is an increase of 3.3% from FY23.



**Fort Drum Medical & Dental Services and TRICARE  
\$63.7 Million**

The mission of United States Army Medical Department Activity (MEDDAC) Fort Drum is to provide ready and sustained health service support and force health protection in support of the 10th Mountain Division (LI) and Mountain Tough units to enable readiness and improve health outcomes through high quality patient-centered care to all beneficiaries.

Fort Drum MEDDAC is comprised of 720 military and Civilian personnel working in 27 facilities across the installation. Four on-post primary care clinics provide access to care for patient centered, specialty, or ancillary needs: Guthrie Ambulatory Healthcare Clinic (GAHC), Conner Troop Medical Clinic (CTMC), Bowe Troop Medical Clinic (BTMC) and Falcon Troop Medical Clinic (FTMC) located on the airfield. An off-post MEDDAC clinic in the Samaritan Medical Office Building in Watertown offers Obstetrics and Gynecology care to Soldiers and their families. The CTMC, BTMC and FTMC provide primary medical care for active-duty Soldiers. Primary and specialty care is available at the Guthrie Ambulatory Health Clinic for Family Members, Retirees, and a small number of active-duty beneficiaries. The Soldier Recovery Unit (SRU) provides Combat Casualty Care to our enrolled Wounded Warriors. The staff of the main Behavioral Health (BH) Clinic and several embedded BH clinics provide outpatient assessment, diagnosis and treatment for behavioral health and traumatic brain injury rehabilitation to active-duty Soldiers and their Family Members. Ancillary services include radiology, laboratory, and pharmacy service. Fort Drum MEDDAC also provides services in Preventive Medicine, Armed Forces Wellness Center, and Sexual Assault Forensic Examination / Victim Advocate.

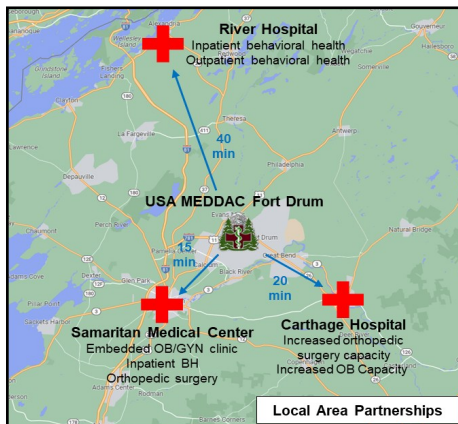
In FY24, MEDDAC's economic contribution included \$2,194,022 in supplies, equipment and contracts, \$59,634,132 in TRICARE, and \$57,085,836 included in the Civilian and Contractor payroll total for Fort Drum.





Health care delivery at Fort Drum is unique in that it has no inpatient capabilities; however, local hospitals support Soldier and Family emergency and inpatient care needs and provide comprehensive and responsive health care services to support Soldiers, Families and the North Country community.

The United States Army Dental Activity (DENTAC) Fort Drum is composed of two dental clinics (Marshall and Stone Dental Clinics) and an in- and out- processing center. The DENTAC is staffed by dedicated officers, Soldiers, Department of the Army Civilians, Contract personnel, and American Red Cross volunteers who provide comprehensive dental care to Soldiers.



Outsourcing uses the Active Duty Dental Program (ADDP) for Soldiers. Family Members use MetLife dental insurance, the TRICARE dental insurance contractor. MetLife has an extensive provider network in the North Country. Retired military beneficiaries can enroll in the Delta Dental Plan for Retirees and Family Members.

The Fort Drum DENTAC also offers a dental assistant training program each year. Interested students submit applications and go through an interview process in order to fill the limited spots in the six-month program sponsored by the American Red Cross. The cost-free comprehensive program for military Family Members provides students with more than 800 hours of didactic and hands-on clinical training, leading to a certificate of completion as a dental assistant.

In FY24, DENTAC spent \$1,093,163 for dental supplies, equipment, and contracts, \$778,125 in TRICARE/ADDP, and \$4,217,576 in Civilian and Contractor payroll which is included in the payroll total for Fort Drum.



**Fort Drum Mountain  
Community Homes (FDMCH)  
\$14.7 Million**

Fort Drum Mountain Community Homes (FDMCH) has proudly served as Fort Drum's on-post housing community since 2005, dedicated to supporting the families of the 10th

Mountain Division (LI) . With nearly 3,800 homes ranging from two to five bedrooms, FDMCH offers a variety of housing options to meet diverse Family needs. Beyond comfortable homes, residents enjoy access to four community centers, playgrounds, walking trails, splash parks, and bark parks, fostering a vibrant and connected community where military families can live, work, and thrive.

FDMCH also takes pride in offering "The Timbers," Fort Drum's first apartment complex exclusively for single and unaccompanied Soldiers (staff sergeant and above). This 192-unit, Energy Star® certified complex features one and two-bedroom suites, providing modern and convenient living spaces for these service members. The Timbers also boasts its own community center, "The Lodge," offering amenities such as billiards, a theater room, a basketball court, and an outdoor pavilion with a fireplace and grilling area, creating a welcoming and engaging environment.

Fort Drum residents and Mountain Community Homes representatives celebrated the grand opening of the new ice rink in the Monument Ridge housing area Dec. 14, 2023. John Tonelli, former New York Islander and four-time Stanley Cup winner, donated the rink to support military families and promote winter recreation at Fort Drum.

At FDMCH, residents are at the heart of everything. This commitment has earned FDMCH national and local recognition for its award-winning property management, particularly in the areas of sustainability, safety, and exceptional customer service for Soldiers and families. Even though FDMCH's economic impact decreased slightly in FY24 with \$14,681,773.67, a decrease of 19.5% from FY23, they continue to have a positive role in the community.



**Contract Construction,  
Supplies and Services  
\$133 Million**

Fort Drum is a major customer for construction companies and suppliers of goods and services in New York. Mission and Installation Contracting Command (MICC) Fort Drum awarded construction contracts worth \$82,368,159 and supply and service contracts worth \$28,170,022 to companies surrounding Fort Drum. Purchases of supplies using government credit cards are limited to transactions under \$3,000 each and totaled \$7,966,100.19. Contracts not processed through MICC are centrally funded by other organizations and totaled \$14,703,996.25 during FY24.

FY24 expenditures totaled \$133,208,277.44. This is a decrease of 16.2% from FY23.

**Recycling and Resource  
Stewardship Strategies**



Fort Drum demonstrates a strong commitment to environmental stewardship through comprehensive recycling and composting

initiatives. In FY24, the installation diverted over 14,000 tons of waste from landfills. This included over 3,120 tons of municipal solid waste and an impressive 10,963 tons of construction and demolition debris. Fort Drum also composted 129 tons of food scraps. This robust composting operation transforms food waste into a valuable resource used by Public Works for soil amendment, site stabilization, and even energy production.

These efforts not only align with New York State's Food Donation and Organics Recycling law, but also generate significant cost savings by reducing tipping and hauling fees while extending the lifespan of landfills. Fort Drum's commitment to sustainability extends to food donation, with 22.7 tons donated in FY24. The installation will continue these impactful recycling, composting, and food donation programs in FY25 and beyond.

**Utilities  
\$16.5 Million**

Utility costs are paid by Fort Drum to local utility companies within New York State. These companies include the Development Authority of the North Country (DANC) (water and sewer), National Grid (electric and natural gas) and Direct Energy (natural gas).

Utility expenditures were \$16,523,545.55 in FY24, a 11.5% decrease from FY23.

**DoD Federal Impact Aid  
\$39 Million**

Many local school districts across the U.S. include within their boundaries parcels of land that the federal government owns or removed from the tax rolls. These school districts face special challenges. They must provide a quality education to children living on federal lands and meet the requirements of the Every Student Succeeds Act. Federal property is exempt from local property taxes, resulting in schools operating with less local revenue than is available to other school districts.

In 1950, Congress approved Impact Aid to assist local school districts that lost property tax revenue due to the presence of tax-exempt federal property or have experienced increased expenditures due to the enrollment of federally connected children. The Impact Aid law provides assistance to local school districts with concentrations of children residing on military bases or other federal properties. Impact Aid also assists school districts that service dependent children of uniformed and federal workers residing off the installation.

School districts use Impact Aid for a wide variety of expenses including: teacher and teacher aide salaries, textbooks, computers, after-school programs and remedial tutoring, advanced placement classes, and special enrichment programs. Payments for children with disabilities must be used for the extra costs of educating children with disabilities.

Local school districts serving Fort Drum military-connected students received \$39,096,169.76 in DoD Federal Impact Aid in FY24. This is an increase of 11.5% from FY23.





**Army Credentialing and  
Continuing Education Services for  
Soldiers (ACCESS)  
\$4.8 Million**

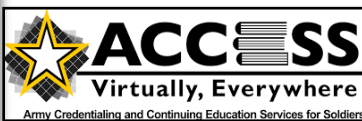
The Army Credentialing and Continuing Education System (ACCESS) serves as a cornerstone of the Army's commitment to developing a highly skilled, adaptable, and

well-rounded force. By promoting lifelong learning, ACCESS empowers Soldiers to take ownership of their professional development, leading to increased retention, career advancement opportunities, and a more combat-ready Army. This emphasis on continuous learning ultimately benefits both the individual Soldier and the future of the Army.

ACCESS achieves these goals by providing a comprehensive suite of programs and services tailored to meet the diverse needs of Soldiers. These resources range from academic and vocational counseling to help Soldiers identify and pursue their educational and career aspirations, to financial assistance programs like Tuition Assistance, enabling them to afford higher education opportunities. ACCESS also recognizes the importance of foundational education, offering programs for Soldiers to complete their high school education and improve essential skills like reading, writing, math, and computer literacy.

Beyond formal education, ACCESS offers specialized training programs designed to enhance unit readiness and equip Soldiers with the specific skills required for their roles. These programs include leadership development courses, MOS-specific training, and language training, ensuring Soldiers are prepared for a variety of operational environments and challenges. By fostering a culture of continuous learning and providing the necessary resources, ACCESS plays a vital role in shaping a highly capable and adaptive Army for the future.

Through tuition assistance, Soldiers obligated \$4,757,519 in FY24 towards their educational goals. This is an increase of 25.7% from FY23.



### **Army Compatible Use Buffer (ACUB) Program**



The Army Compatible Use Buffer (ACUB) program is a critical element of the Army's commitment to sustainability, balancing mission needs with environmental responsibility and community partnerships. ACUB directly supports the Army's combat readiness by securing land around installations for essential training activities such as maneuvers, live fire exercises, and equipment testing. These buffer zones mitigate encroachment, maximizing usable space within installations and ensuring Soldiers have the necessary space to train effectively.

This proactive program serves as an innovative solution to potential conflicts, addressing encroachment issues before they arise while simultaneously advancing conservation goals. By preventing development that could hinder training, ACUB helps the Army avoid costly workarounds and maintain the functionality of its installations.

The legal framework for ACUB is established under Title 10, Section 2684a of the United States Code, which empowers the Department of Defense to collaborate with non-federal entities, including local governments and private organizations, to establish these protective buffers. Within the Army, the program is jointly managed by the Assistant Chief of Staff for Installation Management and the Director of Training. There were no land easements granted during FY24.

### **U.S. Army Corps of Engineers (USACE)**

The U.S. Army Corps of Engineers' (USACE) mission is to provide vital public engineering services in peace and war to strengthen our nation's security and

reduce risks from disasters. The Corps has many guidelines when awarding contracts, including maximizing small business participation. The program helps foster the long-term growth of small businesses, helping to empower communities, create jobs, and attract private investment.

Work on an airfield contract awarded in FY23 began in FY24. No contracts were awarded in FY24.



## Army & Air Force Exchange Service (AAFES) \$60.6 Million

The Fort Drum Army and Airforce Exchange Service (AAFES) mission is to provide superior service to customers, contributing to the installation's quality of life initiatives through community events and contributions to Fort Drum morale, welfare and recreation programs. The AAFES activities include the Main Exchange retail store, concessions, food court, and a military clothing store. Since 1895, the Exchange's mission has been to support the men and women of the armed forces during military operations, humanitarian missions and other endeavors around the world.

In FY24, the Fort Drum AAFES activities generated \$60,598,826 in retail sales. This is an decrease of 7.5% from FY23.



## Fort Drum Capital Assets



Roads (Miles)	200.92
Training Area Roads (Miles)	240.12
Airfield Runways, Taxiways, Aprons (Sq Yds)	1,860,565.31
Parking (Sq Yds)	4,845,251.10
Sidewalks (Sq Yds)	633,454.46
Electric Lines (Linear Feet)	2,808,432.42



Water Lines (Linear Feet)	1,108,594.71
Gas Lines (Linear Feet)	780,008.84
Sanitary Sewer Lines (Linear Feet)	700,111.31
Storm Sewer Lines (Linear Feet)	1,053,878.23
Fencing (Linear Feet)	774,124.10
Railroad Track (Miles)	12.09
Communication Lines (Miles)	808.095
Airfield Lighting (Linear Feet)	131,107.07
POL Pipelines (Linear Feet)	18,294.00





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## Fort Drum Real Property

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**Real property** consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. All data is in square feet. Real property includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment).



### Warehouse

1,387,728.600

### Training Buildings

1,039,546.56



### Transient Quarters

286,575.000



### HQ & Unit Supply

2,676,919.860

### AAFES

263,747.000



### Commissary

88,336.000

### Maintenance

2,333,341.500



### MWR

582,937.775



### Chapels/Religious Education

59,561.000

### Dining Facilities

115,035.000

### On-Post Family Housing

7,895,643.500



### Troop Billets

3,508,025.000



### Medical Facilities

376,714.000

### Miscellaneous

539,926.190

### Administration

477,008.000

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## Economic Forecast

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Fort Drum plays a vital role in national security by training, deploying, and supporting our forces. We recognize that our success is deeply intertwined with the well-being of our Soldiers, Families, Civilians, and the surrounding North Country communities.

As the region's largest employer, we are committed to fostering strong local partnerships. These collaborations are essential for:

**Enhancing Training and Readiness:** By working together, we can expand training opportunities and ensure our Soldiers are prepared for any challenge.

**Modernizing and Optimizing Support:** Collaboration allows us to streamline services, improve efficiency, and better serve our community.

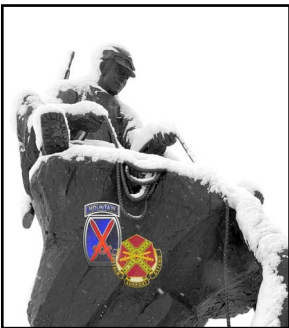
**Strengthening Community Bonds:** We strive to be a valuable partner and neighbor, enriching the lives of those around us.

Looking towards the future, Fort Drum is dedicated to sustainable growth that anticipates and meets the Army's evolving needs. This commitment goes beyond simply maintaining the status quo; it requires proactive planning and resource management to ensure we remain a vital asset for generations to come.

The Army Climate Strategy serves as a critical guide in this endeavor, enabling us to:

**Support Future Warfighters:** We are dedicated to providing our Soldiers with the resources and infrastructure they need to succeed in a changing world.

**Enhance Fort Drum's Value:** By embracing sustainability, we solidify our position as a critical power projection platform and secure future resources.



**Fort Drum's commitment to sustainability, community partnership, and the Army's strategic vision ensures we remain a pillar of national defense and a source of pride for the North Country.**

## Economic Impact To Date

1988	\$271,715,512	2006	\$1,247,658,930
1989	\$332,094,861	2007	\$1,463,781,777
1990	\$317,301,075	2008	\$1,682,987,413
1991	\$371,844,455	2009	\$1,502,834,542
1992	\$365,671,927	2010	\$1,505,857,420
1993	\$383,470,275	2011	\$1,633,341,987
1994	\$377,435,633	2012	\$1,441,992,825
1995	\$389,289,789	2013	\$1,416,969,521
1996	\$397,281,856	2014	\$1,298,737,921
1997	\$392,901,745	2015	\$1,220,582,138
1998	\$432,415,785	2016	\$1,185,191,930
1999	\$404,863,008	2017	\$1,222,191,919
2000	\$441,510,994	2018	\$1,483,210,851
2001	\$465,413,254	2019	\$1,358,268,758
2002	\$519,853,426	2020	\$1,482,614,792
2003	\$529,736,252	2021	\$1,532,582,989
2004	\$652,902,907	2022	\$1,610,144,838
2005	\$821,377,368	2023	\$1,910,310,047
2024	\$1,932,165,084		

## Economic Impact To Date

