

# *Fiscal Year 2023*

## Fort Drum Economic Impact Statement



**October 1, 2022 - September 30, 2023**

# Fort Drum

## Fiscal Year 2023

### Economic Impact Statement (EIS)

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# Fort Drum's Direct Economic Impact Statement

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## **Welcome to the FY23 Fort Drum Economic Impact Statement.**

During this period, the Fort Drum Garrison continued to provide installation management performance excellence in building and maintaining a quality environment with outstanding facilities and superior services in support of the 10th Mountain Division (LI) and tenant organizations on Fort Drum. Today's 10th Mountain Division (LI) proudly traces its roots to the elite alpine troops which fought in the mountains of Italy during World War II and maintains that legacy of excellence as it continues to serve in support of our National Defense. The installation workforce continues to be proud to serve the most deployed division in the United States Army and it shows through our history of excellence in individual innovation, sustained readiness, mission effectiveness and customer service.

Fort Drum's positive direct economic impact upon its surrounding community exceeded \$1.9 billion for Fiscal Year 23 (FY23), an 18.65% increase from FY22. Contributing factors are an increase in construction spending, an expanded area for data collection comprised of the 21st, 22nd and 24th Congressional Districts, and a 4.6% cost-of-living increase for military and civilians at the beginning of 2023. Fort Drum has more than 30,900 Soldiers and family members, in addition to the 3,785 civilians and contractors working on the installation in support of 10th Mountain Division (LI) Soldiers and families. Finally, there are also 28,671 military retirees, retiree family members and survivors making the North Country their home.

This report provides brief explanations of each category and the total economic impact on Fort Drum's surrounding community. Fort Drum has collected and reported economic impact data since 1988. The total cumulative investment to date is more than \$34 billion.

Fort Drum is proud to be a part of what makes the North Country a great place to live and work and is fortunate to receive outstanding support from its North Country neighbors.

We hope you find this year's Economic Impact Statement interesting and informative.

*Climb To Glory!*

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## 10th Mountain Division and Fort Drum Leadership

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**MG Gregory K. Anderson**  
Commanding General  
10th MTN DIV (LI)



**CSM Nema Mobarakzadeh (Mobar)**  
Command Sergeant Major  
10th MTN DIV (LI)



**COL Matthew R Myer**  
Fort Drum Garrison  
Commander



**Mr. Eric Wagenaar**  
Deputy Garrison  
Commander

- Retired 31 DEC 23 -



**CSM Jeremiah J. Larson**  
Fort Drum Garrison  
Command Sergeant Major

***Fort Drum ~ Home of America's Light Infantry Division***

# Fort Drum Tenant Organizations



## 10th Mountain Division (LI)



**Headquarters  
and  
Headquarters  
Battalion  
(HHBN)**



**1st INF BDE  
Combat Team  
(1BCT)  
"Warrior"**



**2nd INF BDE  
Combat Team  
(2BCT)  
"Commandos"**



**3rd INF BDE  
Combat Team  
(3BCT)  
"Patriot"**



**10th MTN DIV  
Artillery  
(DIVARTY)  
"Thunder"**



**10th MTN DIV  
Combat  
Aviation BDE  
(10CAB)  
"Falcon"**



**10th  
Sustainment  
BDE (10MSB)  
"Muleskinners"**



**91st Military  
Police BN**



**Army Field  
Support BN  
(AFSBN)**



**10th MTN  
Reception  
Company  
(10MRC)**



**18th Combat  
Weather  
Squadron  
(18CWS)**



**20th Air Support  
Operations  
Squadron  
(20ASOS)**



**62nd Military  
Police  
Detachment  
(CID)**



**Veterinarian  
Command**



**Medical  
Activity  
(MEDDAC)**



**Dental  
Activity  
(DENTAC)**



**754th / 760th  
Ordnance  
Companies**



**Noncommissioned  
Officer Academy  
(NCOA)**



**Defense Logistics  
Agency (DLA)**



**174th  
Attack  
Wing**



**925th Contracting Battalion (CBN)  
and Mission and Installation  
Contracting Command (MICC)**



**Missile Defense  
Agency (MDA)**



**U.S. Army Corps  
of Engineers  
(USACE)**

- Defense Finance and Accounting Service (DFAS)
- U.S. Army Financial Management Command (FD AMPO)
- Civilian Personnel Advisory Center (CPAC)
- Northeast Regional Network Enterprise Center (NEC)
- Army & Air Force Exchange Service (AAFES)
- Fort Drum Mountain Community Homes (FDMCH)

- United States Postal Service (USPS)
- Trial Defense Services—Drum
- 621st Mobility Support Operations Squadron
- 3rd Criminal Investigations Command
- Defense Commissary Agency (DeCA)
- Defense Counterintelligence and Security Agency
- Marine Safety Detachment Thousand Islands (Coast Guard)

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## **FY23 Total Direct Economic Impact \$1.91 Billion**

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**Total direct economic impact** of a military installation on a geographic area is difficult to calculate. This Economic Impact Statement only reports direct funding that flows into the local economy. Revenues generated by secondary or outflow of military expenditures have not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum emphasizes the post's importance to northern New York's economic well-being. Fort Drum's positive financial impact on the community is substantial, totaling **\$1,910,310,047 for FY23.**

Payrolls  
(Military, civilian, contractor and retiree/survivor)  
\$1,548,070,302

Contract Construction, Supplies and Services  
(not including USACE)  
\$159,046,210.76

Medical, Dental and TRICARE—Supplies and Services  
(not including payroll)  
\$51,413,300.94

DoD Impact Aid  
(Federal funding for military-connected schools)  
\$35,048,688.60

U.S. Army Corps of Engineers (USACE) Contracts  
\$7,500,000

Fort Drum Mountain Community Homes (FDMCH)  
\$18,259,051.83

Other Education (Tuition Assistance)  
\$3,786,087

Army and Airforce Exchange Service (AAFES)  
\$65,507,894

Utilities (payable in NYS)  
\$18,678,511.87

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## Fort Drum Population

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### Total Supported Population ~ 79,672



Total Military Assigned—(FY23, 4th Qtr Post Pop Report)  
14,645

Transient & Rotational Military—(USAR, NG, Other  
Services, & Non-DoD for FY23 Total)  
15,644

Family Members of Military within 40 miles—(FY22 DEERS Data from  
Defense Medical Information System (DMIS))  
16,269

Retirees in 21st, 22nd, 24th Congressional Districts  
(2023 DoD Statistical Report from “The Actuary”)  
14,000



Family Members of Retirees within 40 Miles—(FY22  
DEERS Data from DMIS)  
12,877

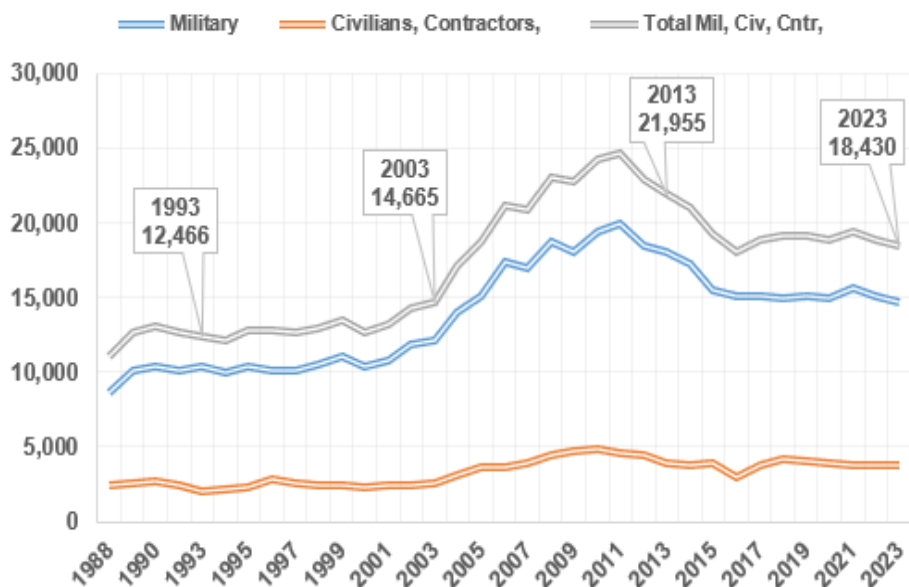
Other Military, Civilian, & Family Members—(All Services) within 40 Miles  
(FY22 DEERS Data from DMIS)  
658



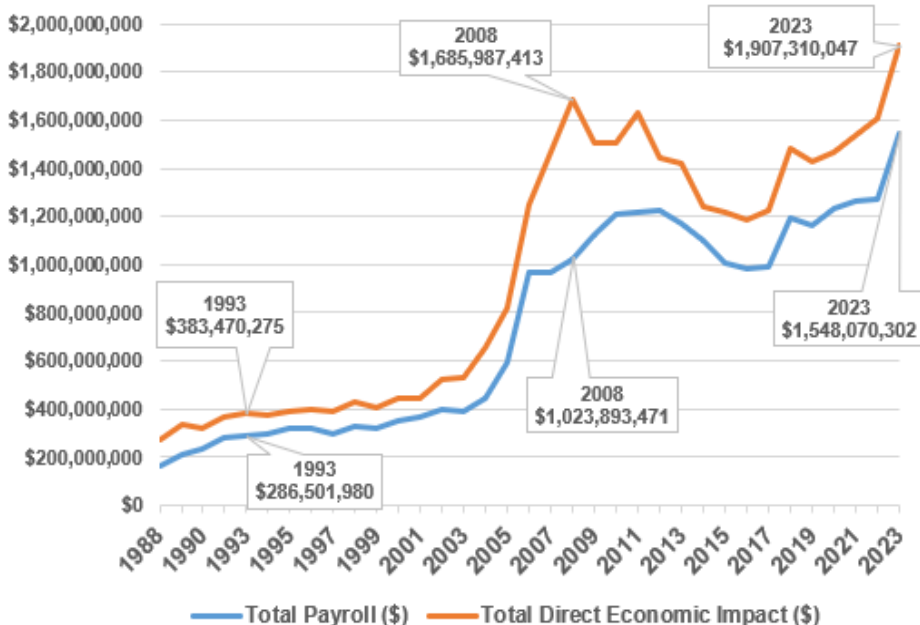
Total Fort Drum Civilians—(All civilians working on  
the Installation including Contractors (FY23, 4th Qtr  
Post Pop Report))  
3,785

Survivors in 21st, 22nd, 24th Congressional Districts  
(2023 DoD Statistical Report from “The Actuary”)  
1,794

## MIL/CIV POPULATION TRENDS



## PAYROLL VS. TOTAL DIRECT IMPACT





**Payroll  
(Military, Civilian, Contractor  
and Retiree/Survivor)  
\$1.54 Billion**

Fort Drum is the largest employer in northern New York with 14,645 Soldiers and 3,785 Civilians and Contractors working on or near the installation. Military and civilian payrolls (including tenants and contractors)

totaled \$1,179,226,302.

Military pay includes basic pay and allowances, special pay, incentive pay, and bonus pay for all Soldiers assigned to the Fort Drum area. Basic pay and allowances may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA) and Temporary Lodging Expense (TLE). Special pay may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire and Imminent Danger Pay. Incentive pay may include items such as Aviation Career Incentive Pay, Flight Crew Pay and Non-Crew member, Parachute Pay and Demolition Duty. Bonus pay may include items such as enlistment and reenlistment bonuses.

According to the DoD Office of the Actuary most updated data, January 2023 Statistical Report on the Military Retirement System, there are 14,000 retirees from all branches of service living within the 21st, 22nd and 24th Congressional District, who receive a total of \$345,252,000 per year, that flows directly into our North Country economy. In addition to military retirees, there are 1,794 survivors in the 21st, 22nd and 24th Congressional District who receive a total of \$23,592,000 per year.

Total military, civilian, contractor, and retiree/survivor payroll for FY23 was \$1,548,070,302. This is an increase of 21.5% from FY22.



**Fort Drum Medical & Dental  
Services and TRICARE  
\$51.4 Million**

In FY23, Fort Drum welcomed a new commander, COL Christina M. Buchner, of the U.S. Army Medical Department Activity (MEDDAC) in July 2023. FY23 also saw the successful transition of the MEDDAC to the Defense Health Agency (DHA).

Fort Drum MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Five on-post clinics provide access to care for patient centered, specialty, or ancillary needs: Guthrie Ambulatory Healthcare Clinic (GAHC), Soldier Recovery Unit (SRU), Conner Troop Medical Clinic (CTMC), Bowe Troop Medical Clinic (BTMC) and Falcon Troop Medical Clinic (FTMC) located on the airfield. The off-post MEDDAC clinic at the Samaritan Medical Office Building in Watertown offers Obstetrics and Gynecology care to Soldiers and their Families. The CTMC, BTMC and FTMC provide primary medical care for active-duty Soldiers. Primary and specialty care is available at the Guthrie Ambulatory Health Clinic for family members, retirees, and a small number of active duty beneficiaries. The SRU provides Combat Casualty Care to our enrolled Wounded Warriors. The staff of the main Behavioral Health (BH) Clinic and several embedded BH clinics provide outpatient assessment, diagnosis and treatment for behavioral health and traumatic brain injury rehabilitation to active-duty Soldiers and their family members.

Health care delivery at Fort Drum is unique in that it has no inpatient capabilities; however, local hospitals support Soldier and Family emergency and inpatient care needs and provide comprehensive and responsive health care services to support Soldiers, Families and the North Country community.

In FY23, MEDDAC's economic contribution included \$2,195,369 in supplies, equipment and contracts. This is lower this fiscal year due to an overall reduction in contract costs. Their economic contribution also included \$47,229,301 in TRICARE, and \$56,522,959 included in the civilian and contractor payroll total for Fort Drum.



The United States Army Dental Activity (DENTAC) is composed of two dental clinics (Marshall and Stone Dental Clinics) and an in- and out- processing center. The DENTAC is staffed by dedicated officers, Soldiers, Department of the Army civilians, contract personnel, and American Red Cross volunteers who provide comprehensive dental care to Soldiers.

Outsourcing uses the Active Duty Dental Program (ADDP) for Soldiers. Family members use MetLife dental insurance, the TRICARE dental insurance contractor. MetLife has an extensive provider network in the North Country. Retired military beneficiaries can enroll in the Delta Dental Plan for Retirees and Family Members.

The Fort Drum DENTAC also offers a dental assistant training program each year. Interested students submit applications and go through an interview process in order to fill the limited spots in the six-month program sponsored by the American Red Cross. The cost-free comprehensive program for military family members provides students with more than 800 hours of didactic and hands-on clinical training, leading to a certificate of completion as a dental assistant.



In FY23, DENTAC spent \$1,008,455 for dental supplies, equipment, and contracts. DENTAC's economic contribution also included \$980,175 in TRICARE, and \$3,807,174 in civilian and contractor payroll for FY23 which is included in the payroll total for Fort Drum.

**Army & Air Force  
Exchange Service (AAFES)  
\$65.5 Million**

The Fort Drum Army and Airforce Exchange Service (AAFES) mission is to provide superior service to customers, contributing to the installation's quality of life initiatives through community events and contributions to Fort Drum morale, welfare and recreation programs. The AAFES activities include the Main Exchange retail store, concessions, food court, and a military clothing store. Since 1895, the Exchange's mission has been to support the men and women of the armed forces during military operations, humanitarian missions and other endeavors around the world.

In FY23, the Fort Drum AAFES activities generated \$65,507,894 in retail sales. This is an decrease of 8.2% from FY22.



**Fort Drum Mountain  
Community Homes (FDMCH)  
\$18.2 Million**

Established in 2005, Fort Drum Mountain Community Homes (FDMCH) is proud to support the families of the 10th Mountain Division as Fort Drum's on-post housing community. FDMCH is composed of

nearly 3,800 two-, three-, four- and five- bedroom homes; four community centers, and a variety of amenities including playgrounds, walking trails, splash and bark parks, to provide communities where military families live, work and thrive.

In addition to its family housing, FDMCH is home to Fort Drum's first single and unaccompanied Soldier (staff sergeant and above) apartment complex (The Timbers), one of five communities of its type Army-wide. The Timbers is a 192-unit, Energy Star® certified complex made up of one- and two-bedroom suites. The Timbers has a community center (The Lodge) that boasts a variety of unique features, including billiards, a theater room, basketball court, pavilion with an outdoor wood-burning fireplace, grilling area and more.

With residents at the heart of everything we do, FDMCH's award-winning property has been recognized on both national and local levels for efforts in supporting sustainability, safety, and providing the utmost in customer service to Soldiers and families. FDMCH's economic impact contribution for FY23 is 29.6% higher than FY22.



**Army Credentialing and  
Continuing Education Services  
for Soldiers (ACCESS)  
\$3.7 Million**

ACCESS promotes lifelong learning and sharpens the competitive edge of the Army now and for the Future Force. The program helps us to achieve the Army's goal of retaining quality Soldiers, enhancing their

career professional progression, increasing the combat readiness of the Army, and eventually assisting soldiers in their transition from the Army into successful civilian careers.

Whether Soldiers are home or abroad, they have unlimited access to educational opportunities, support and guidance throughout their desired education path. Through tuition assistance, Soldiers obligated \$3,786,087 towards their educational goals. This is an increase of 3.7% from FY22.

**Contract Construction,  
Supplies and Services  
\$159 Million**

Fort Drum is a major customer for construction companies and suppliers of goods and services in New York. Mission and Installation Contracting Command (MICC) Fort Drum awarded construction contracts worth \$96,603,361 and supply and service contracts worth \$38,541,936 to companies surrounding Fort Drum. Purchases of supplies using government credit cards are limited to transactions under \$3,000 each and totaled \$7,677,886. Contracts not processed through MICC are centrally funded by other organizations and totaled \$16,223,028 during FY23.

FY23 expenditures totaled \$159,046,210.76. This is an increase of 26.3% from last FY.



**Recycling and Resource  
Stewardship Strategies**

Fort Drum is a conscientious steward of the environment. In FY23, Fort Drum recycled and/or diverted over 4,665.20 tons from our municipal solid waste, and 114,525.16 tons of construction and demolition debris. The

installation maintains a robust composting operation, resulting in 793.01 tons of wood waste and 296.10 tons of food scraps that were processed and diverted away from the landfill. These steward strategies continually save the installation costs associated with tipping/hauling fees, conserves vital landfill space, and provides the installation with a valuable product that is used by Public Works for soil amendment, site stabilization and energy production. In 2022, New York state passed The Food Donation Organics Recycling law. Fort Drum donated 13.53 tons of food in 2023 and will continue its organics recycling and food donations in 2024.



**DoD Impact Aid  
\$35 Million**

Many local school districts across the U.S. include within their boundaries parcels of land that the federal government owns or removed from the tax rolls. These school districts face special challenges. They must

provide a quality education to children living on federal lands and meet the requirements of the Every Student Succeeds Act. Federal property is exempt from local property taxes, resulting in schools operating with less local revenue than is available to other school districts.

In 1950, Congress approved Impact Aid to assist local school districts that lost property tax revenue due to the presence of tax-exempt federal property or have experienced increased expenditures due to the enrollment of federally connected children. The Impact Aid law provides assistance to local school districts with concentrations of children residing on military bases or other federal properties. Impact Aid also assists school districts that service dependent children of uniformed and federal workers residing off the installation.

School districts use Impact Aid for a wide variety of expenses including: teacher and teacher aide salaries, textbooks, computers, after-school programs and remedial tutoring, advanced placement classes, and special enrichment programs. Payments for children with disabilities must be used for the extra costs of educating children with disabilities.

Local school districts serving Fort Drum military-connected students received \$35,048,688.60 in DoD Impact Aid. This is an increase of 13.6% from FY22.

**Utilities  
\$18.6 Million**

Utility costs are paid by Fort Drum to local utility companies within New York State. These companies include the Development Authority of the North Country (DANC) (water and sewer), National Grid (electric

and natural gas), Direct Energy (natural gas) and ReEnergy Black River (electric).

ReEnergy Black River ceased operation in the 3rd quarter of FY23 resulting in an increased reliance on National Grid for electric service to Fort Drum. Utility expenditures decreased 21.5% from FY22.





### **Army Compatible Use Buffer (ACUB) Program**

The Army Compatible Use Buffer (ACUB) program is an integral component of the Army's sustainability triple bottom line: mission, environment and community. The ACUB supports the Army's mission to fight

and win the nation's wars. Trained and ready Soldiers require land for maneuvers, live fire, testing, and other operations. The ACUB establishes buffer areas around Army installations to limit the effects of encroachment and maximize land inside the installation that can be used to support the installation's mission.

The program is an innovative tool used to proactively address encroachment issues and/or support conservation objectives; the program helps to avoid costly workarounds and prevent negative impacts to training. Title 10, Section 2684a of the United States Code authorizes the DoD to partner with non-federal governments or private organizations to establish buffers around installations. The Army implements this authority through the ACUB program, which is managed jointly at Army Headquarters level by the offices of the Assistant Chief of Staff for Installation Management and the Director of Training.



There were no land easements granted during FY23.

### **U.S. Army Corps of Engineers (USACE) \$7.5 Million**

The U.S. Army Corps of Engineers' (USACE) mission is to provide vital public engineering services in peace and war to strengthen our nation's security and reduce risks from disasters. The Corps

has many guidelines when awarding contracts, including maximizing small business participation. The program helps foster the long-term growth of small businesses, helping to empower communities, create jobs, and attract private investment.

USACE awarded a contract totaling \$7.5 million for work at Fort Drum in FY23.



## Fort Drum Capital Assets



|  |              |
|--|--------------|
| Roads (Miles)                                  | 211.38       |
| Training Area Roads (Miles)                    | 250.28       |
| Airfield Runways, Taxiways,<br>Aprons (Sq Yds) | 1,864,140.63 |
| Parking (Sq Yds)                               | 4,784,397.81 |
| Sidewalks (Sq Yds)                             | 777,089.21   |
| Electric Lines (Linear Feet)                   | 2,862,470.65 |



|                                    |              |
|------------------------------------|--------------|
| Water Lines (Linear Feet)          | 1,353,106.50 |
| Gas Lines (Linear Feet)            | 629,844.50   |
| Sanitary Sewer Lines (Linear Feet) | 771,632.84   |
| Storm Sewer Lines (Linear Feet)    | 568,004.20   |
| Fencing (Linear Feet)              | 779,332.98   |
| Railroad Track (Miles)             | 10.93        |
| Communication Lines (Miles)        | 581.99       |
| Airfield Lighting (Linear Feet)    | 196,834.20   |
| POL Pipelines (Linear Feet)        | 18,294.00    |





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## Fort Drum Real Property

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**Real property** consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. All data is in square feet. Real property includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment).



**Warehouse**  
1,387,728.600

**Training Buildings**  
1,036,231.500



**Transient Quarters**  
286,575.000



**Commissary**  
88,336.000

**AAFES**  
263,747.000



**Maintenance**  
2,333,341.500



**Chapels/Religious Education**  
59,561.000

**MWR**  
581,759.775



**On-Post Family Housing**  
7,893,104.500



**Medical Facilities**  
374,910.000

**Troop Billets**  
3,508,025.000



**Administration**  
476,994.000

**Miscellaneous**  
542,307.190

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## Economic Forecast

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Fort Drum trains, rapidly deploys and sustains ready forces to meet national security requirements while caring for Soldiers, families and civilians. Fort Drum's current force structure levels are anticipated to remain stable for the foreseeable future.

Fort Drum continues to be the **largest single site employer** in the North Country. It is imperative that Fort Drum remain nested with local communities for common understanding, efficiencies, and shared services when possible. Fort Drum will continue to grow partnerships that increase training capacity, enhance readiness, modernize support services, create efficiencies, and significantly enrich community relations. We continue to strive to increase our contemporary military value within the community, while focusing on ensuring future installation relevancy to our national defense needs.



## Economic Impact To Date

1988 - \$271,715,512  
1989 - \$332,094,861  
1990 - \$317,301,075  
1991 - \$371,844,455  
1992 - \$365,671,927  
1993 - \$383,470,275  
1994 - \$377,435,633  
1995 - \$389,289,789  
1996 - \$397,281,856  
1997 - \$392,901,745  
1998 - \$432,415,785  
1999 - \$404,863,008  
2000 - \$441,510,994  
2001 - \$465,413,254  
2002 - \$519,853,426  
2003 - \$529,736,252  
2004 - \$652,902,907  
2005 - \$821,377,368

2006 - \$1,247,658,930  
2007 - \$1,463,781,777  
2008 - \$1,682,987,413  
2009 - \$1,502,834,542  
2010 - \$1,505,857,420  
2011 - \$1,633,341,987  
2012 - \$1,441,992,825  
2013 - \$1,416,969,521  
2014 - \$1,298,737,921  
2015 - \$1,220,582,138  
2016 - \$1,185,191,930  
2017 - \$1,222,191,919  
2018 - \$1,483,210,851  
2019 - \$1,358,268,758  
2020 - \$1,482,614,792  
2021 - \$1,532,582,989  
2022 - \$1,610,144,838  
2023 - \$1,907,310,047

## Economic Impact To Date

