



DEPARTMENT OF THE ARMY  
HEADQUARTERS, III ARMORED CORPS AND FORT CAVAZOS  
BUILDING 1001 761ST TANK BATTALION AVENUE  
FORT CAVAZOS, TEXAS 76544-5000

AFZF-CG

12 SEP 2024

COMMANDING GENERAL'S  
POLICY LETTER # 21

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Ready and Resilient (R2)

**1. REFERENCE.**

- a. III Armored Corps Command Training Guidance.
- b. Army Regulation 600-63 Army Personal Readiness and Resilience, 29 Jan 2019 (DA Draft).
- c. Army Regulation 600-8-101, Personnel Processing (In-, Out-, Soldier Readiness and Deployment Cycle), dated 6 MAR 2018.

**2. PURPOSE.** To provide the Commanding Generals Directive concerning R2 Program enhancement throughout III Armored Corps.

**3. APPLICABILITY.** This policy applies to all Leaders, Soldiers, Family members, Department of the Army (DA) Civilians, and subordinate units in III Armored Corps.

4. Warfighting is the Army's #1 priority, and resiliency is a key element of our personnel readiness. The resiliency of Soldiers, Families, and Civilians is a combat multiplier and contributes to the strength of our communities. Discipline drives the training, morale, and teamwork that produces resiliency. If we develop our leaders and Soldiers correctly, we will produce resilient teammates, Families, and formations.

5. Resiliency is a command responsibility. Leaders at all levels within III Armored Corps are expected to develop Command Resiliency Programs that identify resiliency risks within their commands and integrate the necessary resiliency activity within their training programs to address these risks. In doing so, I expect Commanders to make the most effective use of their resiliency training personnel as well as the wide range of resources and programs available.

6. In order to help drive the Corps Resiliency Program, Commanders will brief the resiliency aspects of their training program during their semi-annual training briefs. In addition, every quarter, a Commander's Update Assessment (CUA) will focus on resiliency. The Resiliency CUA will enable leaders to brief their view of the resiliency risks within their command, the progress of their command program to address these risks, and request any support required from the Corps level.

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7. **EXPIRATION.** This Command Policy Memorandum will remain in effect until superseded or rescinded.

8. The point of contact for this policy is the III Armored Corps R2 Office, at 254-553-9309.



KEVIN D. ADMIRAL  
Lieutenant General, USA  
Commanding

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IAW FC Form 1853: A